



MUNICIPAL DISTRICT OF GREENVIEW No. 16

SPECIAL COUNCIL MEETING AGENDA

Monday, September 19, 2022

1:00 p.m.

Public Service Building
Grande Cache, AB

-
1. Call to Order
 2. Adoption of Agenda
 3. Bylaws
 - 3.1 No Bylaws
 4. New Business
 - 4.1 Budget Expectations 2
 - 4.2 2023 Budget Update 4
 - 4.3 Tax Rate Bylaw Presentation 12
 - 4.4 Seasonal Fleet Rental 33
 - 4.5 2022 Operating Budget 46
 - 4.6 2022-26 Capital Budget Summary 106
 5. Closed Session
 - No Closed Session
 6. Adjournment



REQUEST FOR DECISION

SUBJECT: Greenview 2023 Budget Expectations

SUBMISSION TO: SPECIAL COUNCIL MEETING

MEETING DATE: September 19, 2022

DEPARTMENT: CAO SERVICES

STRATEGIC PLAN: Governance

REVIEWED AND APPROVED FOR SUBMISSION

CAO: SW

DIR:

LEG:

MANAGER:

PRESENTER:

RELEVANT LEGISLATION:

Provincial (cite) – N/A

Council Bylaw/Policy (cite) – N/A

RECOMMENDED ACTION:

MOTION: That Council accept the Greenview budget expectations discussion for information, as presented.

BACKGROUND/PROPOSAL:

Due to the timing of the past municipal election in relation to the annual budget timelines, the 2022 budget preparations allowed for little opportunity for Council to discuss a vision for a Greenview budgetary approach. As such, Administration is recommending a high-level discussion to assist in with the upcoming budget process.

To assist in facilitating the discussion, the 2022 budget may offer a good starting point. For example, is the intent to maintain current funding levels in both Capital and Operating and therefore overall municipal levels of service. Or is there desire to alter how services are offered and/or operating and capital spending trends. In addition to these discussions, what is the potential affect on Greenviews Mill Rate(s)

BENEFITS OF THE RECOMMENDED ACTION

1. The benefit of the recommended action is that Council will assist Administration in understanding how to prepare the upcoming budgets.

DISADVANTAGES OF THE RECOMMENDED ACTION:

1. There are no perceived disadvantages to the recommended motion.

ALTERNATIVES CONSIDERED:

Alternative #1: Council has the alternative to alter or deny the recommended motion.

FINANCIAL IMPLICATION:

There are no financial implications to the recommended motion.

STAFFING IMPLICATION:

There are no staffing implications to the recommended motion.

PUBLIC ENGAGEMENT LEVEL:

Greenview has adopted the IAP2 Framework for public consultation.

INCREASING LEVEL OF PUBLIC IMPACT

Inform

PUBLIC PARTICIPATION GOAL

Inform - To provide the public with balanced and objective information to assist them in understanding the problem, alternatives, opportunities and/or solutions.

PROMISE TO THE PUBLIC

Inform - We will keep you informed.

FOLLOW UP ACTIONS:

Administration will follow-up with STARS Foundation accordingly with Council's decision.

ATTACHMENT(S):

- Summary of the Greenview 2022 Operating Budget
- Summary of the Greenview 2022-2025 Capital Budget



REQUEST FOR DECISION

SUBJECT: **2023 Budget Update**

SUBMISSION TO: SPECIAL COUNCIL MEETING

MEETING DATE: September 19, 2022

DEPARTMENT: FINANCE

STRATEGIC PLAN: Economy

REVIEWED AND APPROVED FOR SUBMISSION

CAO: SW

MANAGER: MH

DIR: EK

PRESENTER: MH

LEG: SS

RELEVANT LEGISLATION:

Provincial (cite) – Municipal Government Act 242-247, 283.1

Council Bylaw/Policy (cite) – Budget Development Process Policy No. 1016

RECOMMENDED ACTION:

MOTION: That Council accepts the presentation on the 2023 Budget for information, as presented.

BACKGROUND/PROPOSAL:

The purpose of this report is to provide the Committee of the Whole with an update on the 2023 Budget. This update includes key considerations for the development of the proposed 2023 budget and timelines.

Budget 2023 work is underway by Administration, and the budget process continues to be refined through learnings and process development. Greenview continues to see increased needs due to many factors, along with two years of zero municipal tax increases. For context, the 2022 budget was approved with a \$15.8 million deficit (including amortization). Departments have been asked to take a sensible approach to the 2023 budget preparations. This will require all departments to scrutinize their existing budgets, analyze budget versus actuals, look for internal budget reallocations, and find efficiencies within each department and across the organization. Any recommended new initiatives/budget requests brought forward will come through Council direction or be brought forward by Administration for Council consideration due to strongly compelling rationale.

External factors that affect the budget

- Inflation: According to Statistics Canada, the Consumer Price Index (CPI) for Alberta for July 2021 to July 2022 was 7.4%. In Alberta, all broad categories increased, with Energy (+28.1%) and Transportation (+15.5%) increasing the most. Analysts expect inflation to remain high for 2022 (6.2% for Canada), followed by a gradual easing to 3.3% in 2023.
- Growth: includes population increases, increases in development, and the addition of new Greenview-owned assets which all have an impact on Greenview's budget.
- Legislative changes: Recent changes by the Province resulted in the loss of Well Drilling Equipment Tax starting in 2021; Greenview earned \$11.2 million in 2018, \$9.1M in 2019, and \$6.0 million in 2020

in Well Drilling Tax revenue. As well, the three-year exemption on property taxes for new wells or pipelines began in 2022.

- Supply chain: Greenview continues to face difficulties in obtaining supplies, goods, and equipment. The issues are causing increased prices and delivery delays.
- Municipal Sustainability Initiative: The Province released an estimate of the 2023 funding allocations and Greenview's allocation is \$3.2 million in MSI Capital and \$0.26 million in MSI Operating. The MSI program ends in 2023 and will be replaced with the Local Government Fiscal Framework (LGFF) beginning in 2024. The overall funding amount and growth formula have been finalized through legislation; however, many details are still unknown. The LGFF Act includes a mechanism for allocating Edmonton and Calgary's funding but does not set a process for allocating funding among the remaining municipalities and Metis settlements nor have the details of how the program will be administered been released. Greenview needs to be cautious about the reliance on this ongoing funding in both the operating and capital budgets as there are still many unknowns.

Internal factors that affect the budget

- Service levels: Service levels should be reviewed to support sustainable service delivery and resource management ensuring that municipal services are delivered in a socially, economically and environmentally responsible way, meet regulatory requirements and that decisions today do not compromise the ability of future rate payers to meet their own service needs. To manage sustainable taxation impacts, Greenview will need to carefully consider the timing and extent of service level changes.
- Tax revenue: tax rates and assessment both have an impact on the revenue generated from property taxes. Projected additional property tax revenue due to assessment growth for non-residential and residential properties is still being determined. Changes to assessment classes, if any, will also have an impact.
- User Fees and Charges: Greenview establishes and collects user fees and charges in exchange for goods and services offered to the community. User fees and charges allow the costs of goods and services to be equitably distributed among users and the public, thereby reducing Greenview's reliance on property taxes as a primary funding source. Fees and charges should be reviewed to ensure the appropriate level of cost recovery/subsidization is being achieved.

MGA changes

Bill 21, Red Tape Reduction Statutes Amendment Act, 2022, was passed by the Alberta Legislature on May 31. It set out amendments to 15 different Acts, including the Municipal Government Act (MGA). Section 242 and 245 were updated to specify that each council must adopt an operating budget and a capital budget for each calendar year *by January 1 of that calendar year*.

Section 242 now states:

242(1) Each council must adopt an operating budget for each calendar year by January 1 of that calendar year.

(2) A council may adopt an interim operating budget for part of a calendar year.

(3) An interim operating budget for a part of a calendar year ceases to have any effect when the operating budget for that calendar year is adopted.

And Section 245 now states:

245 Each council must adopt a capital budget for each calendar year by January 1 of that calendar year.

Administration will be researching best practices and the updated legislation to ensure future budget and financial and capital plan adoption motions are in compliance with the MGA.

New for 2023

A new process that Council will see as part of the 2023 capital budget is the inclusion of an operating impact with all applicable capital projects. All capital projects will be evaluated for their impact on the operating budget and will be presented with both the total cost of the project and the additional ongoing operating budget impacts for Council's consideration.

2023 budget timeline

The 2023 Budget dates are as follows:

- Sep 20 – 30: Feedback from Council will be incorporated into the budget and the draft budget book will be developed
- Oct 3 – 14: Senior Leadership Team budget review and final adjustments
- Oct 17: Budget document provided to Council
- Nov 2 – 4: Department budget presentations to Council
- Dec 13: Budget and Schedule of Fees Bylaw presented for approval

The proposed schedule for 2023 budget presentations is currently 3 days between Nov 2 – 4. Administration is proposing adding two more days (Oct 27 – 28) to allow more time for questions, deliberations, and to prepare follow-up information if needed. Administration will prepare a report to be presented at the October 11, 2022, Organizational Meeting for approval of the meeting schedule.

BENEFITS OF THE RECOMMENDED ACTION:

1. The benefit of accepting the presentation is to allow the Committee of the Whole the opportunity to ask questions and provide feedback.

DISADVANTAGES OF THE RECOMMENDED ACTION:

1. There are no perceived disadvantages to the recommended motion.

ALTERNATIVES CONSIDERED:

Alternative 1. Not applicable, this report is for information purposes only.

FINANCIAL IMPLICATION:

There are no financial implications to the recommended motion.

STAFFING IMPLICATION:

There are no staffing implications to the recommended motion.

PUBLIC ENGAGEMENT LEVEL:

Greenview has adopted the IAP2 Framework for public consultation.

INCREASING LEVEL OF PUBLIC IMPACT

Inform

PUBLIC PARTICIPATION GOAL

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PROMISE TO THE PUBLIC

Inform - We will keep you informed.

FOLLOW UP ACTIONS:

Feedback from Council will be incorporated into the budget and Administration will proceed with developing the 2023 Budget according to the established timelines and processes.

A report will be prepared for the October 11, 2022, Organizational Meeting to schedule the Council meeting dates for 2023 budget presentations.

ATTACHMENT(S):

- Budget Development Process Policy No. 1016
- MGA Sec 242-247, 283.1

Budgets

Adoption of operating budget

- 242(1)** Each council must adopt an operating budget for each calendar year by January 1 of that calendar year.
- (2)** A council may adopt an interim operating budget for part of a calendar year.
- (3)** An interim operating budget for a part of a calendar year ceases to have any effect when the operating budget for that calendar year is adopted.

Contents of operating budget

- 243(1)** An operating budget must include the estimated amount of each of the following expenditures and transfers:
- (a) the amount needed to provide for the council's policies and programs;
 - (b) the amount needed to pay the debt obligations in respect of borrowings made to acquire, construct, remove or improve capital property;

- (b.1) the amount of expenditures and transfers needed to meet the municipality's obligations as a member of a growth management board;
- (c) the amount needed to meet the requisitions or other amounts that the municipality is required to pay under an enactment;
- (c.1) the amount of expenditures and transfers needed to meet the municipality's obligations for services funded under an intermunicipal collaboration framework;
- (d) if necessary, the amount needed to provide for a depreciation or depletion allowance, or both, for its municipal public utilities as defined in section 28;
- (e) repealed 2022 c16 s9(54);
- (f) the amount to be transferred to the capital budget;
- (g) the amount needed to recover any shortfall as required under section 244.

(2) An operating budget must include the estimated amount of each of the following sources of revenue and transfers:

- (a) property tax;
- (b) business tax;
- (c) business improvement area tax;
- (c.1) community revitalization levy;
- (d) special tax;
- (e) well drilling equipment tax;
- (e.1) clean energy improvement tax;
- (f) local improvement tax;
- (f.1) community aggregate payment levy;
- (g) grants;
- (h) transfers from the municipality's accumulated surplus funds or reserves;
- (i) any other source.

(3) The estimated revenue and transfers under subsection (2) must be at least sufficient to pay the estimated expenditures and transfers under subsection (1). (3.1) For the purposes of subsection (3), the estimated expenditures referred to in that subsection do not include any amortization of tangible capital assets unless the amortization is an amount required to provide for amortization of the tangible capital assets of a municipality's municipal public utilities as defined in section 28.

(4) The Minister may make regulations respecting budgets and that define terms used in this section that are not defined in section 241.

Financial shortfall

244(1) If the accumulated surplus, net of equity in tangible capital assets, is less than zero, the municipality must include a budgeted expenditure in the next calendar year that is sufficient to recover the shortfall.

(2) If a municipality has a shortfall referred to in subsection (1), the municipality may, with the Minister's approval, allocate the expenditures to cover the shortfall over more than one calendar year.

(3) If for any given year a municipality has a shortfall referred to in subsection (1), the Minister may, if the Minister considers it necessary to do so, establish that municipality's annual budget for the next calendar year, and that annual budget

- (a) is for all purposes the municipality's annual budget for that calendar year, and
- (b) may not be amended or replaced by council.

Adoption of capital budget

245 Each council must adopt a capital budget for each calendar year by January 1 of that calendar year.

Contents of capital budget

246 A capital budget must include the estimated amount for the following:

- (a) the amount needed to acquire, construct, remove or improve capital property;
- (b) the anticipated sources and amounts of money to pay the costs referred to in clause (a);
- (c) the amount to be transferred from the operating budget.

Tax bylaws

247 No municipality may pass a property tax bylaw or business tax rate bylaw in respect of a year unless the operating and capital budget for that year have been adopted by council or established by the Minister under section 244.

Financial Plans and Capital Plans

Required plans

283.1(1) In this section,

- (a) "capital plan" means a plan referred to in subsection (3);
- (b) "financial plan" means a plan referred to in subsection (2).

(2) Each municipality must prepare a written plan respecting its anticipated financial operations over a period of at least the next 3 financial years.

(3) Each municipality must prepare a written plan respecting its anticipated capital property additions over a period of at least the next 5 financial years.

(4) The 3 financial years referred to in subsection (2) and the 5 financial years referred to in subsection (3) do not include the financial year in which the financial plan or capital plan is prepared.

(5) Council may elect to include more than 3 financial years in a financial plan or more than 5 financial years in a capital plan.

(6) Council must annually review and update its financial plan and capital plan.

(7) The Minister may make regulations respecting financial plans and capital plans, including, without limitation, regulations

- (a) respecting the form and contents of financial plans and capital plans;
- (b) specifying the first financial year required to be reflected in a financial plan;
- (c) specifying the first financial year required to be reflected in a capital plan.

Title: BUDGET DEVELOPMENT PROCESS

Policy No: 1016

Approval: Council

Effective Date: September 23, 2014

Supersedes Policy No: N/A



MUNICIPAL DISTRICT OF GREENVIEW No. 16

"A Great Place to Live, Work and Play"

Policy Statement: The adoption of business plans, budgets, and tax rate bylaw are among the most critical functions undertaken by the Council of the Municipal District of Greenview (Greenview).

Budgets shall be developed in a consistent and planned manner, and budgets shall take into consideration the impacts on future years and Greenview's ability to fund those impacts.

Greenview Council will review, analyze the draft budget and provide direction to the Chief Administrative Officer regarding required changes. Council will approve the annual capital and operating budgets after verifying that the content of the budgets meets Council's Strategic and 10 Year Capital Plans. Council will set the annual tax rate based on the approved budget.

Purpose: To establish principles for the preparation of the 3-year budgets.

Regulations

Budget

1. Administration will annually draft capital and operating budgets in accordance with Sections 242 – 247 of the Municipal Government Act (MGA). Council will provide direction to the Chief Administrative Officer during budget development and approve the budget when they have verified that the content meets their Strategic and Ten-Year Capital Plans.
2. The approved consolidated capital and operating budget shall serve as the financial plan for the implementation of Council's strategic goals and objectives. The approved budget shall provide Administration with the direction and resources necessary to accomplish Council-determined service levels.
3. Municipal capital and operating budgets shall be prepared for a three (3) year period commencing with the 2015 budget process and approved for a one (1) year period. The municipality will strive to maintain an operating budget to support Council's Strategic and 10-Year Capital Plans.
4. Council will seek input from their constituents throughout the year.
5. Council will set the annual tax rates, based on the approved budget.

Multi-Year Planning

Multi-year budget planning will enhance and improve the budget process by reinforcing the commitment to long-term fiscal health by looking beyond a one-year horizon.

Capital Envelope

The capital envelope is an amount within the annual budget that supports the Strategic and Ten-Year Capital Plans. This includes any Capital Project Funding Carryover from prior years to support the project going ahead within the next budget cycle.

New Programs and Changes in Service Levels

The operating budget will be developed based on the principle to sustain current programs, levels of services and includes any cost associated with proposed programs and/or service level adjustments. Recommendations for new programs and/or service level adjustments (increase or decrease) will also be supported and presented to Council by way of Service Enhancement and /or Proposed New Hire Forms.

Reserves

The Budget will allocate an appropriate level of funds to Reserves, as per Policy 1502.

Revenue Estimates

Operating revenue projections will be based on actual historic trends and adjusted to ensure funding of Council's strategic goals and objectives.

Grant Revenue

Confirmed grant funding will be recognized during budget development.

Approved: 14.09.482



REQUEST FOR DECISION

SUBJECT: **Tax Rate Bylaw Presentation**
SUBMISSION TO: SPECIAL COUNCIL MEETING
MEETING DATE: September 19, 2022
DEPARTMENT: FINANCE
STRATEGIC PLAN: Economy

REVIEWED AND APPROVED FOR SUBMISSION
CAO: SW MANAGER: CG
DIR: EK PRESENTER: CG
LEG:

RELEVANT LEGISLATION:

Provincial (cite) – MGA S. 247, 297, 354-359, 364.2

Council Bylaw/Policy (cite) – Bylaw No. 22-907 Tax Bylaw 2022

RECOMMENDED ACTION:

MOTION: That Council accept the presentation on tax rate bylaw for information, as presented.

BACKGROUND/PROPOSAL:

Annually Greenview implements a tax bylaw. This provides the majority of funding of operations and reserves for the organisation. The bylaw covers discretionary amounts (such as operating budgets) and non-discretionary amounts (such as Requisitions).

As Greenview moves towards a balanced budget, that has potential implications on both the expenditure side and the revenue side. This discussion will impact how Administration proceeds with aspects of the budget for 2023, schedule of fees and the approach on the Tax Rate bylaw.

BENEFITS OF THE RECOMMENDED ACTION:

1. The benefit of Council accepting the recommended motion is that Council will have a greater understanding of tax rate option in future deliberations.

DISADVANTAGES OF THE RECOMMENDED ACTION:

1. There are no perceived disadvantages to the recommended motion.

ALTERNATIVES CONSIDERED:

Alternative #1: Council has the alternative of not accepting the information as presented, however Administration does not recommend this as it may lead to incomplete information in future budget and tax rate bylaw decisions.

FINANCIAL IMPLICATION:

There are no financial implications to the recommended motion.

STAFFING IMPLICATION:

There are no staffing implications to the recommended motion.

PUBLIC ENGAGEMENT LEVEL:

Greenview has adopted the IAP2 Framework for public consultation.

INCREASING LEVEL OF PUBLIC IMPACT

Inform

PUBLIC PARTICIPATION GOAL

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PROMISE TO THE PUBLIC

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FOLLOW UP ACTIONS:

Once Council makes a decision, Administration will proceed with drafting the 2023 Tax Rate Bylaw in accordance with the direction provided.

ATTACHMENT(S):

- Tax Rate Bylaw Presentation
- Bylaw No. 22-907

Tax bylaws

247 No municipality may pass a property tax bylaw or business tax rate bylaw in respect of a year unless the operating and capital budget for that year have been adopted by council or established by the Minister under section 244.

Assigning assessment classes to property

297(1) When preparing an assessment of property, the assessor must assign one or more of the following assessment classes to the property:

- (a) class 1 - residential;
- (b) class 2 - non-residential;
- (c) class 3 - farm land;
- (d) class 4 - machinery and equipment

(2) A council may by bylaw divide class 1 into sub-classes on any basis it considers appropriate, and if the council does so, the assessor may assign one or more sub-classes to property in class 1.

(2.1) A council may by bylaw divide class 2 into the sub-classes prescribed by the regulations, and if the council does so, the assessor must assign one or more of the prescribed sub-classes to a property in class 2.

(3) If more than one assessment class or sub-class is assigned to a property, the assessor must provide a breakdown of the assessment, showing each assessment class or sub-class assigned and the portion of the assessment attributable to each assessment class or sub-class.

(4) In this section,

(a) “farm land” means land used for farming operations as defined in the regulations;

(a.1) “machinery and equipment” does not include

(i) any thing that falls within the definition of linear property as set out in section 284(1)(k), or

(ii) any component of a manufacturing or processing facility that is used for the cogeneration of power;

(b) “non-residential”, in respect of property, means linear property, components of manufacturing or processing facilities that are used for the cogeneration of power or other property on which industry, commerce or another use takes place or is permitted to take place under a land use bylaw passed by a council, but does not include farm land or land that is used or intended to be used for permanent living accommodation;

(c) “residential”, in respect of property, means property that is not classed by the assessor as farm land, machinery and equipment or non-residential.

RSA 2000 cM-26 s297; 2002 c19 s6; 2016 c24 s29; 2017 c13 s2(7)

Property tax bylaw

353(1) Each council must pass a property tax bylaw annually.

(2) The property tax bylaw authorizes the council to impose a tax in respect of property in the municipality to raise revenue to be used toward the payment of

(a) the expenditures and transfers set out in the budget of the municipality, and

(b) the requisitions.

(3) The tax must not be imposed in respect of property

(a) that is exempt under section 351, 361 or 362, or

(b) that is exempt under section 363 or 364, unless the bylaw passed under that section makes the property taxable.

1994 cM-26.1 s353

Tax rates

354(1) The property tax bylaw must set and show separately all of the tax rates that must be imposed under this Division to raise the revenue required under section 353(2).

(2) A tax rate must be set for each assessment class or sub-class referred to in section 297.

(3) The tax rate may be different for each assessment class or sub-class referred to in section 297.

(3.1) Despite subsection (3), the tax rate for the class referred to in section 297(1)(d) and the tax rate for the sub-classes referred to in section 297(2.1) must be set in accordance with the regulations.

(4) The tax rates set by the property tax bylaw must not be amended after the municipality sends the tax notices to the taxpayers unless subsection (5) applies.

(5) If after sending out the tax notices the municipality discovers an error or omission that relates to the tax rates set by the property tax bylaw, the municipality may

(a) amend the property tax bylaw to the extent necessary to correct the error or omission, and

(b) send out amended tax notices, if required as a result of the corrections to the property tax bylaw.

(6) A municipality must, within 30 days after passing a property tax bylaw amendment under subsection (5), provide the Minister with a copy of the amended bylaw.

RSA 2000 cM-26 s354;2016 c24 s52;2019 c22 s10(11)

Calculating tax rates

355 A tax rate is calculated by dividing the amount of revenue required by the total assessment of all property on which that tax rate is to be imposed.

1994 cM-26.1 s355;1995 c24 s47

Calculating amount of tax

356 The amount of tax to be imposed under this Division in respect of a property is calculated by multiplying the assessment for the property by the tax rate to be imposed on that property.

1994 cM-26.1 s356

Special provision of property tax bylaw

357(1) Despite anything in this Division, the property tax bylaw may specify a minimum amount payable as property tax.

(1.1) Despite section 353, a council may pass a bylaw separate from the property tax bylaw that provides for compulsory tax instalment payments for designated manufactured homes.

(2) If the property tax bylaw specifies a minimum amount payable as property tax, the tax notice must indicate the tax rates set by the property tax bylaw that raise the revenue required to pay the requisition referred to in section 326(1)(a)(ii).

RSA 2000 cM-26 s357;2016 c24 s53

Tax rate for residential property

357.1 The tax rate to be imposed by a municipality on residential property or on any sub-class of residential property must be greater than zero.

2016 c24 s54

358 Repealed 2016 c24 s55.

Maximum tax ratio

358.1(1) In this section,

(a) “non-conforming municipality” means a municipality that has a tax ratio greater than 5:1 as calculated using the property tax rates set out in its most recently enacted property tax bylaw as at May 31, 2016;

(b) “non-residential” means non-residential as defined in section 297(4);

(c) “tax ratio”, in respect of a municipality, means the ratio of the highest non-residential tax rate set out in the municipality’s property tax bylaw for a year to the lowest residential tax rate set out in the municipality’s property tax bylaw for the same year.

(2) No municipality other than a non-conforming municipality shall in any year have a tax ratio greater than 5:1.

(3) A non-conforming municipality shall not in any year have a tax ratio that is greater than the tax ratio as calculated using the property tax rates set out in its most recently enacted property tax bylaw as at May 31, 2016.

(3.1) If in any year after 2016 a non-conforming municipality has a tax ratio that is greater than 5:1, the non-conforming municipality shall reduce its tax ratio for subsequent years in accordance with the regulations.

(4) If in any year after 2016 a non-conforming municipality has a tax ratio that is less than the tax ratio it had in the previous year but greater than 5:1, the non-conforming municipality shall not in any subsequent year have a tax ratio that is greater than that new tax ratio.

(5) If in any year after 2016 a non-conforming municipality has a tax ratio that is equal to or less than 5:1, the non-conforming municipality shall not in any subsequent year have a tax ratio greater than 5:1.

(6) Where an order to annex land to a municipality contains provisions respecting the tax rate or rates that apply to the annexed land, the tax rate or rates shall not be considered for the purposes of determining the municipality's tax ratio.

(7) For the purposes of this section

(a) the tax set out in a municipality's property tax bylaw to raise revenue to be used toward the payment of

(i) the expenditures and transfers set out in the budget of the municipality, and

(ii) the requisitions, shall be considered to be separate tax rates, and

(b) the tax rate for the requisitions shall not be considered for the purposes of determining the municipality's tax ratio.

(8) The Lieutenant Governor in Council may, for the purposes of subsection (3.1), make regulations establishing one or more ranges of tax ratios that must be reduced to 5:1 within a specified period.

2016 c24 s56;2017 c13 s1(31)

Requisitions

359(1) When a requisition applies to only part of a municipality, the revenue needed to pay it must be raised by imposing a tax under this Division in respect of property in that part of the municipality.

(2) In calculating the tax rate required to raise sufficient revenue to pay the requisitions, a municipality may include an allowance for non-collection of taxes at a rate not exceeding the actual rate of taxes uncollected from the previous year's tax levy as determined at the end of that year.

(3) If in any year the property tax imposed to pay the requisitions results in too much or too little revenue being raised for that purpose, the council must accordingly reduce or increase the amount of revenue to be raised for that purpose in the next year.

1994 cM-26.1 s359;1995 c24 s49

Alberta School Foundation Fund requisitions

359.1(1) In this section, "Alberta School Foundation Fund requisition" means a requisition referred to in section 326(1)(a)(ii).

(2) In 1995 and subsequent years, when an Alberta School Foundation Fund requisition applies only to

(a) one of the assessment classes referred to in section 297,

(b) a combination of the assessment classes referred to in section 297, or

(c) designated industrial property, the revenue needed to pay it must be raised by imposing a tax under this Division only in respect of property to which that one assessment class has been assigned, property to which any assessment class in that combination has been assigned or designated industrial property, as the case may be.

(3) Despite subsection (2), if a council has passed bylaws under sections 364(1.1) and 371, the council may apply an appropriate amount received under the business tax to the payment of the Alberta School Foundation Fund requisition on the non-residential assessment class referred to in section 297 to offset the increase in the tax rate applicable to that class that would otherwise result.

(4) The tax rate required to raise the revenue needed to pay the Alberta School Foundation Fund requisition

- (a) must be the same within the assessment class to which the requisition applies if it applies to only one class,
- (b) must be the same for all assessment classes that are to be combined if the requisition applies to a combination of assessment classes, and
- (c) must be the same for all designated industrial property.

(5), (6) Repealed by Revision.

(7) In calculating the tax rate required to raise sufficient revenue to pay an Alberta School Foundation Fund requisition, a municipality

- (a) must not include the allowances referred to in section 359(2),
- (b) may impose a separate tax to raise the revenue to pay for the allowances referred to in section 359(2), and
- (c) may include the amounts referred to in section 359(3).

(8) Section 354 does not apply to tax rates required to raise revenue needed to pay an Alberta School Foundation Fund requisition.

RSA 2000 cM-26 s359.1;2016 c24 s135;2017 c13 s1(32)

School board requisitions

359.2(1) In this section, “school board requisition” means a requisition referred to in section 326(1)(a)(iii).

(2) In 1995 and subsequent years, when a school board requisition applies only to

- (a) one of the assessment classes referred to in section 297,
- (b) a combination of the assessment classes referred to in section 297, or
- (c) designated industrial property, the revenue needed to pay it must be raised by imposing a tax under this Division only in respect of property to which that one assessment class has been assigned, property to which any assessment class in that combination has been assigned or designated industrial property, as the case may be.

(3) Despite subsection (2), if a council has passed bylaws under sections 364(1.1) and 371, the council may apply an appropriate amount received under the business tax to the payment of the school board requisition on the non-residential assessment class referred to in section 297 to offset the increase in the tax rate applicable to that class that would otherwise result.

(4) The tax rate required to raise the revenue needed to pay the school board requisitions (a) must be the same within the assessment class to which the requisition applies if it applies to only one class, (b) must be the same for all assessment classes that are to be combined if the requisition applies to a combination of assessment classes, and (c) must be the same for all designated industrial property.

(5), (6) Repealed by Revision.

(7) In calculating the tax rate required to raise sufficient revenue to pay a school board requisition, a municipality (a) may include the allowances referred to in section 359(2), and (b) may include the amounts referred to in section 359(3).

(8) Section 354 does not apply to tax rates required to raise revenue needed to pay school board requisitions.

RSA 2000 cM-26 s359.2;2016 c24 s135;2017 c13 s1(33)

Designated industrial property assessment requisitions

359.3(1) In this section, “designated industrial property requisition” means a requisition referred to in section 326(1)(a)(vi).

(2) The Minister must set the property tax rate for the designated industrial property requisition.

(3) The property tax rate for the designated industrial property requisition must be the same for all designated industrial property. 2016 c24 s57 Cancellation, reduction, refund or deferral of taxes 359.4 If the Minister considers it equitable to do so, the Minister may, generally or with respect to a particular municipality, cancel or reduce the amount of a requisition payable under section 326(1)(a)(vi).

2016 c24 s57

Tax incentives for non-residential property

364.2(1) In this section,

- (a) “deferral” means a deferral under this section;
- (b) “exemption” means an exemption under this section.
- (c) repealed 2019 c21 s2.

(2) A council may, by bylaw, for the purpose of encouraging the development or revitalization of properties in an assessment class specified in section 297(1)(b) or (d) for the general benefit of the municipality, provide for

- (a) full or partial exemptions from taxation under this Division for property in one or both of those assessment classes, or
- (b) deferrals of the collection of tax under this Division on property referred to in clause (a).

(3) A bylaw under subsection (2)

- (a) must set criteria to be met for property to qualify for an exemption or deferral,
- (b) must establish a process for the submission and consideration of applications for an exemption or deferral,
- (c) must not provide for an exemption or deferral to have effect in respect of a property for more than 15 consecutive taxation years, but may, if the council considers it appropriate, provide for subsequent exemptions or deferrals of 15 consecutive taxation years or less to be applied for and granted in respect of the property, and
- (d) if the bylaw provides for any person other than the council, including a designated officer, to refuse to grant an exemption or deferral or to cancel an exemption or deferral, must establish a process for applications to the council for the review of those decisions and must specify the period of time within which the application must be made.

(4) If after reviewing an application the municipality determines that the property meets the requirements for a full or partial exemption or for a deferral, the municipality may grant the exemption or deferral.

(5) An exemption or deferral must be granted in a written form that specifies

- (a) the taxation years to which the exemption or deferral applies, which must not include any taxation year earlier than the taxation year in which the exemption or deferral is granted,
- (b) in the case of a partial exemption, the extent of the exemption, and
- (c) any condition the breach of which will result in cancellation under subsection (6) and the taxation year or years to which the condition applies.

(6) If at any time after an exemption or deferral is granted under a bylaw under this section the municipality determines that the property did not meet or has ceased to meet a criterion referred to in subsection (3)(a) or that a condition referred to in subsection (5)(c) has been breached, the municipality may cancel the exemption or deferral for the taxation year or years in which the criterion was not met or to which the condition applies.

(7) Where a municipality refuses to grant or cancels an exemption or deferral, the municipality must send a written notice to the applicant stating the reasons for the refusal or cancellation and, if a review of the decision is available under subsection (3)(d), the date by which any application for that review must be made.

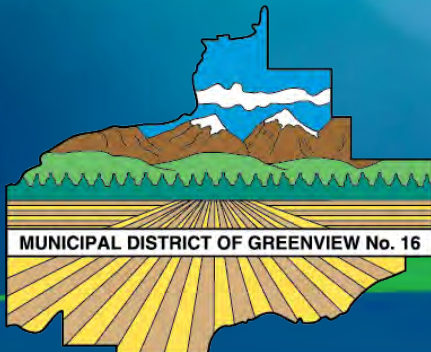
(8) Where a municipality grants or cancels an exemption or deferral in respect of designated industrial property, the municipality must notify the provincial assessor and provide any other information requested by the provincial assessor respecting the exemption, deferral or cancellation.

(9) Subject to subsection (6), any order referred to in section 127(1.1) and the criteria and conditions on which an exemption or deferral was granted, the exemption or deferral remains valid regardless of whether the bylaw under which it was granted is subsequently amended or repealed or otherwise ceases to have effect.

2019 c6 s7;2019 c21 s2

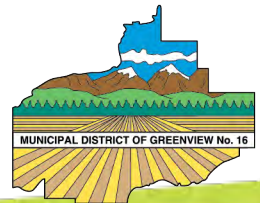
Tax Bylaw and Funding Implications

Committee of the Whole September 2022



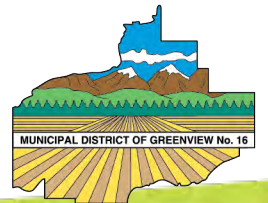
How Are Expenses Funded

- By Revenue
 - Revenue can come from grants or fee for service. This may cover part or all of the cost of delivering that service
- By the Tax Rate Bylaw
 - The annual budget sets the level of expenses, it considers expected revenue levels and would be considered “fully funded” if it covers all operating and amortization expenses
- Reserves
 - This is funding from previous years that has been set aside for the future. Primarily this is amortization being set aside to fund future capital replacements or other amounts as approved by Council



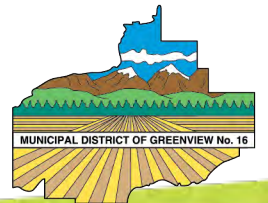
What do we fund?

- Ongoing Operations, programs and projects
- One time or cyclical projects and activities
- Contingencies
- Amortization
- Reserves
- New Capital purchases



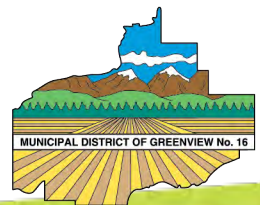
How much do we fund?

- Most of the services provided by Greenview cannot be full cost recovery. If there was a reasonable alternative to Greenview providing the service, a for profit entity would likely fill the gap
- Greenview chooses how much they support services
- Expense not funded by revenues must be funded through taxes



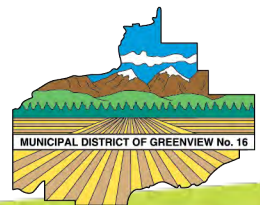
Parts of the Bylaw

- Requisitions
 - School and Seniors.
 - The Province tells us what the amounts are and we apply it based on our assessments
 - Change in assessments after the bylaw become and under or over levy for the next tax year
- Residential/Farmland (currently same rate)
- Residential Grande Cache
- Non-residential
- Designated Industrial



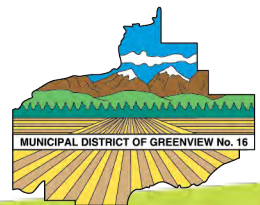
Potential Changes

- Different rates for residential and farmland
- Non-residential (within MGA limits)
- Minimum tax levels
- Change in sub-classes (impact if that is within current assessed sub-classes or not)
- Special taxes



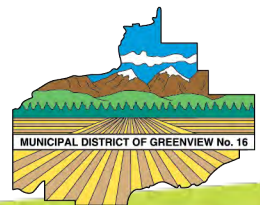
Impact of Budget Changes

- Administration is separating base budget from 1 time or cyclical activities
- This will have the impact of funding requests matching the period of the project and being funded in the year approved only
- This will result in a reserve for funded projects that are not completed within a single tax year
- This results in stability to rates, as the bylaw can reflect the base budget and Council can determine project funding through the bylaw or reserves



Impact of bylaw changes

- In 2022 a mill rate increase of 1 on Non-residential would have covered almost all of the amortization, allowing us to fully or near fully fund reserves
- Note funding amortization does not fully fund capital replacement in the long term. It is setting aside what it cost historically and not what it will cost to replace



What does this mean in reporting?

	Fully Funded	Program Subsidy	No Project	No Amortization
Taxes	1,000,000	1,000,000	1,000,000	900,000
Program				
Revenues	50,000	25,000	50,000	50,000
Expenses	50,000	50,000	50,000	50,000
Operations	725,000	725,000	900,000	725,000
Projects	175,000	175,000	0	175,000
Amortization	100,000	100,000	100,000	100,000
Net Position	0	-25,000	0	-100,000

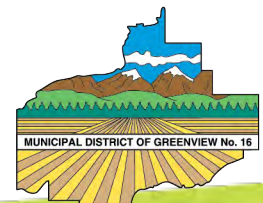
Notes:

Fully Funded includes full cost recovery of Program

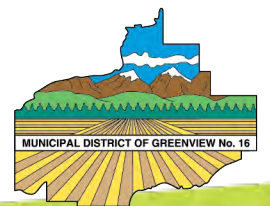
Program Subsidy requires increasing taxes or reducing operating expenses to be fully funded

No Project would artificially create the expectation of higher taxes needed

No Amortization (or partial) leads to not funding reserves and capital spending becoming a tax burden



Questions?





BYLAW NO. 22-907 of the Municipal District of Greenview No. 16

A Bylaw of the Municipal District of Greenview No. 16, in the Province of Alberta, to authorize the rates of taxation to be levied against assessable property within the Municipal District of Greenview No. 16 for the 2022 taxation year.

Whereas, the Municipal District of Greenview No. 16 has prepared and adopted detailed estimates of the municipal revenues and expenditures as required, at the council meeting held on April 12, 2022; and

Whereas, the estimated municipal expenditures and transfers set out in the budget for the Municipality of Greenview No. 16 for 2022 total \$ 185,293,133 and

Whereas, the estimated municipal revenues and transfers from all sources other than taxation is estimated at \$ 90,158,026 and the balance of \$ 95,135,107 is to be raised by general municipal taxation; and

Whereas, the requisitions are:

Alberta School Foundation Fund (ASFF)

Residential/Farmland	\$ 2,757,707
Non-Residential	\$ 27,571,406
2021 Non-Residential Under Levy	<u>\$ 1,295,898</u>
	\$ 31,625,011

Opted Out School Boards

Residential/Farmland	\$ 72,331
Non-Residential	<u>\$ 1,252</u>
	\$ 73,583

Requisition Allowance MGA (359(2))

\$ 150,000

Seniors Foundation

\$ 4,446,731

Designated Industrial Properties Requisition

\$ 1,012,358

Whereas, the Council of the Municipality is required each year to levy on the assessed value of all property, tax rates sufficient to meet the estimated expenditures and the requisitions; and

Whereas, the Council is authorized to classify assessed property, and to establish different rates of taxation in respect to each class of property, subject to the Municipal Government Act, Chapter M-26, Revised Statutes of Alberta, 2000; and

Whereas, the assessed value of all property in the Municipal District of Greenview No. 16 as shown on the assessment roll is:

Residential/Farmland	\$	792,052,420
Residential Municipal Only		3,950,330
Residential Grande Cache		272,068,770
Residential Grande Cache Municipal Only		4,014,990
DIP Residential/Farmland		47,070
Non-Residential		258,944,430
Non-Residential Municipal Only		1,810,940
Non-Residential Grande Cache		125,596,040
Machinery & Equipment		34,872,950
DIP Non-Residential		6,837,670,630
DIP Machinery & Equipment		6,265,227,680
DIP Power Generation		113,269,670
Total	\$	14,709,525,920

Therefore, under the authority of the Municipal Government Act, the Council of the Municipal District of Greenview, in the Province of Alberta, enacts as follows:

1. That the Chief Administrative Officer is hereby authorized to levy the following rates of taxation on the assessed value of all property as shown on the assessment roll of the Municipal District of Greenview No. 16:

	Tax Levy	Assessment	Tax Rate
General Municipal			
Residential/Farmland	\$ 1,988,294	\$ 796,049,820	2.4977
Residential Grande Cache	\$ 1,980,846	\$ 276,083,760	7.1748
Non-Residential	\$ 91,165,968	\$ 13,637,392,340	6.6850
Grande Cache Properties Special Tax (Borrowing)			
Residential/Non-Residential	\$ 487,670	\$ 401,679,800	1.2141
ASFF/Opted-Out School Boards			
Residential/Farmland	\$ 2,830,038	\$ 1,064,168,260	2.6594
Non-Residential	\$ 28,868,556	\$ 14,444,422,200	3.9972
Requisition Allowance	\$ 150,000	\$ 8,286,379,360	0.0181
Seniors Foundations	\$ 4,446,731	\$ 14,699,749,660	0.3025
Designated Industrial Properties	\$ 1,012,358	\$ 13,216,167,980	0.0766

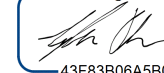
2. The minimum amount payable as property tax for general municipal purposes shall be \$20.00.
 - a) Non-Residential taxes are due and payable on June 30th, 2022.
 - b) Residential/Farmland taxes are due and payable on November 15th, 2022.
3. In the event of any current taxes remaining unpaid for Non-Residential after June 30th, 2022, there shall be levied a penalty of 8%, on July 1st, 2022.
4. In the event of any current taxes remaining unpaid for Residential/Farmland after November 15th, 2022, there shall be levied a penalty of 8%, November 16, 2022.
 - a) In the event of any current taxes remaining unpaid after December 31st, 2022, there shall be levied a penalty of 10% on January 1st, 2023.
 - b) In the event of any arrear's taxes remaining unpaid after December 31st, 2022, there shall be levied a penalty of 18% on January 1st, 2023, and in each succeeding year thereafter, so long as the taxes remain unpaid.
5. If any portion of this bylaw is declared invalid by a court of competent jurisdiction, then the invalid portion must be severed, and the remainder of the bylaw is deemed valid.
6. This Bylaw shall come into force and effect upon the day of final passing.

Read a first time this 12th day of April, A.D., 2022.

Read a second time this 12th day of April, A.D., 2022.

Read a third time and passed this 26th day of April, A.D., 2022.

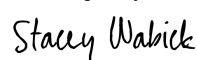
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CHIEF ADMINISTRATIVE OFFICER



REQUEST FOR DECISION

SUBJECT: **Seasonal Fleet Rental**
SUBMISSION TO: SPECIAL COUNCIL MEETING
MEETING DATE: September 19, 2022
DEPARTMENT: CORPORATE SERVICES
STRATEGIC PLAN: Economy

REVIEWED AND APPROVED FOR SUBMISSION
CAO: MANAGER:
DIR: EK PRESENTER: AH
LEG:

RELEVANT LEGISLATION:

Provincial (cite) – Not applicable

Council Bylaw/Policy (cite) – Policy 4006 – Fleet and Equipment Replacement Policy

RECOMMENDED ACTION:

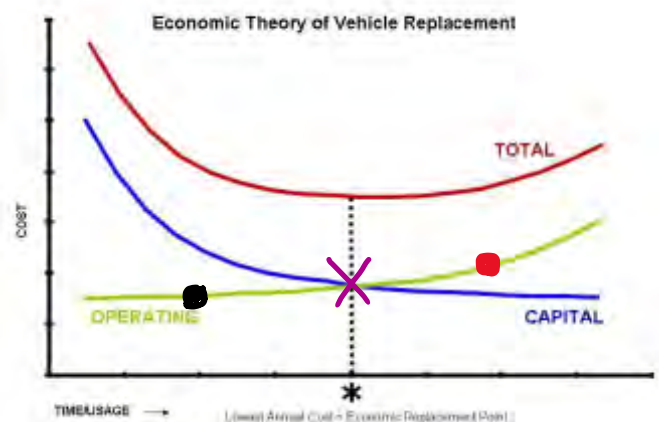
MOTION: That Council accept the information on renting fleet equipment for information, as presented.

BACKGROUND/PROPOSAL:

Greenview is at a point in which it needs to complete a needs and condition assessment to determine the future direction of the fleet, ensure fiscal accountability and enhance the replacement cycle. Greenview's practice has been to purchase vehicles to assist staff in completing their day-to-day tasks, many of the fleet vehicles are utilized by seasonal staff. Due to the lower work demand in the offseason, these vehicles are not utilized and are parked for extended periods of time. This results in an overall rise in ongoing and seasonal maintenance costs. The condition and availability of the current fleet have diminished due to age and condition. In addition, current supply chain demands have created multiple barriers and challenges in obtaining new vehicles and equipment.

As such, Administration is recommending Greenview launch a Request for Quotes (RFQ) to acquire costs from Fleet agents. This will provide Greenview with a Seasonal Fleet Rental Program that assists seasonal staff with a fleet of vehicles to meet their job requirements starting April 15, 2023, with the expected return date of October 15, 2023. The expected contract term will be for three years, with the possibility of two, one-year extensions.

Utilizing the Economic Theory of Vehicle Replacement, Greenview has slowly transitioned from being on the proactive and optimal side of the curve (the black dot), to where we are now, which is on the reactive side



(the red dot). This project's goal is to align with the purple X, where Greenview has a good understanding of the fleet required and for what purposes it is needed. The future of leasing the summer fleet vehicles will be reviewed annually to ensure we are meeting current and future needs.

Currently, Greenview is looking to replace and/or purchase the following vehicles at the approximate costs in 2023, 2024, and 2025, with the anticipated delivery in 2024 and 2025 due to supply chain demands:

Purchase of Vehicles 2023-2025

Asset Class	Asset needing replacement	At what current cost	Total Capital Budget for 2023
Fleet (vehicles under 1 ton)	30	Approximately \$60,000.00 per vehicle	\$1,800,000.00
Fleet (Vehicles over 1 tone)	5	Approximately \$110,000.00 per vehicle	\$550,000.00
Equipment	Not in scope for this discussion		
Total for the 2023-2025 Capital Budget			\$2,350,000.00

As such, given the above information Administration is recommending leasing a fleet of vehicles as shown below to reduce the current fiscal impact and build a regular needs assessment cycle:

Rental Program 2023

Number of Trucks	Vehicle Asset Type	Mandatories	Cost per month per truck	Cost per Month	Cost per Season (six months)
30	Under 1 ton	Crew cab, short box, towing package, headache rack, beacon, cell booster, safety equipment, and spray-in or wooden box liner	\$ 1,400.00	\$ 42,000.00	\$ 252,000.00
5	Over 1 ton	Dually crew cabs with flat decks, beacon, cell booster, safety equipment, and towing package	\$ 1,800.00	\$ 9,000.00	\$ 54,000.00
Maintenance is included in the price, along with a maximum of 4000 km per month					
	TOTAL		\$ 3,200.00	\$ 51,000.00	\$ 306,000.00
*These vehicles will come equipped with all the basic safety needs, allowing Greenview to mount specialized tools or load a skid with specific job-related equipment.					

A summer fleet rental program will allow time for Administration to complete a thorough needs assessments on Greenview's fleet and significant cost savings throughout the municipality. The primary cost savings will be seen in the reduction of purchase/replacement of new vehicles in 2023, 2024, and 2025 Capital Budget.

BENEFITS OF THE RECOMMENDED ACTION:

Not applicable

DISADVANTAGES OF THE RECOMMENDED ACTION:

Not applicable

ALTERNATIVES CONSIDERED:

Not applicable

FINANCIAL IMPLICATION:

Direct Costs: Over the 3-year term rental costs are anticipated to be \$918,000 compared to an estimated \$2,350,000 for the purchase resulting in a savings

Ongoing / Future Costs: Equipment rental costs are estimated to be \$360,000 per year.

STAFFING IMPLICATION:

Not applicable

PUBLIC ENGAGEMENT LEVEL:

Greenview has adopted the IAP2 Framework for public consultation.

INCREASING LEVEL OF PUBLIC IMPACT

Inform

PUBLIC PARTICIPATION GOAL

Inform - To provide the public with balanced and objective information to assist them in understanding the problem, alternatives, opportunities and/or solutions.

PROMISE TO THE PUBLIC

Inform - We will keep you informed.

FOLLOW UP ACTIONS:

Administration will update and prepare a Request for Decision for a future Council Meeting.

ATTACHMENT(S):

- Policy 4006 – Fleet and Equipment Replacement Policy

Title: Fleet and Equipment Replacement Policy

Policy No: 4006

Effective Date: Date passed in Council

Motion Number:

Supersedes Policy No: 4006

Review Date: (3 Years from date approved by Council)



Purpose: To ensure Greenview maintains a dependable, and reliable vehicle & equipment pool. The governance of which is fiscally responsible and captures the true value of assets through the establishment of a standard equipment procurement, disposal, and replacement policy. Fire-Rescue Services Apparatus and Equipment replacement will be evaluated separately.

1. DEFINITIONS

- 1.1. **Aircraft** means primarily for transportation purposes such as small airplanes, large planes, and other aircraft transporting devices. In this document is not to include emergency aircraft.
- 1.2. **Amortization** is the process of incrementally charging the cost of an asset to expense over its expected period of use, which shifts the asset from the balance sheet to the income statement. It essentially reflects the consumption of an intangible asset over its useful life. Amortization is most commonly used for the gradual write-down of the cost of those intangible assets that have a specific useful life.
- 1.3. **AMO** mean Asset Management Officer.
- 1.4. **Assets** are economic resources controlled by the municipality as a result of past transactions or events and from which future economic benefits are expected to be obtained. Assets have three essential characteristics:
 - A) They embody a future benefit that involves a capacity, singly or in combination with other assets, to provide future net cash flows, or to provide goods and services; and
 - B) The municipality can control access to the benefit, and;
 - C) The transaction or event giving rise to the municipality's control of the benefit has already occurred.
- 1.5. **Asset Disposal** refers to the removal of a tangible and / or non-tangible asset(s) from service as a result of sale, destruction, loss, or abandonment.
- 1.6. **CAO** means Chief Administrative Officer.
- 1.7. **Capital Lease** are non-financial assets leased by Greenview for use in the delivery of goods and services. All the benefits and risks of ownership are transferred to the municipality without requiring the transfer of legal ownership. This results in the recordation of the asset as Greenview's property in its general ledger as a fixed asset.

- 1.8. **Estimated Useful Life** is the estimate of the period over which a capital asset is expected to be used or the number of units of production that can be obtained from the asset. It is the period over which an asset will be amortized and is normally the shortest of the physical, technological, commercial, or legal life. This can be also to be referred to as useful life.
- 1.9. **Extended Warranty** also referred to as after sales service or simply service type warranty. Is an extra cost to the buyer on top of the purchase price. In such cases it is not capitalized and is deferred and reduced over the warranty term.
- 1.10. **Fleet** means all vehicle, operating equipment, and heavy equipment of Greenview.
- 1.11. **Fleet Management** refers to the overall actions that take place to keep a fleet running efficiently on time, and within budget
- 1.12. **Fleet and Equipment Replacement Reserve** This reserve ensures funds for replacing fleet and equipment as pertains to this policy.
- 1.13. **Greenview** means the Municipal District of Greenview No. 16.
- 1.14. **Heavy Mobile Equipment** means power and construction equipment such as graders, tractors, 3-point hitch mowers or bigger, mobile hot water/steam washers, gravel reclaimer, backhoe, ripper, mulcher, loaders, trencher, dozer, crawlers, agriculture equipment, all heavy equipment attachments, and **ice resurfacers**.
- 1.15. **Hours of Production Method** is an amortization method which allocated the cost of an asset based on its estimated hours of use or production.
- 1.16. **Life Cycle** means the useful life of a vehicle or piece of equipment based on the average years, kilometres (km), or engine hours a vehicle or piece of equipment operates before maintenance becomes cost prohibitive.
- 1.17. **Light Mobile Equipment** means equipment specific to maintenance, shop, and recreation mowers, lawn maintenance equipment, all-terrain vehicles (ATV), utility terrain vehicles (UTV), snowmobiles, drones, skid steers, and light mobile equipment.
- 1.18. **Operating Equipment** means equipment specific to maintenance, shop, recreation, and appliances such as forklifts, welding machines, utility trailers, security systems, snowplows, refrigerators, stoves, freezers, mowers, recreational equipment, generator, emergency operations equipment, and safety equipment.
- 1.19. **Repair and Maintenance** are ongoing activities to maintain a capital asset in operating condition. They are required to obtain the expected service potential of a capital asset over the estimated useful life. Costs for repairs and maintenance are expensed.
- 1.20. **SLT** means Senior Leadership Team comprised of Directors and the CAO.
- 1.21. **TCA** means Tangible Capital Assets.
- 1.22. **Vehicles** means primarily for transportation purposes such as automobiles, pick-up trucks under one ton, **All Terrain Vehicle(ATV) / Utility Terrain Vehicle (UTV)**, and sport utility vehicles (SUV). Vehicles in this policy do not include emergency vehicles.

- 1.23. **Vehicles Over 1 Ton** means equipment specific to maintenance and construction that can be used on municipal or provincial roads. These include but not limited to gravel trucks, various heavy equipment trailers, end dumps, pups, 3-ton trucks, 5-ton trucks, water trucks, garbage trucks, 1-ton trucks and vehicle maintenance trucks. For emergency Vehicles over 1 ton, please refer to policy 3021.
- 1.24. **Watercraft** means primarily for transportation purposes such as small boats, large boats, personal watercraft, remote control watercraft and other water transporting devices. Watercraft in this policy is not to include emergency watercraft, refer to Policy 3021.

2. POLICY STATEMENT

- 2.1. An effective fleet replacement program is essential for controlling fleet performance (i.e., vehicle and equipment suitability, availability, reliability, safety, and environmental impacts) and total cost of ownership.
- 2.2. Fleet management requires budgeting and a funding process that enables Managers, the AMO, the Procurement Officer and the Fleet Specialist to budget the amount of funds needed each year to execute the replacement plan based on the selected financing approach. The budgets for operation and maintenance comes from allocation of the overall operational budget and capital replacement is secured through the Fleet Replacement Equipment Reserve (Reserves Policy 1502).
- 2.3. Long-term fleet management replacement plans pinpoint anticipated replacement dates and costs of individual assets based on the application of recommended replacement cycles and quantifies year-to-year, fleet-wide replacement costs and future variations therein.

The Fleet Specialist, the AMO and Managers will recommend through a needs assessment, the type of equipment and vehicles that will be required to be replaced based on a schedule of useful life or hours of production. In addition, administration will provide council with a historical value and future demand for the vehicle or equipment being replace. Maintaining Greenvue's fleet and equipment ensures assets remain modern, dependable, and reliable.

- 2.4. The Fleet Asset Management Plan (AMP) will have the information derived from the replacement plan, historical data, useful life per fleet asset and will include future demand on the fleet and equipment assets.
- 2.5. The Fleet Specialist with assistance from the Procurement Officer & the AMO will endeavor to purchase the most economical and fuel-efficient vehicles and pieces of equipment available. The Fleet Specialist and AMO will provide historical information, maintenance review and future demand of the asset, for the asset needs for the department.
- 2.6. A short-term replacement prioritization and earmarking process for designating specific vehicles and pieces of equipment to be replaced in the coming fiscal year. As per the table below.
- 2.7. Used vehicles and used pieces of equipment may be considered for purchase. These will be evaluated based on the historical information of the asset, maintenance, and current demand of the asset.

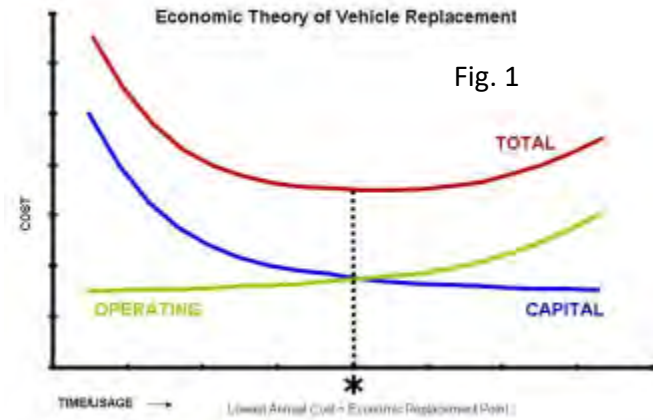
VEHICLE/EQUIPMENT TYPE (According to the TCA Policy)	BASELINE TIME IN SERVICE (Years/kms/engine hours)
Vehicles	5 years / 200,000 kms
Vehicle over 1 Ton	10 years / 300,000 kms
Heavy Mobile Equipment	20 years / 7,500 hours
Light Mobile Equipment	5 years
Operating Equipment	10 years
Aircraft	20 years
Watercraft	20 years

- 2.8. The Procurement Officer may consider capital leasing or rental of vehicles or equipment when economically feasible. If the arrangement is a capital lease or rental, Greenview should apply the thresholds of the appropriate capital or rental asset category.
- 2.9. All fleet acquisition and disposal will be conducted through the legislated procurement processes and in accordance with Greenview's 1018 Expenditure and Disbursement Policy.
- 2.10. If a vehicle or piece of equipment has continually performed at a high level, with a satisfactory maintenance record, that vehicle or piece of equipment may be considered for a life cycle extension. This extension has no amortization to be assessed and could be looked at as a betterment of the asset. To be evaluated on a case-by-case basis.
- A) Extended warranty will apply to the asset for which it is purchased and will be deferred and recognized as an expense over the period offered as a straight-line basis.

3. PROCEDURE

- 3.1. Vehicles and equipment will be evaluated for replacement based on the following:
- A) TCA criteria, and;
 - B) The condition of vehicle performance based on Standards-Condition assessment of the Assets, and;
 - C) Maintenance records and costing.
- 3.2. Greenview will always consider longer service dates if equipment continues to perform well, meet minimum condition of fair standards, and are well maintained.
- A) Vehicle and equipment replacement guidelines should be based on the economic theory of optimal vehicle and equipment replacement, which is illustrated graphically in Fig. 1. As a vehicle and equipment age, its capital cost diminishes and its operating costs (e.g., maintenance, repair, and fuel) increase.

The combination of these two costs produces a U-shaped total cost curve that reflects the total cost of ownership of the asset. Ideally, a vehicle or piece of equipment should be replaced around the time the rise in annual operating costs begin to outweigh the decline in annual capital costs – that is, when the two cost curves intersect and the total cost of ownership begins to increase.



The total cost curve is different for every type of vehicle and, indeed, for every individual vehicle of a given type. This variability is caused by differences in the design and engineering of different types of vehicles / equipment, in operating environments, in the quality-of-care vehicles / equipment receives, and a variety of other factors.

- 3.3. Vehicle or equipment replacements are funded by the Fleet and Equipment Replacement Reserve.
- 3.4. First time purchases or additions to the current Greenview fleet and equipment pool cannot be financed with the Fleet and Equipment Replacement Reserve. Furthermore, all new vehicles and equipment must be approved by Council through a supplemental capital budget request.
- 3.5. Ensure all vehicles or equipment follow fleet management preventative maintenance program.
- 3.6. New type vehicle replacement requests must be approved by the Directors.
- 3.7. In circumstances where a vehicle or piece of equipment becomes cost prohibitive to maintain or operate, before the end of its established life cycle, it may be considered for early replacement / disposal.
- 3.8. Fleet replacement due to obsolescence or end of life cycle will be financed through the Fleet and Equipment Replacement Reserve. Noted as a capital replacement and approved by Council.
- 3.9. Fleet replacement due to physical damage will be financed through appropriate insurance procedures, with the balance for replacement coming from the Fleet & Equipment Replacement Reserve. The vehicle or equipment will be disposed of in accordance with 1018 Purchase & Disposal Policy.

4. COUNCIL RESPONSIBILITIES

- 4.1. Council is responsible for the capital budgets for the purchase of fleet / equipment assets
 - A) Each fleet / equipment asset must be listed for replacement as described in this policy.
 - B) Any unallocated capital Fleet / Equipment purchase funds will be transferred by Council back to the Fleet and Equipment Replacement Reserve.

5. ADMINISTRATION RESPONSIBILITIES

- 5.1. The Fleet Specialist, the AMO and Managers are responsible to recommend the replacement of vehicles and equipment through the needs assessment in accordance with this policy.
- 5.2. SLT must sign off on department requests for fleet vehicles / equipment for special cases or change in use.
- 5.3. ~~Department lists must follow this policy~~ This policy applies to all departments.
- 5.4. All safety equipment must be installed in the fleet asset before the asset is deemed ready for service.
- 5.5. All registration, licensing and insurance checks are needed per vehicle / equipment before the fleet asset is deemed ready for service.
- 5.6. All surplus / disposal listed fleet assets must have all safety equipment removed before being place on the surplus / disposal annual list.
- 5.7. All surplus / disposal listed fleet assets must have specialized / associated equipment removed before being place on the surplus / disposal annual list.
- 5.8. Surplus / disposal fleet asset lists are to be finalized annually in June of the year of the surplus / disposal.
- 5.9. Fleet and Equipment Replacement Reserve
 - A) Administration will follow a Fleet and Equipment Replacement Reserve. The reserve will operate in accordance Greenview's 1502 Reserve Policy.
- 5.10. Proceeds from the surplus / disposal of vehicles or equipment will be allocated to the Fleet and Equipment Replacement Reserve.

Title: Vehicle and Equipment Replacement

Policy No: 4006

Effective Date: May 11, 2020

Motion Number: 20.05.279

Supersedes Policy No: NONE

Review Date: May 11, 2023



Purpose: To ensure Greenview maintains a modern and reliable vehicle and equipment pool, at the lowest overall cost, through establishing a standard of equipment procurement, disposal, replacement and sustainable funding. Fire services equipment will be evaluated separately.

DEFINITIONS

ACAO means the Assistance Chief Administrative Officer.

CAO means Chief Administrative Officer.

CFO means the Chief Financial Officer.

GM means General Manager of one of the major departments and includes the Chief Financial Officer.

Greenview means the municipal corporation of the M.D. of Greenview No. 16.

Heavy Duty means a vehicle with a gross vehicle weight of greater than 10,000 lbs, including 1- ton trucks.

Life Cycle means the useful life of a vehicle or piece of equipment based on the average years, kilometres (km), or engine hours a vehicle or piece of equipment operates before maintenance becomes cost prohibitive.

Light/Medium Duty means vehicles with a gross vehicle weight of less than 8,500 lbs, including SUV's, minivans, ½ ton trucks.

Medium Duty means vehicles with a gross vehicle weight of between 8,500 and 10,000 lbs, including ¾ ton trucks.

SLT means Senior Leadership Team comprised of the GMs, CFO, A CAO and CAO.

POLICY

General Principles

1. Administration will recommend the type of equipment and vehicles that will be required to be replaced on a regular basis, to ensure the services of Greenview are provided as directed by Council.
2. Administration will endeavor to purchase the most economical and fuel efficient vehicles and pieces of equipment available and will recommend for purchase the most basic vehicle to suit the department's needs
3. Used vehicles and pieces of equipment may be considered for purchase.
4. Administration may consider leasing vehicles or equipment when economically feasible.
5. All fleet acquisition and disposal will be conducted through the legislated procurement processes and in accordance with Greenview purchasing policies.
6. In circumstances where a vehicle or piece of equipment becomes cost prohibitive to maintain or operate, before the end of its established life cycle, it may be considered for early replacement.
7. Upon review, if a vehicle or piece of equipment has continually performed at a high level, with a satisfactory maintenance record, that vehicle or piece of equipment may be considered for a life cycle extension.
8. Vehicles and equipment will be evaluated for replacement based on the following criteria:

VEHICLE/EQUIPMENT TYPE	TIME IN SERVICE (years/kms/engine hours/condition)
Light/Medium Duty Vehicles	10 years / 200,000 kms
Medium Duty Diesel Vehicles	10 years / 300,000 kms
Heavy Duty Vehicles	10 years / 300,000 kms
Graders	10 years / 7,500 hours
Loaders	10 years / 7,500 hours
Backhoes	10 years / 7,500 hours
Track Excavators	7,500 hours
ATV's/UTV's	15 years
Tractors (all types)	7,500 hours
Zambonis	10 years
Light Duty Mowers (zero -turn, self-propelled)	5 years
Gang Mowers	10 year
Water Tankers	20 years

Administrative Responsibilities:

9. Fleet Coordinator and Managers are responsible to recommend replacement of vehicles and equipment in accordance with this policy.
10. Vehicle accessories must be approved by the GM.

11. Vehicle replacement requests must be approved by the GM.
12. SLT must sign off on department requests for fleet vehicles above light/medium duty.

Equipment and Vehicle Fleet Reserve

13. Administration will establish an Equipment and Vehicle Fleet Reserve.
14. Administration will establish a Capital Reserve Replacement rate, taking into consideration the life span of the equipment and vehicle(s) and the estimated replacement cost.
15. Equipment and Vehicle Fleet Reserve replacement charges will be transferred to a capital reserve fund for equipment and vehicle replacement.
16. Fleet replacement and due to obsolescence or end of life cycle will be financed through the Equipment and Vehicle Fleet Reserve.
17. Fleet replacement due to physical damage will be financed through appropriate insurance procedures, with the balance for replacement coming from the vehicle replacement reserve.
18. Proceeds from the disposal of vehicles or equipment will be allocated to the Equipment and Vehicle Fleet Reserve.
19. Interest earned from the Equipment and Vehicle Fleet Reserve will be allocated to the reserve at year end.
20. Council shall authorize the transfer of funds to and from the reserve.



REQUEST FOR DECISION

SUBJECT: **2022 Operating Budget**
SUBMISSION TO: SPECIAL COUNCIL MEETING
MEETING DATE: September 19, 2022
DEPARTMENT: FINANCE
STRATEGIC PLAN: Economy

REVIEWED AND APPROVED FOR SUBMISSION
CAO: EK
DIR: EK
LEG:
MANAGER:
PRESENTER: MH

RELEVANT LEGISLATION:
Provincial (cite) – NA

Council Bylaw/Policy -NA

RECOMMENDED ACTION:
MOTION: That Council accept the 2022 Approved Operating Budget for information, as presented

BACKGROUND/PROPOSAL:

Council will be reviewing the operating budget the first week of November 2022, prior to that review Administration is in the process of providing preliminary oversight and budget development. Administration is looking for Councils broad direction in developing the budget and is providing the 2022 Operating Budget to Council as a reference for that discussion.

BENEFITS OF THE RECOMMENDED ACTION:

1. The benefit of Council accepting the recommended motion is that Council will have a reference point to aid in the budget discussion.

DISADVANTAGES OF THE RECOMMENDED ACTION:

1. There are no perceived disadvantages to the recommended motion.

ALTERNATIVES CONSIDERED:

Alternative #1: Council has the alternative of not accepting the information as presented, however Administration does not recommend this as the information will be helpful to guide in the budget discussions.

FINANCIAL IMPLICATION:

There are no financial implications to the recommended motion.

STAFFING IMPLICATION:

There are no staffing implications to the recommended motion.

PUBLIC ENGAGEMENT LEVEL:

Greenview has adopted the IAP2 Framework for public consultation.

INCREASING LEVEL OF PUBLIC IMPACT

Inform

PUBLIC PARTICIPATION GOAL

Inform - To provide the public with balanced and objective information to assist them in understanding the problem, alternatives, opportunities and/or solutions.

PROMISE TO THE PUBLIC

Inform - We will keep you informed.

FOLLOW UP ACTIONS:

Administration will develop the 2023 budget based on Council direction.

ATTACHMENT(S):

- Approved 2022 Operating Budget
- Approved 2022 Operating Revenue

DESCRIPTION	2021 BUDGET	2022 APPROVED BUDGET	2023 PLAN	2024 PLAN
COUNCIL Pg 2	\$1,472,482	\$1,364,508	\$1,368,520	\$1,368,620
CAO SERVICES Pg 3 - 5	\$13,915,692	\$14,299,191	\$13,683,265	\$13,756,806
REQUISITIONS Pg 6	\$31,030,824	\$36,138,094	\$31,154,143	\$31,154,143
I & P ADMINISTRATION Pg 7	\$1,566,908	\$1,495,593	\$1,537,455	\$1,575,466
CONSTRUCTION & ENGINEERING Pg 8	\$4,875,000	\$5,810,000	\$5,072,500	\$5,072,500
P & D ADMINISTRATION Pg 9,10	\$1,562,708	\$1,336,589	\$1,439,860	\$1,280,985
ENVIRONMENTAL SERVICES Pg 11-17	\$6,041,957	\$6,228,861	\$6,402,559	\$6,474,305
OPERATIONS SERVICES Pg 18-20	\$8,653,425	\$8,624,925	\$8,744,380	\$8,865,487
OPERATIONS ROADS Pg 21,22	\$22,205,605	\$21,935,575	\$21,043,588	\$20,506,888
FACILITY MAINTENANCE Pg 23,24	\$3,388,654	\$3,529,599	\$3,622,065	\$3,704,459
COMMUNITY SERVICE ADMINISTRATION Pg 25,26	\$945,862	\$6,564,625	\$1,546,106	\$1,556,177
COMMUNITY SERVICE GRANTS PROGRAM Pg 27	\$1,729,370	\$1,662,500	\$1,662,500	\$1,662,500
ECONOMIC DEVELOPMENT Pg 28	\$2,573,449	\$1,729,329	\$1,632,999	\$1,623,673
COMMUNITY DEVELOPMENT AGREEMENTS Pg 27	\$5,113,000	\$5,100,000	\$5,100,000	\$5,100,000
ECONOMIC DEVELOPMENT GRANTS Pg 29 30	\$28,918,000	\$3,173,661	\$3,129,301	\$2,980,486
RECREATION ADMINISTRATION Pg 31	\$938,311	\$1,041,516	\$1,016,016	\$1,018,843
RECREATION SERVICES Pg 32-34	\$4,063,449	\$4,015,365	\$4,032,088	\$4,093,309
AGRICULTURAL SERVICES Pg 35-37	\$2,620,628	\$2,640,116	\$2,648,271	\$2,693,688
FAMILY & COMMUNITY SUPPORT SERVICE Pg 38,39	\$2,054,853	\$2,140,500	\$2,168,983	\$2,202,586
PROTECTIVE SERVICES Pg 40-42	\$3,247,499	\$2,549,747	\$2,302,262	\$2,351,700
GREENVIEW REGIONAL MULTIPLEX Pg 44	\$2,650,188	\$2,595,050	\$2,624,262	\$2,663,989
AMORTIZATION Pg 43	\$23,500,000	\$26,600,000	\$26,600,000	\$26,600,000
ENFORCEMENT SERVICES Pg 45	\$1,019,765	\$2,035,091	\$2,559,722	\$2,735,362
TOTAL GREENVIEW OPERATING EXPENSE	\$174,087,629	\$162,610,435	\$151,090,845	\$151,041,972

COUNCIL OFFICE

		2021 BUDGET	2022 BUDGET	PERCENT CHANGE	2023 PLAN	2024 PLAN
Council						
6-10-101-000-6003	Honorariums	646,051	671,788	3.98%	671,788	671,788
6-10-101-000-6004	Employer Contributions	126,428	130,220	3.00%	134,132	134,132
6-10-101-000-6007	Non Cash Awards & Incentives	39,525	34,075	-13.79%	34,075	34,075
6-10-101-000-6011	Accommodation & Subsistence	108,145	91,000	-15.85%	91,000	91,000
6-10-101-000-6012	Travel	214,908	178,550	-16.92%	178,550	178,550
6-10-101-000-6013	Training & Education	15,000	15,000	0.00%	15,000	15,000
6-10-101-000-6015	Memberships Seminars Conferences	69,925	73,875	5.65%	73,975	74,075
6-10-101-000-6027	Hospitality	105,000	82,000	-21.90%	82,000	82,000
6-10-101-000-6036	Mobile Communication Services	7,500	10,000	33.33%	10,000	10,000
6-10-101-000-6040	Professional Services	65,000	65,000	0.00%	65,000	65,000
6-10-101-000-6109	General & Operating Supplies	5,000	5,000	0.00%	5,000	5,000
6-10-101-000-6143	Building Rental	10,000	8,000	-20.00%	8,000	8,000
		1,412,482	1,364,508	-3.40%	1,368,520	1,368,620
Municipal Elections						
6-10-102-000-6001	Salaries	26,000	-	-100.00%	-	-
6-10-102-000-6011	Accommodation & Subsistence	4,000	-	-100.00%	-	-
6-10-102-000-6012	Travel Expenses	4,000	-	-100.00%	-	-
6-10-102-000-6013	Tuition & Other Training Costs	3,000	-	-100.00%	-	-
6-10-102-000-6021	Advertising Services	16,500	-	-100.00%	-	-
6-10-102-000-6040	Professional & Special Services	2,000	-	-100.00%	-	-
6-10-102-000-6109	General & Operating Supplies	2,500	-	-100.00%	-	-
6-10-102-000-6143	Building Rental	2,000	-	-100.00%	-	-
		60,000	-	-100.00%	-	-
TOTAL COUNCIL OFFICE		1,472,482	1,364,508	-7.33%	1,368,520	1,368,620

CAO SERVICES

2021
BUDGET

2022
BUDGET

PERCENT
CHANGE

2023
PLAN

2024
PLAN

CAO Services Administration

6-11-110-000-6001	Salaries	891,557	775,677	-13.00%	799,452	823,991
6-11-110-000-6004	Employer Contributions	258,552	224,947	-13.00%	231,842	238,957
6-11-110-000-6007	Non Cash Awards & Incentives	12,500	12,500	0.00%	12,500	12,500
6-11-110-000-6008	Employee Relocation	20,000	10,000	-50.00%	10,000	10,000
6-11-110-000-6011	Accommodation & Subsistence	55,000	55,000	0.00%	55,000	55,000
6-11-110-000-6012	Travel	25,000	25,000	0.00%	25,000	25,000
6-11-110-000-6013	Training & Education	20,000	20,000	0.00%	20,000	20,000
6-11-110-000-6015	Memberships Seminars Conferences	17,500	17,500	0.00%	17,500	17,500
6-11-110-000-6016	Succession Planning	75,000	75,000	0.00%	75,000	75,000
6-11-110-000-6021	Advertising Services	5,000	1,000	-80.00%	1,000	1,000
6-11-110-000-6025	Promotional Marketing	10,000	-	-100.00%	-	-
6-11-110-000-6031	Postage and Parcel Post	1,000	1,000	0.00%	1,000	1,000
6-11-110-000-6032	Freight & Courier Services	1,000	500	-50.00%	500	500
6-11-110-000-6036	Mobile Communication Services	-	1,200	100.00%	1,200	1,200
6-11-110-000-6040	Professional Services	700,000	270,000	-61.43%	250,000	250,000
6-11-110-000-6046	Legal Services	300,000	150,000	-50.00%	150,000	150,000
6-11-110-000-6102	Office Supplies	5,000	500	-90.00%	500	500
6-11-110-000-6109	General & Operating Supplies	85,000	75,000	-11.76%	75,000	75,000
6-11-110-000-6121	Power Supply Service	123,891	-	-100.00%	-	-
6-11-110-000-6122	Natural Gas Service	17,500	-	-100.00%	-	-
6-11-110-000-6129	Local Utilities - Water/Sewer/Garbage	8,750	-	-100.00%	-	-
6-11-110-000-6143	Rental of Building	3,000	3,000	0.00%	3,000	3,000
6-11-110-000-6218	Allowances	1,000,000	-	-100.00%	-	-
		3,635,250	1,717,824	-52.75%	1,728,494	1,760,148

Communications

6-11-111-000-6001	Salaries	310,709	324,389	4.40%	334,341	344,612
6-11-111-000-6004	Employer Contributions	90,105	94,069	4.40%	96,953	99,942
6-11-111-000-6011	Accommodation & Subsistence	10,000	10,000	0.00%	10,000	15,000
6-11-111-000-6012	Travel	7,000	15,000	114.29%	15,000	15,000
6-11-111-000-6013	Training & Education	15,000	20,000	33.33%	20,000	20,000
6-11-111-000-6015	Memberships Seminars Conferences	17,255	23,255	34.77%	23,255	23,255
6-11-111-000-6021	Advertising Services	115,000	115,000	0.00%	115,000	115,000
6-11-111-000-6022	Publishing Services	44,000	106,000	140.91%	86,000	86,000
6-11-111-000-6025	Promotional Marketing	142,000	158,500	11.62%	158,500	168,500
6-11-111-000-6028	Branding & Image Building	50,000	40,000	-20.00%	40,000	40,000
6-11-111-000-6032	Freight & Courier Services	-	1,500	100.00%	1,500	1,500
6-11-111-000-6036	Mobile Communication Services	1,500	1,500	0.00%	1,500	1,500
6-11-111-000-6040	Professional Services	40,000	75,000	87.50%	75,000	75,000
6-11-111-000-6109	General & Operating Supplies	15,000	27,000	80.00%	27,000	27,000
		857,569	1,011,213	17.92%	1,004,049	1,032,309

Assessment Services

6-11-112-000-6003	Honorariums	5,600	5,600	0.00%	5,600	5,600
6-11-112-000-6004	Employer Contributions	560	500	-10.71%	500	500
6-11-112-000-6011	Accommodation & Subsistence	1,500	3,000	100.00%	1,500	1,500
6-11-112-000-6012	Travel	1,500	2,000	33.33%	2,000	2,000
6-11-112-000-6013	Training & Education	1,500	1,500	0.00%	1,500	1,500
6-11-112-000-6040	Professional Services	500,000	500,000	0.00%	500,000	500,000
6-11-112-000-6226	DIP Requisitions	913,263	1,012,358	10.85%	985,000	990,000
		1,423,923	1,524,958	7.10%	1,496,100	1,501,100

Information Systems

6-11-115-000-6001	Salaries	332,430	425,544	28.01%	438,705	452,269
6-11-115-000-6004	Employer Contributions	96,404	123,406	28.01%	127,220	131,163
6-11-115-000-6011	Accommodation & Subsistence	8,500	8,500	0.00%	8,500	8,500
6-11-115-000-6012	Travel	-	5,000	100.00%	5,000	5,000
6-11-115-000-6013	Training & Education	-	1,500	100.00%	1,500	1,500
6-11-115-000-6015	Memberships Seminars Conferences	1,500	10,000	566.67%	2,250	2,250
6-11-115-000-6021	Advertising Services	1,400	-	100.00%	-	-
6-11-115-000-6033	Telecommunication Services	310,348	299,528	-3.49%	327,528	327,528
6-11-115-000-6036	Mobile Communication Services	55,000	62,100	12.91%	37,000	37,000
6-11-115-000-6065	Surveying & Mapping Services	403,300	733,612	81.90%	101,612	101,612
6-11-115-000-6067	Information Technology Services	133,350	75,000	-43.76%	55,000	55,000
6-11-115-000-6071	Contracted Maintenance Service	353,420	355,220	0.51%	355,220	355,220
6-11-115-000-6076	Repair/Maint.- Motor Vehicles	-	3,000	100.00%	3,000	3,000
6-11-115-000-6105	Fuels & Oils	2,000	5,000	150.00%	5,000	5,000
6-11-115-000-6109	General & Operating Supplies	-	1,500	100.00%	1,500	1,500
6-11-115-000-6121	Power Supply Service	6,000	6,000	0.00%	6,000	6,000
6-11-115-000-6133	IT Hardware	253,260	116,120	-54.15%	92,000	92,000
6-11-115-000-6134	IT Software	173,381	428,781	147.31%	462,781	419,781
6-11-115-000-6144	Rental of IT & Communication Equip.	6,600	-	-100.00%	-	-
		2,136,893	2,659,811	24.47%	2,029,816	2,004,323

Health & Safety

6-11-116-000-6001	Salaries	241,776	247,024	2.17%	254,531	262,270
6-11-116-000-6004	Employer Contributions	70,114	71,633	2.17%	73,818	76,066
6-11-116-000-6007	Non Cash Awards & Incentives	6,600	7,000	6.06%	6,600	6,600
6-11-116-000-6011	Accommodation & Subsistence	14,275	14,325	0.35%	14,325	14,325
6-11-116-000-6012	Travel	-	4,000	100.00%	5,000	6,000
6-11-116-000-6013	Training & Education	85,260	80,855	-5.17%	78,830	78,830
6-11-116-000-6015	Memberships Seminars Conferences	4,770	5,370	12.58%	5,370	5,370
6-11-116-000-6024	Subscriptions to Publications	500	500	0.00%	500	500
6-11-116-000-6036	Mobile Communication Services	-	2,500	100.00%	2,500	2,500
6-11-116-000-6040	Professional Services	145,650	180,500	23.93%	145,500	145,500
6-11-116-000-6076	Repair/Maint.- Motor Vehicles	3,000	6,600	120.00%	3,000	3,000
6-11-116-000-6104	PPE & First Aid Supplies	15,000	17,800	18.67%	16,750	15,000
6-11-116-000-6105	Fuels & Oils	7,000	7,200	2.86%	7,200	7,200
6-11-116-000-6109	General & Operating Supplies	42,852	11,050	-74.21%	11,050	11,050
6-11-116-000-6159	Ergonomic Supplies	10,500	10,500	0.00%	10,500	10,500
		647,297	666,857	3.02%	635,474	644,711

Human Resources

6-11-119-000-6001	Salaries	566,214	585,041	3.33%	603,073	618,454
6-11-119-000-6004	Employer Contributions	164,202	169,666	3.33%	174,887	179,347
6-11-119-000-6009	Wellness Program	10,000	10,000	0.00%	10,000	10,000
6-11-119-000-6011	Accommodation & Subsistence	21,500	16,500	-23.26%	16,500	16,500
6-11-119-000-6012	Travel	-	10,000	100.00%	10,000	10,000
6-11-119-000-6013	Training & Education	10,000	15,000	50.00%	15,000	15,000
6-11-119-000-6015	Memberships Seminars Conferences	25,000	15,000	-40.00%	15,000	15,000
6-11-119-000-6021	Advertising Services	23,000	20,000	-13.04%	20,000	20,000
6-11-119-000-6025	Promotional Marketing	3,000	18,000	500.00%	3,000	3,000
6-11-119-000-6032	Freight & Courier Services	-	100	100.00%	100	100
6-11-119-000-6040	Professional Services	-	32,000	100.00%	12,000	32,000
6-11-119-000-6042	Consulting Services	-	20,000	100.00%	20,000	20,000
6-11-119-000-6045	Human Resources Mngmt. Services	-	20,000	100.00%	20,000	20,000
6-11-119-000-6046	Legal Services	75,000	75,000	0.00%	75,000	75,000
6-11-119-000-6067	Information Technology Services	-	5,000	100.00%	-	-
6-11-119-000-6080	Fees and Other Charges	-	8,000	100.00%	8,000	8,000
6-11-119-000-6109	General & Operating Supplies	7,000	8,000	14.29%	8,000	8,000
		904,916	1,027,307	13.53%	1,010,560	1,050,401

Corporate Services

6-11-121-000-6001	Salaries	2,021,034	2,214,399	9.57%	2,275,435	2,269,011
6-11-121-000-6004	Employer Contributions	571,085	627,297	9.84%	644,802	650,253
6-11-121-000-6011	Accommodation & Subsistence	86,900	92,000	5.87%	93,000	94,000
6-11-121-000-6012	Travel	20,000	20,000	0.00%	20,000	20,000
6-11-121-000-6013	Training & Education	30,000	33,000	10.00%	33,000	33,000
6-11-121-000-6015	Memberships Seminars Conferences	31,525	31,825	0.95%	31,835	31,850
6-11-121-000-6021	Advertising Services	2,000	2,000	0.00%	2,000	2,000
6-11-121-000-6025	Promotional Marketing	3,000	3,000	0.00%	3,000	3,000
6-11-121-000-6031	Postage and Parcel Post	15,000	45,000	200.00%	45,000	45,000
6-11-121-000-6032	Freight & Courier Services	5,000	5,000	0.00%	5,000	5,000
6-11-121-000-6033	Telecommunication Services	-	-	-	-	-
6-11-121-000-6036	Mobile Communication Services	-	1,400	100.00%	1,400	1,400
6-11-121-000-6040	Professional Services	40,000	45,000	12.50%	48,000	53,000
6-11-121-000-6041	Auditing & Accounting Services	100,000	100,000	0.00%	100,000	100,000
6-11-121-000-6046	Legal Services	-	-	-	-	-
6-11-121-000-6102	Office Supplies	100,000	105,000	5.00%	110,000	115,000
6-11-121-000-6109	General & Operating Supplies	15,000	15,000	0.00%	15,000	15,000
6-11-121-000-6121	Power Supply Service	-	80,000	100.00%	80,000	80,000
6-11-121-000-6122	Natural Gas Service	-	17,000	100.00%	17,000	17,000
6-11-121-000-6129	Local Utilities - Water/Sewer/Garbage	-	5,300	100.00%	5,300	5,300
6-11-121-000-6148	Rental of Office Equipment	275,000	275,000	0.00%	275,000	275,000
6-11-121-000-6218	Allowance	-	1,000,000	100.00%	1,000,000	1,000,000
6-11-121-000-6321	Bank Service Charges	14,000	14,000	0.00%	14,000	14,000
6-11-121-000-6322	Cash Management Charges	250,000	225,000	-10.00%	225,000	200,000
6-11-121-000-6331	Insurance Premium	700,000	700,000	0.00%	700,000	700,000
6-11-121-000-6360	Taxes	30,300	35,000	15.51%	35,000	35,000
		4,309,844	5,691,221	32.05%	5,778,772	5,763,814

TOTAL CAO & CORPORATE SERVICES

13,915,692	14,299,191	2.76%	13,683,265	13,756,806
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REQUISITIONS		2021 BUDGET	2022 BUDGET	PERCENT CHANGE	2023 PLAN	2024 PLAN
Requisitions						
6-11-114-000-6205	School Foundation Fund	27,383,274	31,592,651	15.37%	27,384,000	27,384,000
6-11-114-001-6205	Holy Family CRSD #17	36,200	36,200	0.00%	36,200	36,200
6-11-114-072-6205	Grande Prairie Catholic School	69,743	69,743	0.00%	69,743	69,743
6-30-304-000-6207	Heart River Housing	1,265,000	1,318,200	4.21%	1,270,000	1,270,000
6-30-304-002-6207	Evergreens Foundation - FC	1,270,000	1,304,200	2.69%	1,304,200	1,304,200
6-30-304-003-6207	Evergreens Foundation - GC	820,000	1,610,500	96.40%	900,000	900,000
6-30-304-072-6207	Grande Spirit Foundation	186,607	206,600	10.71%	190,000	190,000
		31,030,824	36,138,094	16.46%	31,154,143	31,154,143
TOTAL REQUISITIONS		31,030,824	36,138,094	16.46%	31,154,143	31,154,143

INFRASTRUCTURE & PLANNING		2021 BUDGET	2021 BUDGET	PERCENT CHANGE	2022 PLAN	2023 PLAN
Infrastructure & Planning Administration						
6-20-200-000-6001	Salaries	1,169,115	1,029,373	-11.95%	1,057,952	1,087,416
6-20-200-000-6004	Employer Contributions	310,043	298,520	-3.72%	306,803	315,350
6-20-200-000-6011	Accommodation & Subsistence	8,000	8,000	0.00%	8,000	8,000
6-20-200-000-6012	Travel	2,750	1,000	-63.64%	1,000	1,000
6-20-200-000-6013	Training & Education	10,000	8,000	-20.00%	8,000	8,000
6-20-200-000-6015	Memberships Seminars Conferences	2,000	2,000	0.00%	2,000	2,000
6-20-200-000-6032	Freight & Courier Services	1,000	2,700	170.00%	2,700	2,700
6-20-200-000-6033	Telecommunication Services	-	2,700	100.00%	2,700	2,700
6-20-200-000-6036	Mobile Communications	4,000	3,500	-12.50%	3,500	3,500
6-20-200-000-6040	Professional Services	35,000	25,000	-28.57%	30,000	30,000
6-20-200-000-6046	Legal Services	-	100,000	100.00%	100,000	100,000
6-20-200-000-6076	Repair/Maint.- Motor Vehicles	4,000	2,000	-50.00%	2,000	2,000
6-20-200-000-6104	PPE & First Aid Supplies	1,000	1,000	0.00%	1,000	1,000
6-20-200-000-6105	Fuels & Oils	14,000	5,000	-64.29%	5,000	5,000
6-20-200-000-6109	General & Operating Supplies	6,000	5,000	-16.67%	5,000	5,000
6-20-200-000-6122	Natural Gas Service	-	800	100.00%	800	800
6-20-200-000-6129	Local Utilities - Water/Sewer/Garbage	-	1,000	100.00%	1,000	1,000
TOTAL INFRASTRUCTURE & PLANNING		1,566,908	1,495,593	-4.55%	1,537,455	1,575,466

CONSTRUCTION & ENGINEERING**2021
BUDGET****2022
BUDGET****PERCENT
CHANGE****2023
PLAN****2024
PLAN****Roadways**

6-20-201-000-6011	Accommodation & Subsistence	-	4,000	100.00%	4,000	4,000
6-20-201-000-6012	Travel	-	1,000	100.00%	1,000	1,000
6-20-201-000-6013	Training & Education	-	5,000	100.00%	5,000	5,000
6-20-201-000-6015	Memberships Seminars Conferences	-	1,000	100.00%	1,000	1,000
6-20-201-000-6036	Mobile Communications	-	500	100.00%	500	500
6-20-201-000-6040	Professional Services	785,000	1,637,500	108.60%	1,000,000	1,000,000
6-20-201-000-6076	Repair/Maintenance of Motor Vehicles	-	2,000	100.00%	2,000	2,000
6-20-201-000-6104	PPE & First Aid Supplies	-	1,000	100.00%	1,000	1,000
6-20-201-000-6105	Fuels & Oils	-	6,000	100.00%	6,000	6,000
6-20-201-000-6109	General & Operating Supplies	1,000,000	650,000	-35.00%	650,000	650,000
6-20-201-000-6122	Natural Gas Service	-	6,000	100.00%	6,000	6,000
6-20-201-000-6129	Local Utilities - Water/Sewer/Garbage	-	6,000	100.00%	6,000	6,000
		1,785,000	2,320,000	29.97%	1,682,500	1,682,500

Bridges

6-20-202-000-6040	Professional Services	700,000	600,000	-14.29%	500,000	500,000
6-20-202-000-6109	General & Operating Supplies	50,000	50,000	0.00%	50,000	50,000
		750,000	650,000	-13.33%	550,000	550,000

Surfacing

6-20-203-000-6117	Asphalt Repairs	1,000,000	1,500,000	50.00%	1,500,000	1,500,000
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Drainage

6-20-204-000-6040	Professional Services	1,300,000	1,300,000	0.00%	1,300,000	1,300,000
6-20-204-000-6109	General & Operating Supplies	40,000	40,000	0.00%	40,000	40,000
		1,340,000	1,340,000	0.00%	1,340,000	1,340,000

TOTAL CONSTRUCTION & ENGINEERING

4,875,000	5,810,000	19.18%	5,072,500	5,072,500
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PLANNING & DEVELOPMENT		2021 BUDGET	2022 BUDGET	PERCENT CHANGE	2023 PLAN	2024 PLAN
Planning & Development Administration						
6-21-211-000-6001	Salaries	997,370	770,921	-22.70%	792,528	811,230
6-21-211-000-6004	Employee Contributions	218,188	223,568	2.47%	229,832	235,255
6-21-211-000-6011	Accommodation & Subsistence	10,000	10,000	0.00%	10,000	2,000
6-21-211-000-6012	Travel	2,100	2,000	-4.76%	2,000	2,000
6-21-211-000-6013	Training & Education	12,500	12,500	0.00%	12,500	12,500
6-21-211-000-6015	Memberships Seminars Conferences	5,000	5,000	0.00%	5,000	5,000
6-21-211-000-6021	Advertising Services	5,000	3,000	-40.00%	3,000	3,000
6-21-211-000-6032	Freight & Courier Services	750	750	0.00%	750	750
6-21-211-000-6036	Mobile Communication Services	4,200	3,000	-28.57%	3,000	3,000
6-21-211-000-6040	Professional Services	165,250	162,000	-1.97%	232,000	52,000
6-21-211-000-6076	Repair/Maint.- Motor Vehicles	4,000	4,000	0.00%	4,000	4,000
6-21-211-000-6104	PPE & First Aid Supplies	750	750	0.00%	750	750
6-21-211-000-6105	Fuels & Oils	4,000	4,000	0.00%	4,000	4,000
6-21-211-000-6109	General & Operating Supplies	1,000	1,500	50.00%	1,500	1,500
6-21-211-000-6121	Power Supply Service	-	6,000	100.00%	6,000	6,000
6-21-211-000-6122	Natural Gas Service	-	1,000	100.00%	1,000	1,000
6-21-211-000-6129	Local Utilities - Water/Sewer/Garbage	-	1,000	100.00%	1,000	1,000
6-21-211-000-6208	Sponsorships	1,500	1,500	0.00%	1,500	1,500
		1,431,608	1,212,489	-15.31%	1,310,360	1,146,485
Municipal Planning Commission						
6-21-212-000-6003	Honorariums	20,000	20,000	0.00%	25,000	30,000
6-21-212-000-6004	Employer Contributions	7,000	7,000	0.00%	7,000	7,000
6-21-212-000-6011	Accommodation & Subsistence	7,000	7,000	0.00%	7,000	7,000
6-21-212-000-6012	Travel	10,000	10,000	0.00%	10,000	10,000
6-21-212-000-6015	Memberships Seminars Conferences	4,500	4,500	0.00%	4,900	4,900
6-21-212-000-6021	Advertising Services	8,000	1,000	-87.50%	1,000	1,000
6-21-212-000-6032	Freight & Courier Services	800	800	0.00%	800	800
6-21-212-000-6109	General & Operating Supplies	500	500	0.00%	500	500
6-21-212-000-6143	Rental of Building	1,000	1,000	0.00%	1,000	1,000
		58,800	51,800	-11.90%	57,200	62,200

Subdivision & Development Appeal Board

6-21-213-000-6003	Honorariums	3,400	3,400	0.00%	3,400	3,400
6-21-213-000-6004	Employer Contributions	800	800	0.00%	800	800
6-21-213-000-6011	Accommodation & Subsistence	2,100	2,100	0.00%	2,100	2,100
6-21-213-000-6012	Travel	2,200	2,200	0.00%	2,200	2,200
6-21-213-000-6013	Training & Education	5,000	5,000	0.00%	5,000	5,000
6-21-213-000-6015	Memberships Seminars Conferences	1,000	1,000	0.00%	1,000	1,000
		14,500	14,500	0.00%	14,500	14,500

Subdivisions - Land Purchase

6-21-214-000-6065	Surveying & Mapping Services	30,000	30,000	0.00%	30,000	30,000
6-21-214-000-6549	Land	18,000	18,000	0.00%	18,000	18,000
		48,000	48,000	0.00%	48,000	48,000

Public Engagement

6-21-215-000-6003	Honorariums	5,000	5,000	0.00%	5,000	5,000
6-21-215-000-6004	Employer Contributions	500	500	0.00%	500	500
6-21-215-000-6011	Accommodation & Subsistence	1,800	1,800	0.00%	1,800	1,800
6-21-215-000-6012	Travel	2,500	2,500	0.00%	2,500	2,500
		9,800	9,800	0.00%	9,800	9,800

TOTAL PLANNING & DEVELOPMENT

1,562,708	1,336,589	-14.47%	1,439,860	1,280,985
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ENVIRONMENTAL SERVICES		2021 BUDGET	2022 BUDGET	PERCENT CHANGE	2023 PLAN	2024 PLAN
Environmental Services Administration						
6-22-220-000-6001	Salaries	1,353,713	1,370,605	1.25%	1,407,447	1,438,286
6-22-220-000-6004	Employer Contributions	392,577	397,478	1.25%	408,164	417,106
6-22-220-000-6011	Accommodation & Subsistence	6,000	6,000	0.00%	6,000	6,000
6-22-220-000-6012	Travel	1,000	1,000	0.00%	1,000	1,000
6-22-220-000-6013	Training & Education	9,000	6,000	-33.33%	6,000	6,000
6-22-220-000-6015	Memberships Seminars Conferences	5,000	1,500	-70.00%	1,500	1,500
6-22-220-000-6021	Advertising Services	750	-	-100.00%	-	-
6-22-220-000-6032	Freight & Courier Services	1,000	500	-50.00%	500	500
6-22-220-000-6033	Telecommunication Services	20,525	-	-100.00%	-	-
6-22-220-000-6036	Mobile Communication Services	-	600	100.00%	600	600
6-22-220-000-6040	Professional Services	20,000	30,000	50.00%	30,000	30,000
6-22-220-000-6076	Repair/Maint.- Motor Vehicles	5,000	2,500	-50.00%	2,500	2,500
6-22-220-000-6104	PPE & First Aid Supplies	5,000	1,750	-65.00%	1,750	1,750
6-22-220-000-6105	Fuels & Oils	45,000	4,200	-90.67%	4,200	4,200
6-22-220-000-6109	General & Operating Supplies	5,000	3,500	-30.00%	3,500	3,500
6-22-220-000-6121	Power Supply	500	520	4.00%	520	520
6-22-220-000-6122	Natural Gas Service	900	936	4.00%	936	936
6-22-220-000-6129	Local Utilities - Water/Sewer/Garbage	-	1,500	100.00%	1,500	1,500
6-22-220-000-6331	Insurance Premium	-	-	0.00%	-	-
6-22-220-003-6011	Accommodation & Subsistence	4,000	2,000	-50.00%	2,000	2,000
6-22-220-003-6012	Travel	-	-		-	-
6-22-220-003-6013	Training & Education	10,000	2,500	-75.00%	2,500	2,500
6-22-220-003-6015	Memberships Seminars Conferences	5,000	1,000	-80.00%	1,000	1,000
6-22-220-003-6021	Advertising Services	750	-	-100.00%	-	-
6-22-220-003-6032	Freight & Courier Services	-	500	100.00%	500	500
6-22-220-003-6033	Telecommunication Services	1,000	-	-100.00%	-	-
6-22-220-003-6040	Professional Services	20,000	-	-100.00%	-	-
6-22-220-003-6076	Repair/Maint.- Motor Vehicles	5,000	-	-100.00%	-	-
6-22-220-003-6104	PPE & First Aid Supplies	5,000	500	-90.00%	500	500
6-22-220-003-6105	Fuels & Oils	5,000	-	-100.00%	-	-
6-22-220-003-6109	General & Operating Supplies	-	3,500	100.00%	3,500	3,500
6-22-220-003-6140	Rentals & Leases	41,900	-	-100.00%	-	-
		1,968,615	1,838,589	-6.60%	1,886,117	1,925,898

Water Supply

6-22-221-000-6011	Accommodation & Subsistence	-	3,800	100.00%	3,800	3,800
6-22-221-000-6013	Training & Education	-	7,500	100.00%	7,500	4,500
6-22-221-000-6015	Memberships Seminars Conferences	-	1,500	100.00%	1,500	1,500
6-22-221-000-6032	Freight & Courier Services	-	6,200	100.00%	6,200	6,200
6-22-221-000-6033	Telecommunication Services	11,000	-	-100.00%	-	-
6-22-221-000-6036	Mobile Communication Services	-	2,100	100.00%	2,100	2,100
6-22-221-000-6040	Professional Services	70,000	-	-100.00%	-	-
6-22-221-000-6071	Contracted Maintenance Service	10,000	-	-100.00%	-	-
6-22-221-000-6076	Repair/Maint.- Motor Vehicles	-	5,000	100.00%	5,000	5,000
6-22-221-000-6104	PPE & First Aid Supplies	8,400	2,750	-67.26%	2,750	2,750
6-22-221-000-6105	Fuels & Oils	-	22,500	100.00%	22,500	22,500
6-22-221-000-6109	General & Operating Supplies	20,000	-	-100.00%	-	-
6-22-221-000-6110	Chemicals	40,000	-	-100.00%	-	-
6-22-221-000-6119	Other Repair & Maintenance Supplies	20,000	-	-100.00%	-	-
6-22-221-000-6121	Power Supply Service	100,000	-	-100.00%	-	-
6-22-221-000-6122	Natural Gas Service	23,000	-	-100.00%	-	-
6-22-221-000-6125	Rural Water	17,000	-	-100.00%	-	-
6-22-221-000-6571	SCADA	5,000	-	-100.00%	-	-
6-22-221-003-6011	Accommodation & Subsistence	-	3,000	100.00%	3,000	3,000
6-22-221-003-6013	Training & Education	-	8,000	100.00%	8,000	5,000
6-22-221-003-6015	Memberships Seminars Conferences	-	1,500	100.00%	1,500	1,500
6-22-221-003-6032	Freight & Courier Services	-	32,000	100.00%	32,000	32,000
6-22-221-003-6033	Telecommunication Services	9,000	8,100	-10.00%	8,100	8,100
6-22-221-003-6036	Mobile Communication Services	-	1,200	100.00%	1,200	1,200
6-22-221-003-6040	Professional Services	108,000	45,000	-58.33%	45,000	45,000
6-22-221-003-6046	Legal Services	-	5,000	100.00%	-	-
6-22-221-003-6071	Contracted Maintenance Service	15,000	165,000	1000.00%	165,000	165,000
6-22-221-003-6076	Repair/Maint.- Motor Vehicles	-	5,000	100.00%	5,000	5,000
6-22-221-003-6104	PPE & First Aid Supplies	6,000	4,250	-29.17%	4,250	4,250
6-22-221-003-6105	Fuels & Oils	-	7,250	100.00%	7,250	7,250
6-22-221-003-6109	General & Operating Supplies	35,000	50,000	42.86%	50,000	50,000
6-22-221-003-6110	Chemicals	160,000	160,000	0.00%	160,000	160,000
6-22-221-003-6112	Gravel Purchases	-	15,000	100.00%	15,000	15,000
6-22-221-003-6119	Other Repair & Maintenance Supplies	15,000	-	-100.00%	-	-
6-22-221-003-6121	Power Supply Service	124,200	129,168	4.00%	129,168	149,968
6-22-221-003-6122	Natural Gas Service	36,000	47,300	31.39%	47,300	47,300
6-22-221-003-6571	SCADA - GC	5,000	5,000	0.00%	5,000	5,000
6-22-221-003-6313	Debenture Principal - GC	66,817	71,328	6.75%	-	-
6-22-221-003-6315	Loan Interest - GC	9,325	4,815	-48.36%	-	-
6-22-221-004-6033	Telecommunication Services-DB	-	1,000	100.00%	1,000	1,000
6-22-221-004-6040	Professional Services-DB	-	15,000	100.00%	15,000	15,000
6-22-221-004-6071	Contracted Maintenance Service-DB	-	15,000	100.00%	15,000	15,000
6-22-221-004-6109	General & Operating Supplies	-	20,400	100.00%	20,400	20,400
6-22-221-004-6110	Chemicals	-	10,000	100.00%	10,000	10,000
6-22-221-004-6112	Gravel Purchases	-	3,000	100.00%	3,000	3,000
6-22-221-004-6121	Power Supply Service	-	123,188	100.00%	123,188	123,188
6-22-221-004-6313	Debenture Principal - DB	19,843	20,841	5.03%	20,841	20,841
6-22-221-004-6315	Loan Interest - DB	25,266	24,270	-3.94%	24,270	24,270

6-22-221-004-6571	SCADA - DeBolt	-	2,000	100.00%	2,000	2,000
6-22-221-005-6033	Telecommunication Services-GD	-	4,500	100.00%	4,500	4,500
6-22-221-005-6040	Professional Services-GD	-	15,000	100.00%	15,000	15,000
6-22-221-005-6046	Legal Services - GD	-	5,000	100.00%	-	-
6-22-221-005-6071	Contracted Maintenance Service-GD	-	15,000	100.00%	15,000	15,000
6-22-221-005-6109	General & Operating Supplies	-	6,000	100.00%	6,000	6,000
6-22-221-005-6110	Chemicals-GD	-	12,000	100.00%	12,000	12,000
6-22-221-005-6112	Gravel Purchases-GD	-	3,000	100.00%	3,000	3,000
6-22-221-005-6121	Power Supply Service	-	300	100.00%	300	300
6-22-221-005-6122	Natural Gas Service	-	8,500	100.00%	8,500	8,500
6-22-221-005-6571	SCADA - Grovedale	-	2,000	100.00%	2,000	2,000
6-22-221-007-6033	Telecommunication Services-LS	-	1,300	100.00%	1,300	1,300
6-22-221-007-6040	Professional Services-LS	-	145,000	100.00%	15,000	15,000
6-22-221-007-6071	Contracted Maintenance Service-LS	-	15,000	100.00%	15,000	15,000
6-22-221-007-6109	General & Operating Supplies	-	6,000	100.00%	6,000	6,000
6-22-221-007-6110	Chemicals	-	10,000	100.00%	10,000	10,000
6-22-221-007-6112	Gravel Purchases-LS	-	3,000	100.00%	3,000	3,000
6-22-221-007-6121	Power Supply Service	-	13,000	100.00%	13,000	13,000
6-22-221-007-6122	Natural Gas Service	-	240	100.00%	240	240
6-22-221-007-6571	SCADA - Little Smoky	-	2,000	100.00%	2,000	2,000
6-22-221-008-6033	Telecommunication Services-RV	-	2,100	100.00%	2,100	2,100
6-22-221-008-6040	Professional Services-RV	-	15,000	100.00%	15,000	15,000
6-22-221-008-6071	Contracted Maintenance Service-RV	-	15,000	100.00%	15,000	15,000
6-22-221-008-6109	General & Operating Supplies	-	6,000	100.00%	6,000	6,000
6-22-221-008-6110	Chemicals	-	10,000	100.00%	10,000	10,000
6-22-221-008-6112	Gravel Purchases-RV	-	3,000	100.00%	3,000	3,000
6-22-221-008-6121	Power Supply Service	-	17,000	100.00%	17,000	17,000
6-22-221-008-6122	Natural Gas Service	-	7,000	100.00%	7,000	7,000
6-22-221-008-6571	SCADA - Ridgevalley	-	2,000	100.00%	2,000	2,000
6-22-221-011-6040	Professional Services-West VV	-	750	100.00%	750	750
6-22-221-011-6071	Contracted Maintenance Service-West VV	-	2,000	100.00%	2,000	2,000
6-22-221-011-6109	General & Operating Supplies	-	1,500	100.00%	1,500	1,500
6-22-221-011-6125	Rural Water-West VV	-	4,200	100.00%	23,000	23,000
6-22-221-012-6040	Professional Services-South VV	-	750	100.00%	750	750
6-22-221-012-6071	Contracted Maintenance Services-South VV	-	2,000	100.00%	2,000	2,000
6-22-221-012-6109	General & Operating Supplies	-	1,500	100.00%	1,500	1,500
6-22-221-012-6125	Rural Water-South VV	-	18,800	100.00%	18,800	18,800
6-22-221-032-6033	Telecommunication Services-CC	-	1,400	100.00%	1,400	1,400
6-22-221-032-6040	Professional Services-CC	-	750	100.00%	750	750
6-22-221-032-6071	Contracted Maintenance Service	-	1,875	100.00%	1,875	1,875
6-22-221-032-6109	General & Operating Supplies-CC	-	2,500	100.00%	2,500	2,500
6-22-221-032-6121	Power Supply Service	-	2,000	100.00%	2,000	2,000
6-22-221-032-6122	Natural Gas Service	-	1,500	100.00%	1,500	1,500
6-22-221-032-6571	SCADA - Crooked Creek	-	2,000	100.00%	2,000	2,000
6-22-221-033-6033	Telecommunication Services-Goodwin	-	1,300	100.00%	1,300	1,300
6-22-221-033-6040	Professional Services-Goodwin	-	750	100.00%	750	750
6-22-221-033-6071	Contracted Maintenance Service	-	1,875	100.00%	1,875	1,875
6-22-221-033-6109	General & Operating Supplies	-	2,500	100.00%	2,500	2,500
6-22-221-033-6110	Chemicals-Goodwin	-	2,000	100.00%	2,000	2,000

6-22-221-033-6121	Power Supply Service	-	3,000	100.00%	3,000	3,000	
6-22-221-033-6122	Natural Gas Service	-	1,900	100.00%	1,900	1,900	
6-22-221-033-6571	SCADA - Goodwin	-	2,000	100.00%	2,000	2,000	
6-22-221-041-6033	Telecommunication Services-New Fish Creek	-	1,700	100.00%	1,700	1,700	
6-22-221-041-6040	Professional Services-NFC	-	750	100.00%	750	750	
6-22-221-041-6071	Contracted Maintenance Service	-	3,500	100.00%	3,500	3,500	
6-22-221-041-6109	General & Operating Supplies	-	2,500	100.00%	2,500	2,500	
6-22-221-041-6110	Chemicals-NFC	-	2,000	100.00%	2,000	2,000	
6-22-221-041-6121	Power Supply Service	-	7,000	100.00%	7,000	7,000	
6-22-221-041-6122	Natural Gas Service	-	2,600	100.00%	2,600	2,600	
6-22-221-041-6571	SCADA - New Fish Creek	-	2,000	100.00%	2,000	2,000	
6-22-221-042-6040	Professional Services-Puskwaska	-	750	100.00%	750	750	
6-22-221-042-6071	Contracted Maintenance Service	-	1,875	100.00%	1,875	1,875	
6-22-221-042-6109	General & Operating Supplies	-	500	100.00%	500	500	
6-22-221-042-6121	Power Supply Service	-	1,500	100.00%	1,500	1,500	
6-22-221-043-6040	Professional Services-Sandy Bay	-	750	100.00%	750	750	
6-22-221-043-6071	Contracted Maintenance Service	-	1,875	100.00%	1,875	1,875	
6-22-221-043-6109	General & Operating Supplies	-	500	100.00%	500	500	
6-22-221-043-6121	Power Supply Service	-	2,000	100.00%	2,000	2,000	
6-22-221-044-6033	Telecommunication Services-South Wapiti	-	1,300	100.00%	1,300	1,300	
6-22-221-044-6040	Professional Services-South Wapiti	-	750	100.00%	750	750	
6-22-221-044-6071	Contracted Maintenance Service	-	1,875	100.00%	1,875	1,875	
6-22-221-044-6109	General & Operating Supplies	-	2,500	100.00%	2,500	2,500	
6-22-221-044-6110	Chemicals-South Wapiti	-	2,000	100.00%	2,000	2,000	
6-22-221-044-6121	Power Supply Service	-	2,000	100.00%	2,000	2,000	
6-22-221-044-6122	Natural Gas Service	-	1,300	100.00%	1,300	1,300	
6-22-221-044-6571	SCADA - South Wapiti	-	2,000	100.00%	2,000	2,000	
6-22-221-047-6033	Telecommunication Services-Sunset House	-	1,700	100.00%	1,700	1,700	
6-22-221-047-6040	Professional Services-Sunset House	-	750	100.00%	750	750	
6-22-221-047-6071	Contracted Maintenance Service	-	3,500	100.00%	3,500	3,500	
6-22-221-047-6109	General & Operating Supplies	-	2,500	100.00%	2,500	2,500	
6-22-221-047-6110	Chemicals-Sunset House	-	2,000	100.00%	2,000	2,000	
6-22-221-047-6121	Power Supply Service	-	7,000	100.00%	7,000	7,000	
6-22-221-047-6122	Natural Gas Service	-	5,650	100.00%	5,650	5,650	
6-22-221-047-6571	SCADA - Sunset House	-	2,000	100.00%	2,000	2,000	
6-22-221-049-6033	Telecommunication Services-Sweathouse	-	1,500	100.00%	1,500	1,500	
6-22-221-049-6040	Professional Services-Sweathouse	-	750	100.00%	750	750	
6-22-221-049-6071	Contracted Maintenance Service	-	1,875	100.00%	1,875	1,875	
6-22-221-049-6109	General & Operating Supplies	-	2,500	100.00%	2,500	2,500	
6-22-221-049-6110	Chemicals-Sweathouse	-	2,000	100.00%	2,000	2,000	
6-22-221-049-6121	Power Supply Service	-	7,000	100.00%	7,000	7,000	
6-22-221-049-6122	Natural Gas Service	-	2,100	100.00%	2,100	2,100	
6-22-221-049-6571	SCADA - Sweathouse	-	2,000	100.00%	2,000	2,000	
			958,851	1,547,100	61.35%	1,349,757	1,364,557

Wastewater Collection & Disposal

6-22-222-000-6011	Accommodation & Subsistence	-	3,800	100.00%	3,800	3,800
6-22-222-000-6013	Training & Education	-	4,500	100.00%	4,500	4,500
6-22-222-000-6015	Memberships Seminars Conferences	-	1,500	100.00%	1,500	1,500
6-22-222-000-6032	Freight & Courier Services	-	1,500	100.00%	1,500	1,500
6-22-222-000-6033	Telecommunication Services	3,000	-	-100.00%	-	-
6-22-222-000-6036	Mobile Communication Services	-	2,100	100.00%	2,100	2,100
6-22-222-000-6040	Professional & Special Services	142,000	-	-100.00%	-	-
6-22-222-000-6076	Repair/Maint.- Motor Vehicles	-	5,000	100.00%	5,000	5,000
6-22-222-000-6104	PPE & First Aid Supplies	5,000	2,000	-60.00%	2,000	2,000
6-22-222-000-6105	Fuels & Oils	-	22,500	100.00%	22,500	22,500
6-22-222-000-6109	General & Operating Supplies	4,000	-	-100.00%	-	-
6-22-222-000-6110	Chemicals	5,000	-	-100.00%	-	-
6-22-222-000-6119	Other Repair & Maintenance Supplies	5,000	-	-100.00%	-	-
6-22-222-000-6121	Power Supply Service	25,000	-	-100.00%	-	-
6-22-222-000-6571	SCADA	5,000	-	-100.00%	-	-
6-22-222-003-6011	Accommodation & Subsistence	-	2,000	100.00%	2,000	2,000
6-22-222-003-6013	Training & Education	-	5,000	100.00%	5,000	5,000
6-22-222-003-6015	Memberships Seminars Conferences	-	1,500	100.00%	1,500	1,500
6-22-222-003-6032	Freight & Courier Services	-	2,500	100.00%	2,500	2,500
6-22-222-003-6033	Telecommunication Services-GC	2,000	2,000	0.00%	2,000	2,000
6-22-222-003-6036	Mobile Communication Services	-	1,200	100.00%	1,200	1,200
6-22-222-003-6040	Professional Services	733,100	21,250	-97.10%	21,250	21,250
6-22-222-003-6071	Contracted Maintenance Service-GC	-	220,000	100.00%	220,000	220,000
6-22-222-003-6076	Repair/Maint.- Motor Vehicles	-	5,000	100.00%	5,000	5,000
6-22-222-003-6104	PPE & First Aid Supplies	5,000	3,000	-40.00%	3,000	3,000
6-22-222-003-6105	Fuels & Oils	-	7,250	100.00%	7,250	7,250
6-22-222-003-6109	General & Operating Supplies	6,000	16,000	166.67%	16,000	16,000
6-22-222-003-6110	Chemicals	2,000	100	-95.00%	5,000	5,000
6-22-222-003-6112	Gravel Purchases	-	12,000	100.00%	12,000	12,000
6-22-222-003-6119	Other Repair & Maintenance Supplies	5,000	-	-100.00%	-	-
6-22-222-003-6121	Power Supply Service	55,000	55,000	0.00%	55,000	55,000
6-22-222-003-6122	Natural Gas Service	2,000	2,500	25.00%	2,500	2,500
6-22-222-003-6145	Rental of Equipment & Machinery	15,000	10,000	-33.33%	10,000	10,000
6-22-222-003-6571	SCADA - Grande Cache	2,000	2,000	0.00%	2,000	2,000
6-22-222-004-6033	Telecommunication Services-DB	-	1,000	100.00%	2,000	2,000
6-22-222-004-6071	Contracted Maintenance Service-DB	-	25,000	100.00%	25,000	25,000
6-22-222-004-6040	Professional Services-DB	-	2,250	100.00%	2,250	2,250
6-22-222-004-6109	General & Operating Supplies-DB	-	3,000	100.00%	3,000	3,000
6-22-222-004-6112	Gravel Purchases-DB	-	3,000	100.00%	3,000	3,000
6-22-222-004-6121	Power Supply Service-DB	-	33,900	100.00%	33,900	33,900

6-22-222-004-6313	Debenture Principal - DeBolt	19,843	20,841	5.03%	20,841	20,841
6-22-222-004-6315	Loan Interest - DeBolt	25,266	24,270	-3.94%	24,270	24,270
6-22-222-004-6571	SCADA - DeBolt	-	2,500	100.00%	2,500	2,500
6-22-222-005-6033	Telecommunication Services-GD	-	800	100.00%	800	800
6-22-222-005-6040	Professional Services-GD	-	2,250	100.00%	2,250	2,250
6-22-222-005-6071	Contracted Maintenance Service-GD	-	25,000	100.00%	25,000	25,000
6-22-222-005-6109	General & Operating Supplies-GD	-	3,000	100.00%	3,000	3,000
6-22-222-005-6110	Chemicals - GD	-	500	100.00%	500	500
6-22-222-005-6112	Gravel Purchases-GD	-	3,000	100.00%	3,000	3,000
6-22-222-005-6121	Power Supply Service-GD	-	8,000	100.00%	8,000	8,000
6-22-222-005-6571	SCADA - Grovedale	-	2,500	100.00%	2,500	2,500
6-22-222-007-6040	Professional Services-LS	-	2,250	100.00%	2,250	2,250
6-22-222-007-6071	Contracted Maintenance Service-LS	-	23,000	100.00%	23,000	23,000
6-22-222-007-6109	General & Operating Supplies-LS	-	3,000	100.00%	3,000	3,000
6-22-222-007-6110	Chemicals - LS	-	500	100.00%	500	500
6-22-222-007-6112	Gravel Purchases-LS	-	3,000	100.00%	3,000	3,000
6-22-222-008-6033	Telecommunication Services-RV	-	700	100.00%	700	700
6-22-222-008-6040	Professional Services-RV	-	2,250	100.00%	2,250	2,250
6-22-222-008-6071	Contracted Maintenance Service-RV	-	25,000	100.00%	25,000	25,000
6-22-222-008-6109	General & Operating Supplies-RV	-	3,000	100.00%	3,000	3,000
6-22-222-008-6110	Chemicals - RV	-	500	100.00%	500	500
6-22-222-008-6112	Gravel Purchases-RV	-	3,000	100.00%	3,000	3,000
6-22-222-008-6121	Power Supply Service-RV	-	5,000	100.00%	5,000	5,000
6-22-222-008-6571	SCADA - Ridgevalley	-	2,500	100.00%	2,500	2,500
6-22-222-045-6040	Professional Services-Sturgeon Heights	-	2,000	100.00%	2,000	2,000
6-22-222-045-6071	Contracted Maintenance Service-SH	-	2,000	100.00%	2,000	2,000
6-22-222-045-6109	General & Operating Supplies-SH	-	1,000	100.00%	1,000	1,000
6-22-222-045-6110	Chemicals - SH	-	500	100.00%	500	500
6-22-222-045-6121	Power Supply Service-SH	-	1,800	100.00%	1,800	1,800
6-22-222-053-6033	Telecommunication Services-Tony Creek	-	500	100.00%	500	500
6-22-222-053-6040	Professional Services-Tony Creek	-	100	100.00%	100	100
6-22-222-053-6071	Contracted Maintenance Service-Tony Creek	-	2,000	100.00%	2,000	2,000
6-22-222-053-6109	General & Operating Supplies-Tony Creek	-	1,000	100.00%	1,000	1,000
6-22-222-053-6110	Chemicals - Tony Creek	-	500	100.00%	500	500
6-22-222-053-6121	Power Supply Service-Tony Creek	-	5,500	100.00%	5,500	5,500
		1,066,209	662,611	-37.85%	668,511	668,511

Solid Waste Collection & Disposal

6-22-223-000-6001	Salaries	865,690	896,625	3.57%	911,053	925,911
6-22-223-000-6004	Employer Contributions	199,592	207,536	3.98%	211,721	216,028
6-22-223-000-6011	Accommodation & Subsistence	4,000	4,000	0.00%	4,000	4,000
6-22-223-000-6012	Travel	13,000	14,000	7.69%	14,000	14,000
6-22-223-000-6013	Training & Education	-	4,000	100.00%	4,000	4,000
6-22-223-000-6015	Memberships Seminars Conferences	-	1,000	100.00%	1,000	1,000
6-22-223-000-6032	Freight & Courier Services	-	600	100.00%	600	600
6-22-223-000-6036	Mobile Communication Services	4,000	4,000	0.00%	4,000	4,000
6-22-223-000-6040	Professional Services	100,000	120,000	20.00%	120,000	120,000
6-22-223-000-6066	Cleanup Incentives	6,000	6,000	0.00%	6,000	6,000
6-22-223-000-6071	Contracted Maintenance Service	22,000	22,000	0.00%	22,000	22,000
6-22-223-000-6076	Repair/Maint.- Motor Vehicles	13,000	13,000	0.00%	12,000	10,000
6-22-223-000-6083	Tipping Fees	135,000	140,000	3.70%	140,000	140,000
6-22-223-000-6104	PPE & First Aid Supplies	10,000	5,000	-50.00%	5,000	5,000
6-22-223-000-6105	Fuels & Oils	52,000	60,000	15.38%	60,000	60,000
6-22-223-000-6109	General & Operating Supplies	11,000	17,000	54.55%	17,000	17,000
6-22-223-000-6112	Gravel Purchases	-	20,000	100.00%	20,000	20,000
6-22-223-000-6119	Other Repair & Maintenance Supplies	5,000	-	-100.00%	-	-
6-22-223-000-6121	Power Supply Service	2,000	2,000	0.00%	2,000	2,000
6-22-223-000-6147	Environmental Control Equipment	45,000	48,000	6.67%	48,000	48,000
6-22-223-003-6011	Accommodation & Subsistence	3,000	1,500	-50.00%	1,500	1,500
6-22-223-003-6012	Travel	500	500	0.00%	500	500
6-22-223-003-6013	Training & Education	-	1,500	100.00%	1,500	1,500
6-22-223-003-6015	Memberships Seminars Conferences	-	500	100.00%	500	500
6-22-223-003-6032	Freight & Courier Services	-	300	100.00%	300	300
6-22-223-003-6036	Mobile Communication Services	500	1,500	200.00%	1,500	1,500
6-22-223-003-6040	Professional Services	50,000	91,000	82.00%	91,000	91,000
6-22-223-003-6066	Cleanup Incentives	2,000	2,000	0.00%	2,000	2,000
6-22-223-003-6071	Contracted Maintenance Service	150,000	80,000	-46.67%	80,000	80,000
6-22-223-003-6076	Repair/Maint.- Motor Vehicles	10,000	35,000	250.00%	35,000	35,000
6-22-223-003-6083	Tipping Fees	-	-	-	300,000	300,000
6-22-223-003-6104	PPE & First Aid Supplies	2,000	1,500	-25.00%	1,500	1,500
6-22-223-003-6105	Fuels & Oils	35,000	41,000	17.14%	41,000	41,000
6-22-223-003-6109	General & Operating Supplies	3,000	5,500	83.33%	5,500	5,500
6-22-223-003-6112	Gravel Purchases	-	4,000	100.00%	4,000	4,000
6-22-223-003-6119	Other Repair & Maintenance Supplies	5,000	-	-100.00%	-	-
6-22-223-003-6121	Power Supply Service	30,000	30,000	0.00%	30,000	30,000
6-22-223-003-6147	Environmental Control Equipment	270,000	300,000	11.11%	300,000	300,000
		2,048,282	2,180,561	6.46%	2,498,174	2,515,339
TOTAL ENVIRONMENTAL SERVICES		6,041,957	6,228,861	3.09%	6,402,559	6,474,305

OPERATIONS SERVICES

		2021 BUDGET	2022 BUDGET	PERCENT CHANGE	2023 PLAN	2024 PLAN
Operations Administration						
6-23-230-000-6001	Salaries	4,849,647	4,963,204	2.34%	5,059,017	5,153,414
6-23-230-000-6004	Employer Contributions	1,281,213	1,311,121	2.33%	1,338,263	1,364,973
6-23-230-000-6011	Accommodation & Subsistence	4,000	2,000	-50.00%	2,000	2,000
6-23-230-000-6013	Training & Education	15,000	15,000	0.00%	15,000	15,000
6-23-230-000-6015	Memberships Seminars Conferences	1,000	1,000	0.00%	1,000	1,000
6-23-230-000-6021	Advertising Services	8,000	15,000	87.50%	15,000	15,000
6-23-230-000-6033	Telecommunication Services	37,500	30,000	-20.00%	30,000	30,000
6-23-230-000-6036	Mobile Communication Services	0	5,000	100.00%	5,000	5,000
6-23-230-000-6104	PPE & First Aid Supplies	500	500	0.00%	500	500
6-23-230-000-6109	General & Operating Supplies	2,600	2,600	0.00%	2,600	2,600
6-23-230-000-6121	Power Supply Service	110,000	80,000	-27.27%	80,000	80,000
6-23-230-000-6122	Natural Gas Service	33,500	25,000	-25.37%	25,000	25,000
6-23-230-000-6129	Local Utilities - Water/Sewer/Garbage	12,000	8,000	-33.33%	8,000	8,000
6-23-230-000-6140	Rentals & Leases	24,900	0	-100.00%	-	-
		6,379,860	6,458,425	1.23%	6,581,380	6,702,487

Fleet & Shop Valleyview

6-23-231-000-6011	Accommodation & Subsistence	2,500	1,500	-40.00%	1,500	1,500
6-23-231-000-6013	Training & Education	7,500	9,000	20.00%	5,500	5,500
6-23-231-000-6015	Memberships Seminars Conferences	1,500	500	-66.67%	500	500
6-23-231-000-6032	Freight & Courier Services	10,000	12,000	20.00%	12,000	12,000
6-23-231-000-6036	Mobile Communication Services	115,000	125,000	8.70%	125,000	125,000
6-23-231-000-6060	Contracted Services and Repairs	143,000	100,000	-30.07%	100,000	100,000
6-23-231-000-6082	Licence & Permit Fees	1,000	1,000	0.00%	1,000	1,000
6-23-231-000-6104	PPE & First Aid Supplies	4,000	8,500	112.50%	8,500	8,500
6-23-231-000-6105	Fuels & Oils	435,000	435,000	0.00%	435,000	435,000
6-23-231-000-6106	Tools	8,000	8,000	0.00%	8,000	8,000
6-23-231-000-6108	Consumable Tools & Supplies	110,000	110,000	0.00%	110,000	110,000
6-23-231-000-6331	Insurance Premium & Deductibles	5,000	5,000	0.00%	5,000	5,000
6-23-231-000-6519	Vehicle Components & Parts	125,000	125,000	0.00%	125,000	125,000
6-23-231-000-6520	Vehicle Accessories	7,500	5,000	-33.33%	5,000	5,000
		975,000	945,500	-3.03%	942,000	942,000

Operations Grovedale

6-23-232-005-6011	Accommodation & Subsistence	1,500	1,000	-33.33%	1,000	1,000
6-23-232-005-6033	Telecommunication Services	6,500	6,500	0.00%	6,500	6,500
6-23-232-005-6060	Contracted Services and Repairs	22,000	5,000	-77.27%	5,000	5,000
6-23-232-005-6104	PPE & First Aid Supplies	1,500	1,500	0.00%	1,500	1,500
6-23-232-005-6109	General & Operating Supplies	3,000	3,000	0.00%	3,000	3,000
6-23-232-005-6121	Power Supply Service	40,000	15,000	-62.50%	15,000	15,000
6-23-232-005-6122	Natural Gas Service	12,650	15,000	18.58%	15,000	15,000
		87,150	47,000	-46.07%	47,000	47,000

Street Lights

6-23-234-000-6121	Power Supply Service	35,000	35,000	0.00%	35,000	35,000
6-23-234-003-6121	Power Supply Service	250,000	250,000	0.00%	250,000	250,000
		285,000	285,000	0.00%	285,000	285,000

Fleet & Shop Grovedale

6-23-235-005-6011	Accommodation & Subsistence	1,000	1,000	0.00%	1,000	1,000
6-23-235-005-6013	Training & Education	3,750	3,500	-6.67%	3,500	3,500
6-23-235-005-6015	Memberships Seminars Conferences	1,000	500	-50.00%	500	500
6-23-235-005-6032	Freight & Courier Services	2,500	2,500	0.00%	2,500	2,500
6-23-235-005-6036	Mobile Communication Services	16,000	8,000	-50.00%	8,000	8,000
6-23-235-005-6060	Contracted Services and Repairs	40,000	40,000	0.00%	40,000	40,000
6-23-235-005-6082	License & Permit Fees	1,000	1,000	0.00%	1,000	1,000
6-23-235-005-6104	PPE & First Aid Supplies	2,500	3,500	40.00%	3,500	3,500
6-23-235-005-6105	Fuels & Oils	180,000	180,000	0.00%	180,000	180,000
6-23-235-005-6106	Tools	8,000	8,000	0.00%	8,000	8,000
6-23-235-005-6108	Consumable Tools & Supplies	45,000	45,000	0.00%	45,000	45,000
6-23-235-005-6331	Insurance Premium & Deductibles	5,000	5,000	0.00%	5,000	5,000
6-23-235-005-6519	Vehicle Components & Parts	80,000	80,000	0.00%	80,000	80,000
6-23-235-005-6520	Vehicle Accessories	7,500	5,000	-33.33%	5,000	5,000
		393,250	383,000	-2.61%	383,000	383,000

Fleet & Shop Grande Cache

6-23-236-003-6011	Accommodation & Subsistence	2,000	1,000	-50.00%	1,000	1,000
6-23-236-003-6013	Training & Education	6,000	6,000	0.00%	6,000	6,000
6-23-236-003-6015	Memberships Seminars Conferences	1,000	-	-100.00%	-	-
6-23-236-003-6032	Freight & Courier Services	4,000	7,500	87.50%	7,500	7,500
6-23-236-003-6036	Mobile Communication Services	15,000	7,500	-50.00%	7,500	7,500
6-23-236-003-6060	Contracted Services and Repairs	25,000	25,000	0.00%	25,000	25,000
6-23-236-003-6082	License & Permit Fees	1,000	1,000	0.00%	1,000	1,000
6-23-236-003-6104	PPE & First Aid Supplies	3,500	3,500	0.00%	3,500	3,500
6-23-236-003-6105	Fuels & Oils	90,000	90,000	0.00%	90,000	90,000
6-23-236-003-6106	Tools	12,000	12,000	0.00%	10,000	10,000
6-23-236-003-6108	Consumable Tools & Supplies	12,000	12,000	0.00%	12,000	12,000
6-23-236-003-6331	Insurance Premium & Deductibles	5,000	5,000	0.00%	5,000	5,000
6-23-236-003-6519	Vehicle Components & Parts	48,000	48,000	0.00%	48,000	48,000
6-23-236-003-6520	Vehicle Accessories	7,500	7,500	0.00%	7,500	7,500
		232,000	226,000	-2.59%	224,000	224,000

Operations Grande Cache

6-23-237-003-6011	Accommodation & Subsistence	2,000	1,000	-50.00%	1,000	1,000
6-23-237-003-6013	Training & Education	6,500	5,000	-23.08%	5,000	5,000
6-23-237-003-6015	Memberships Seminars Conferences	1,000	500	-50.00%	500	500
6-23-237-003-6032	Freight & Courier Services	2,500	8,000	220.00%	8,000	8,000
6-23-237-003-6033	Telecommunication Services	4,000	4,000	0.00%	4,000	4,000
6-23-237-003-6060	Contracted Services and Repairs	20,000	20,000	0.00%	20,000	20,000
6-23-237-003-6104	PPE & First Aid Supplies	5,000	5,000	0.00%	5,000	5,000
6-23-237-003-6106	Tools	1,000	1,000	0.00%	1,000	1,000
6-23-237-003-6109	General & Operating Supplies	25,000	40,000	60.00%	40,000	40,000
6-23-237-003-6112	Gravel Purchases	20,000	5,000	-75.00%	5,000	5,000
6-23-237-003-6117	Asphalt Repairs	100,000	100,000	0.00%	100,000	100,000
6-23-237-003-6121	Power Supply Service	23,665	10,000	-57.74%	10,000	10,000
6-23-237-003-6122	Natural Gas Service	6,000	15,000	150.00%	15,000	15,000
6-23-237-003-6129	Local Utilities - Water/Sewer/Garbage	1,500	500	-66.67%	500	500
6-23-237-003-6852	Salt & Sand	38,000	40,000	5.26%	42,000	42,000
		256,165	255,000	-0.45%	257,000	257,000

Operations DeBolt

6-23-238-004-6033	Telecommunication Services	1,000	1,000	0.00%	1,000	1,000
6-23-238-004-6104	PPE & First Aid Supplies	2,000	2,000	0.00%	2,000	2,000
6-23-238-004-6109	General & Operating Supplies	2,000	2,000	0.00%	2,000	2,000
6-23-238-004-6121	Power Supply Service	30,000	15,000	0.00%	15,000	15,000
6-23-238-004-6122	Natural Gas Service	10,000	5,000	0.00%	5,000	5,000
		45,000	25,000	-44.44%	25,000	25,000

TOTAL OPERATIONS SERVICES

8,653,425	8,624,925	-0.33%	8,744,380	8,865,487
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OPERATIONS - ROADS

		2021 BUDGET	2022 BUDGET	PERCENT CHANGE	2023 PLAN	2024 PLAN
Road Maintenance & Inspection						
6-24-240-000-6011	Accommodation & Subsistence	1,000	500	-50.00%	500	500
6-24-240-000-6032	Freight & Courier Services	-	8,000	100.00%	8,000	8,000
6-24-240-000-6071	Contracted Maintenance Service	2,250,000	2,250,000	0.00%	2,250,000	2,250,000
6-24-240-000-6109	General & Operating Supplies	575,500	625,000	8.60%	625,000	625,000
6-24-240-000-6852	Salt & Sand	250,000	260,000	4.00%	260,000	260,000
		3,076,500	3,143,500	2.18%	3,143,500	3,143,500

Brushing Program

6-24-242-000-6011	Accommodation & Subsistence	1,000	500	-50.00%	500	500
6-24-242-000-6013	Training & Education	2,500	750	-70.00%	750	750
6-24-242-000-6071	Contracted Maintenance Service	350,000	350,000	0.00%	350,000	350,000
6-24-242-000-6104	PPE & First Aid Supplies	1,000	1,000	0.00%	1,000	1,000
6-24-242-000-6109	General & Operating Supplies	2,000	2,000	0.00%	2,000	2,000
		356,500	354,250	-0.63%	354,250	354,250

Mowing Program

6-24-243-000-6011	Accommodation & Subsistence	11,000	9,000	-18.18%	9,000	9,000
6-24-243-000-6043	Contractor Services	1,000	3,000	200.00%	3,000	3,000
6-24-243-000-6104	PPE & First Aid Supplies	500	500	0.00%	500	500
6-24-243-000-6109	General & Operating Supplies	36,000	36,000	0.00%	38,000	40,000
		48,500	48,500	0.00%	50,500	52,500

Gravelling Program

6-24-245-000-6011	Accommodation & Subsistence	4,000	1,000	-75.00%	1,000	1,000
6-24-245-000-6040	Professional Services	-	100,000	100.00%	50,000	150,000
6-24-245-000-6043	Contractor Services (Misc. equip)	2,400,000	2,400,000	0.00%	2,400,000	2,400,000
6-24-245-000-6060	Contracted Serv./Repairs (Gravel Site)	300,000	300,000	0.00%	300,000	300,000
6-24-245-000-6112	Gravel Purchases	3,431,875	2,428,125	-29.25%	3,430,000	1,280,000
6-24-245-000-6115	Gravel Exploration Services	50,000	50,000	0.00%	50,000	50,000
6-24-245-000-6865	Stockpile to Stockpile	3,456,480	3,170,950	-8.26%	1,222,150	3,170,950
		9,642,355	8,450,075	-12.37%	7,453,150	7,351,950

Road Services

6-24-246-000-6040	Professional Services	80,000	80,000	0.00%	80,000	80,000
6-24-246-000-6066	Harvest & Cleanup Incentives	44,000	26,000	-40.91%	26,000	26,000
6-24-246-000-6109	General & Operating Supplies	3,000	3,000	0.00%	3,000	3,000
6-24-246-000-6110	Chemicals	500,000	500,000	0.00%	550,000	600,000
6-24-246-000-6117	Asphalt Repairs	75,000	75,000	0.00%	75,000	75,000
6-24-246-000-6142	Road Allowance Clearing	70,000	70,000	0.00%	70,000	70,000
6-24-246-000-6145	Rental of Equipment & Machinery	1,000,000	1,000,000	0.00%	1,000,000	1,000,000
		1,772,000	1,754,000	-1.02%	1,804,000	1,854,000

Gravel Pit Reclamation

6-24-247-000-6043	Contractor Services	10,000	10,000	0.00%	10,000	10,000
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Forestry Trunk Road

6-24-248-089-6011	Accommodation & Subsistence	1,000	-	-100.00%	-	-
6-24-248-089-6032	Freight & Courier Services	-	500	100.00%	500	500
6-24-248-089-6043	Contractor Services (Misc. equip)	2,900,000	2,900,000	0.00%	2,900,000	2,900,000
6-24-248-089-6060	Contracted Services & Repairs	120,000	120,000	0.00%	120,000	120,000
6-24-248-089-6071	Contracted Maint. Service (Brush Crew)	25,000	25,000	0.00%	25,000	25,000
6-24-248-089-6109	General & Operating Supplies	175,000	175,000	0.00%	185,000	185,000
6-24-248-089-6110	Chemicals	1,378,750	1,378,750	0.00%	1,447,688	1,447,688
6-24-248-089-6112	Gravel Purchases	900,000	1,412,500	56.94%	1,350,000	862,500
6-24-248-089-6145	Rental of Equipment & Machinery	600,000	600,000	0.00%	600,000	600,000
6-24-248-089-6831	Gravel Usage-Regravelling	1,200,000	1,200,000	0.00%	1,200,000	1,200,000
6-24-248-089-6865	Stockpile to Stockpile	-	363,500	100.00%	400,000	400,000
		7,299,750	8,175,250	11.99%	8,228,188	7,740,688

TOTAL OPERATIONS - ROADS

22,205,605	21,935,575	-1.22%	21,043,588	20,506,888
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FACILITY MAINTENANCE		2021 BUDGET	2022 BUDGET	PERCENT CHANGE	2023 PLAN	2024 PLAN
Facility Maintenance Administration						
6-25-250-000-6001	Salaries	1,338,760	1,356,663	1.34%	1,386,698	1,416,610
6-25-250-000-6004	Employer Contributions	338,869	343,854	1.47%	352,561	361,240
6-25-250-000-6010	Travel and Education	20,000	20,000	0.00%	20,500	20,750
6-25-250-000-6011	Accommodation & Subsistence	15,000	20,000	33.33%	20,500	21,012
6-25-250-000-6013	Training & Education	15,000	-	-100.00%	-	-
6-25-250-000-6030	Freight and Communication	-	1,500	100.00%	1,537	1,575
6-25-250-000-6036	Mobile Communication Services	7,000	7,020	0.29%	7,175	7,354
6-25-250-000-6071	Contracted Maintenance Service	775,000	834,896	7.73%	855,875	877,550
6-25-250-000-6076	Repair/Maint.- Motor Vehicles	25,000	25,200	0.80%	25,625	26,265
6-25-250-000-6103	Cleaning/Janitorial Supplies	15,000	15,000	0.00%	15,375	15,760
6-25-250-000-6104	PPE & First Aid Supplies	8,000	8,004	0.05%	8,200	8,405
6-25-250-000-6105	Fuels & Oils	65,000	70,008	7.70%	71,800	73,500
6-25-250-000-6109	General & Operating Supplies	125,000	125,004	0.00%	128,000	131,400
6-25-250-000-6114	Landscaping Equipment & Supplies	20,000	20,000	0.00%	25,000	25,625
		2,767,629	2,847,149	2.87%	2,918,846	2,987,046
FCSS CRC Building Maintenance						
6-25-251-000-6068	Maintenance Contract	25,000	25,000	0.00%	25,625	26,265
6-25-251-000-6109	General & Operating Supplies	8,000	8,000	0.00%	8,200	8,405
		33,000	33,000	0.00%	33,825	34,670
Grovedale Public Service Building						
6-25-252-005-6069	PSB Maintenance	51,500	65,000	26.21%	65,000	65,000
6-25-252-005-6109	General & Operating Supplies	5,000	6,000	20.00%	6,662	6,830
		56,500	71,000	25.66%	71,662	71,830
DeBolt Public Service Building						
6-25-253-004-6069	PSB Maintenance	50,000	65,000	30.00%	65,000	65,000
6-25-253-004-6109	General & Operating Supplies	6,500	6,500	0.00%	6,662	6,830
		56,500	71,500	26.55%	71,662	71,830
Grande Cache Facilities Maintenance						
6-25-254-003-6011	Accommodation & Subsistence	10,000	8,000	-20.00%	11,275	11,555
6-25-254-003-6013	Training & Education	3,000	3,000	0.00%	3,075	3,151
6-25-254-003-6032	Freight & Courier Services	-	1,500	100.00%	1,538	1,575
6-25-254-003-6033	Telecommunication Services	900	900	0.00%	900	900
6-25-254-003-6068	Bldg Maintenance	-	7,500	100.00%	5,000	5,125
6-25-254-003-6071	Contracted Maintenance Service	285,000	269,120	-5.57%	276,750	283,668
6-25-254-003-6103	Cleaning/Janitorial Supplies	10,000	10,020	0.20%	10,250	10,506
6-25-250-003-6105	Fuels & Oils	15,000	23,000	53.33%	25,300	25,950
6-25-254-003-6109	General & Operating Supplies	100,000	98,520	-1.48%	100,960	103,480
6-25-254-003-6121	Power Supply Service	4,000	5,040	26.00%	6,050	6,101
6-25-254-003-6122	Natural Gas Service	-	3,600	100.00%	3,690	3,780
6-25-254-003-6129	Local Utilities - Water/Sewer/Garbage	-	2,800	100.00%	2,870	2,941
		427,900	433,000	1.19%	447,658	458,732

Valleyview Fire Hall Building Maintenance

6-25-255-001-6069	PSB Maintenance	6,500	9,000	38.46%	9,225	9,455
6-25-255-001-6109	General & Operating Supplies	1,000	1,000	0.00%	1,025	1,050
		7,500	10,000	33.33%	10,250	10,505

Valleyview Ambulance Building Maintenance

6-25-256-001-6069	PSB Maintenance	5,000	5,000	0.00%	5,125	5,256
6-25-256-001-6109	General & Operating Supplies	1,000	1,000	0.00%	1,025	1,050
		6,000	6,000	0.00%	6,150	6,306

Valleyview Vet Clinic - Building Maintenance

6-25-257-001-6068	Maintenance Contract- Buildings	9,000	6,000	-33.33%	6,150	6,300
6-25-257-001-6109	General & Operating Supplies	1,000	1,000	0.00%	1,025	1,050
		10,000	7,000	-30.00%	7,175	7,350

Grovedale Maintenance Shop

6-25-258-005-6033	Telecommunication Services	450	450	0.00%	450	450
6-25-258-005-6071	Contracted Maintenance Service	5,000	7,000	40.00%	7,175	7,354
6-25-258-005-6109	General & Operating Supplies	5,000	5,000	0.00%	5,125	5,252
6-25-258-005-6121	Power Supply Service	7,000	31,000	342.86%	34,340	35,195
6-25-258-005-6122	Natural Gas Service	4,000	4,500	12.50%	4,610	4,725
		21,450	47,950	123.54%	51,700	52,976

DeBolt Maintenance Shop

6-25-259-004-6033	Telecommunication Services	525	750	42.86%	800	819
6-25-259-004-6121	Power Supply Service	775	1,100	41.94%	1,148	1,177
6-25-259-004-6122	Natural Gas Service	875	1,150	31.43%	1,189	1,218
		2,175	3,000	37.93%	3,137	3,214

TOTAL FACILITIES MAINTENANCE

3,388,654	3,529,599	4.16%	3,622,065	3,704,459
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COMMUNITY SERVICES

		2021 BUDGET	2022 BUDGET	PERCENT CHANGE	2023 PLAN	2024 PLAN
Community Services Administration						
6-30-300-000-6001	Salaries	275,763	542,576	96.75%	550,158	557,965
6-30-300-000-6004	Employer Contributions	79,971	133,771	67.27%	135,970	138,234
6-30-300-000-6011	Accommodation & Subsistence	8,000	8,000	0.00%	8,000	8,000
6-30-300-000-6012	Travel	5,000	5,000	0.00%	5,000	5,000
6-30-300-000-6013	Training & Education	8,000	8,000	0.00%	8,000	8,000
6-30-300-000-6036	Mobile Communication Services	600	900	50.00%	900	900
6-30-300-000-6043	Senior Citizen Transportation Contract	30,000	30,000	-	30,000	30,000
6-30-300-000-6046	Legal Services	-	25,000	-	25,000	25,000
6-30-300-000-6109	General & Operating Supplies	1,000	1,000	0.00%	1,000	1,000
6-30-300-000-6202	Grants to Organizations	-	5,000,000	-	-	-
6-30-300-005-6121	Power - Future Seniors Housing	750	750	-	750	750
6-30-300-003-6313	Debenture Principal - GC Rec. ACFA	347,408	347,408	-	347,408	347,408
6-30-300-003-6315	Loan Interest - GC Rec. ACFA	64,120	64,120	-	64,120	64,120
		820,612	6,166,525	651.45%	1,176,306	1,186,377

Valleyview Medical Clinic

6-30-301-001-6011	Accommodation & Subsistence	4,000	-	-100.00%	-	-
6-30-301-001-6021	Advertising Services	100	100	0.00%	100	100
6-30-301-001-6027	Hospitality	1,000	1,000	0.00%	1,000	1,000
6-30-301-001-6033	Telecommunication Services	1,200	1,200	0.00%	1,200	1,200
6-30-301-001-6040	Professional Services	6,500	6,500	0.00%	6,500	6,500
6-30-301-001-6068	Maintenance Contract - Buildings	20,000	24,000	-	20,000	20,000
6-30-301-001-6103	Cleaning/Janitorial Supplies	37,000	37,000	0.00%	37,000	37,000
6-30-301-001-6109	General & Operating Supplies	1,000	1,000	0.00%	1,000	1,000
6-30-301-001-6121	Power Supply Service	25,000	25,000	0.00%	25,000	25,000
6-30-301-001-6122	Natural Gas Service	9,000	9,000	0.00%	9,000	9,000
6-30-301-001-6125	Rural Water	3,000	3,000	0.00%	3,000	3,000
6-30-301-001-6301	Transfer - Medical Clinic Reserve	-	10,000	0.00%	10,000	10,000
6-30-301-001-6331	Insurance Premium	4,000	4,000	0.00%	4,000	4,000
6-30-301-003-6049	Locum Services	-	24,300	-	-	-
		111,800	146,100	30.68%	117,800	117,800

Fox Creek Medical Clinic

6-30-302-002-6203 Grant Agreements

12,000	-	-100.00%	-	-
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Other Buildings (W.D. Stevenson Building)

6-30-305-000-6033 Telecommunication Services

650

-

-

-

-

6-30-305-000-6121 Power Supply Service

550

-

-

-

-

6-30-305-000-6122 Natural Gas Service

250

-

-

-

-

1,450	-	-	-	-
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Airport Agreements

6-30-306-004-6109 Power Supply GC Airport

-

16,000

16,000

16,000

6-30-306-004-6109 DeBolt Airstrip Gen & Operating Supplies

2,500

2,500

-

2,500

2,500

2,500	18,500	-	18,500	18,500
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Greenview Industrial Gateway

6-30-308-000-6011 Accommodation & Subsistence

-

19,000

-

19,000

19,000

6-30-308-000-6025 Promotional Marketing

-

91,000

-

91,000

91,000

6-30-308-000-6026 Event Organization

-

85,000

-

85,000

85,000

6-30-308-000-6036 Mobile Communication Services

-

1,000

-

1,000

1,000

6-30-308-000-6057 Tradeshows & Fairs

-

12,500

-

12,500

12,500

6-30-308-000-6105 Fuels & Oils

-

18,000

-

18,000

18,000

6-30-308-000-6109 General & Operating Supplies

-

1,000

-

1,000

1,000

6-30-308-000-6143 Building Rental

-

6,000

-

6,000

6,000

6-30-308-000-6150 TMIP Ind. Partnership

-

-

-

-

-

-	233,500	-	233,500	233,500
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TOTAL COMMUNITY SERVICES ADMINISTRATION

945,862	6,564,625	594.04%	1,546,106	1,556,177
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COMMUNITY SERVICES GRANTS

		2021 BUDGET	2022 BUDGET	PERCENT CHANGE	2023 PLAN	2024 PLAN
Community Development Agreements						
6-32-312-001-6203	Valleyview Community Dev Agreement	2,805,000	2,805,000	0.00%	2,805,000	2,805,000
6-32-312-002-6203	Fox Creek Community Dev Agreement	2,308,000	2,295,000	-0.56%	2,295,000	2,295,000
		5,113,000	5,100,000	-0.25%	5,100,000	5,100,000
Recreation Boards						
6-32-320-002-6202	Fox Creek Recreation Board - Grant	160,000	24,000	-85.00%	24,000	24,000
6-32-320-004-6202	East Smoky Recreation Board - Grant	-	-	-	-	-
6-32-320-005-6202	Grovedale Recreation Board - Grant	-	-	-	-	-
6-32-320-032-6202	Crooked Creek Recreation Board - Grant	-	-	-	-	-
6-32-320-002-6207	Fox Creek/Greenview 50% Multiplex	930,870	1,000,000	7.43%	1,000,000	1,000,000
		1,090,870	1,024,000	-6.13%	1,024,000	1,024,000
Libraries						
6-33-330-003-6202	Greenview Regional Library Board	577,000	577,000	0.00%	577,000	577,000
6-33-330-079-6203	Peace Library System	61,500	61,500	0.00%	61,500	61,500
		638,500	638,500	0.00%	638,500	638,500
TOTAL COMMUNITY SERVICES GRANTS						
		1,729,370	1,662,500	-3.87%	1,662,500	1,662,500

ECONOMIC DEVELOPMENT		2021 BUDGET	2022 BUDGET	PERCENT CHANGE	2023 PLAN	2024 PLAN
Economic Development Program						
6-31-311-000-6001	Salaries	784,972	630,367	19.70%-	646,556	661,185
6-31-311-000-6004	Employer Contributions	188,873	168,577	10.75%-	173,273	177,513
6-31-311-000-6011	Accommodation & Subsistence	8,900	4,500	49.44%-	7,500	7,900
6-31-311-000-6012	Travel	3,000	4,000	33.33%	4,120	4,250
6-31-311-000-6013	Training & Education	8,500	9,000	5.88%	9,170	9,330
6-31-311-000-6015	Memberships Seminars Conferences	75,884	74,385	-1.98%	75,885	64,385
6-31-311-000-6021	Advertising Services	44,000	46,000	4.55%	40,000	40,000
6-31-311-000-6025	Promotional Marketing	108,500	106,000	-2.30%	50,000	50,000
6-31-311-000-6036	Mobile Communications	3,000	3,000	0.00%	3,100	3,200
6-31-311-000-6040	Professional Services	49,000	44,000	-10.20%	4,000	4,000
6-31-311-000-6058	Investment Readiness & Attraction	-	40,000	-100.00%	25,000	10,000
6-31-311-000-6057	Tradeshows and Fairs	45,000	46,000	2.22%	40,000	45,000
6-31-311-000-6074	Equipment & Machinery Repair	6,000	6,000	0.00%	6,000	6,000
6-31-311-000-6104	PPE & First Aid Supplies	1,200	1,200	0.00%	1,250	1,270
6-31-311-000-6105	Fuels & Oils	7,500	7,500	0.00%	7,725	8,000
6-31-311-000-6109	General & Operating Supplies	235,000	5,900	-97.49%	6,400	6,900
6-31-311-000-6150	TMIP Ind. Partnership	500,000	-	-100.00%	-	-
6-31-311-000-6202	Grants to Organizations	310,000	310,000	0.00%	310,000	310,000
6-31-311-000-6221	Business Retention, Expansion & Investment	43,000	58,000	34.88%	58,000	58,000
6-31-311-003-6011	Accommodation & Subsistence	5,000	7,500	50.00%	4,650	4,750
6-31-311-003-6012	Travel	2,000	2,000	0.00%	2,000	2,000
6-31-311-003-6013	Training & Education	2,000	3,000	50.00%	3,100	3,200
6-31-311-003-6015	Memberships Seminars Conferences	200	200	0.00%	200	200
6-31-311-003-6025	Promotional Marketing	15,000	5,000	-66.67%	5,000	5,000
6-31-311-003-6032	Freight & Courier Services	2,000	2,000	0.00%	2,200	2,200
6-31-311-003-6033	Telecommunication Services	5,000	5,000	0.00%	5,200	5,200
6-31-311-003-6036	Mobile Communications	900	900	0.00%	900	900
6-31-311-003-6040	Professional Services	3,200	3,200	0.00%	3,000	3,500
6-31-311-003-6102	Office Supplies	5,000	5,000	0.00%	5,200	5,200
6-31-311-003-6104	PPE & First Aid Supplies	1,200	1,200	0.00%	1,250	1,270
6-31-311-003-6105	Fuels & Oils	200	200	0.00%	220	220
6-31-311-003-6109	General & Operating Supplies	16,900	17,100	1.18%	18,000	18,000
6-31-311-003-6121	Power Supply Service	5,500	5,600	1.82%	5,600	5,600
6-31-311-003-6122	Natural Gas Service	4,720	8,000	69.49%	8,000	8,000
6-31-311-003-6151	ECD Bighorn Gallery Purchases	33,300	50,000	50.15%	51,500	42,500
		2,524,449	1,680,329	-33.44%	1,583,999	1,574,673
Seniors Programs						
6-31-303-001-6202	Valleyview Seniors Outreach Program	9,000	9,000	0.00%	9,000	9,000
6-31-303-001-6203	Valleyview & District Sun Valley Pioneers	11,500	11,500	0.00%	11,500	11,500
6-31-303-001-6223	Red Willow Lodge Grant	9,500	9,500	0.00%	9,500	9,500
6-31-303-003-6202	Golden Age Club GC	1,500	1,500	0.00%	1,500	1,500
6-31-303-004-6202	DeBolt Pioneer Centre	10,500	10,500	0.00%	10,500	10,500
6-31-303-005-6202	Grovedale Seniors Society	7,000	7,000	0.00%	7,000	7,000
		49,000	49,000	0.00%	49,000	49,000
TOTAL ECONOMIC DEVELOPMENT		2,573,449	1,729,329	-32.80%	1,632,999	1,623,673

ECONOMIC DEVELOPMENT GRANTS		2021 BUDGET	2022 BUDGET	PERCENT CHANGE	2023 PLAN	2024 PLAN
Economic Development Grants						
6-31-321-000-6202	Grants to Organizations - Miscellaneous	26,000,000	1,500,000	-94.23%	1,500,000	1,500,000
6-31-321-000-6209	Bursaries & Scholarships	50,000	65,000	30.00%	65,000	65,000
6-31-321-001-6209	Special Achievement Awards	15,000	15,000	0.00%	15,000	15,000
6-31-321-072-6202	Grande Prairie Royal Canadian Legion #5	50,000	-	-100.00%	-	-
		26,115,000	1,580,000	-93.95%	1,580,000	1,580,000
Multipurpose Facility/Recreational Grants						
6-31-323-004-6202	East Smoky Recreation Board - Grant	70,000	72,000	2.86%	72,000	72,000
6-31-323-005-6202	Grovedale Recreation Board - Grant	70,000	70,000	0.00%	70,000	70,000
6-31-323-032-6202	Crooked Creek Recreation Board - Grant	70,000	70,000	0.00%	70,000	70,000
6-31-323-072-6200	Grande Prairie Youth Emergency Shelter	500,000	-	-100.00%	-	-
6-31-323-072-6202	Evergreen Park	28,500	33,500	17.54%	33,500	33,000
6-31-323-072-6203	Nite Hawk Ski Hill	1,025,000	345,750	-66.27%	345,750	345,750
6-31-323-075-6203	Smoky River Ski Hill	190,000	164,311	-13.52%	164,311	164,311
6-31-323-072-6206	Grande Prairie Sportplex	4,000	4,000	0.00%	4,000	4,000
		1,957,500	759,561	-61.20%	759,561	759,061
Agricultural Societies Grants						
6-31-324-001-6202	Valleyview & District Ag Society	20,000	22,000	10.00%	22,000	22,000
6-31-324-004-6202	DeBolt & District Ag Society	91,000	91,000	0.00%	91,000	91,000
6-31-324-005-6202	Grovedale Community Ag Society	245,000	196,000	-20.00%	150,000	150,000
6-31-324-072-6202	Grande Prairie Stompede Association	20,000	20,000	0.00%	20,000	20,000
6-31-324-091-6202	Teepee Creek Stampede Association	20,000	20,000	0.00%	20,000	20,000
		396,000	349,000	-11.87%	303,000	303,000
Communtiy Halls Grants						
6-31-332-004-6202	DeBolt Community Hall	15,000	15,000	0.00%	15,000	15,000
6-31-332-005-6202	Grovedale Community Hall	25,000	25,000	0.00%	25,000	25,000
6-31-332-007-6202	Little Smoky Community Hall	15,000	15,000	0.00%	15,000	15,000
6-31-332-033-6202	Goodwin Community Hall	7,500	7,500	0.00%	7,500	7,500
6-31-332-041-6202	New Fish Creek Comm Hall	15,000	15,000	0.00%	15,000	15,000
6-31-332-042-6202	Puskwaskau Comm Hall	7,500	7,500	0.00%	7,500	7,500
6-31-332-045-6202	Sturgeon Heights Comm Hall	7,500	7,500	0.00%	7,500	7,500
6-31-332-047-6202	Sunset House Comm Hall	35,000	35,000	0.00%	35,000	35,000
6-31-332-049-6202	Sweathouse Comm Hall	15,000	15,000	0.00%	15,000	15,000
		142,500	142,500	0.00%	142,500	142,500

Museums Grants

6-31-333-004-6202	DeBolt Museum	21,000	35,000	66.67%	35,000	35,000
6-31-333-005-6202	Grovedale Museum	15,000	15,000	0.00%	15,000	15,000
6-31-333-072-6202	Grande Prairie Museum	15,000	15,000	0.00%	15,000	15,000
6-31-333-072-6203	GP Art Gallery & PJC Dinosaur Museum	185,000	185,000	0.00%	185,000	35,000
6-31-333-072-6207	Grande Prairie Archives	53,000	54,600	3.02%	56,240	57,925
		289,000	304,600	5.40%	306,240	157,925

Cemeteries Grants

6-31-334-003-6207	Grande Cache Cemetery	-	10,000	100.00%	10,000	10,000
6-31-334-005-6207	Grovedale Cemetery	1,500	11,500	666.67%	11,500	11,500
6-31-334-007-6207	Little Smoky Cemetery	1,500	1,500	0.00%	1,500	1,500
6-31-334-008-6207	Cornwall Creek Cemetery	1,500	1,500	0.00%	1,500	1,500
6-31-334-041-6207	New Fish Creek Cemetery	1,500	1,500	0.00%	1,500	1,500
6-31-334-047-6207	Sunset House Cemetery	1,500	1,500	0.00%	1,500	1,500
6-31-334-092-6207	Co Ops & Ent. Cemeteries	10,500	10,500	0.00%	10,500	10,500
		18,000	38,000	111.11%	38,000	38,000

TOTAL ECONOMIC DEVELOPMENT GRANTS

28,918,000	3,173,661	-50.51%	3,129,301	2,980,486
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RECREATION SERVICES		2021 BUDGET	2022 BUDGET	PERCENT CHANGE	2023 PLAN	2024 PLAN
Outdoor Recreation Administration						
6-34-340-000-6001	Salaries	416,479	486,518	16.82%	493,884	501,501
6-34-340-000-6004	Employer Contributions	122,420	134,061	9.51%	136,195	138,405
6-34-340-000-6011	Accommodation & Subsistence	7,000	7,000	0.00%	7,000	7,000
6-34-340-000-6012	Travel	1,000	1,000	0.00%	1,000	1,000
6-34-340-000-6013	Training & Education	17,000	17,000	0.00%	17,000	10,000
6-34-340-000-6021	Advertising Services	3,000	3,000	0.00%	3,000	3,000
6-34-340-000-6033	Telecommunication Services	-	300	100.00%	300	300
6-34-340-000-6036	Mobile Communication Services	5,500	5,500	0.00%	5,500	5,500
6-34-340-000-6040	Professional Services	2,000	2,000	0.00%	2,000	2,000
6-34-340-000-6074	Equipment & Machinery Repair	5,000	5,000	0.00%	5,000	5,000
6-34-340-000-6105	Fuels & Oils	20,000	20,000	0.00%	20,000	20,000
6-34-340-000-6109	General & Operating Supplies	12,000	12,000	0.00%	12,000	12,000
6-34-340-000-6121	Power Supply Service	-	5,500	100.00%	5,500	5,500
6-34-340-000-6122	Natural Gas Service	-	3,500	100.00%	3,500	3,500
6-34-340-000-6129	Local Utilities - Water/Sewer/Garbage	-	1,750	100.00%	1,750	1,750
6-34-340-001-6020	Public Relations & Information Services	10,000	10,000	0.00%	10,000	10,000
		621,399	714,129	14.92%	723,629	726,456
Recreation Facilities Operations						
6-34-342-000-6076	Repair/Maintenance of Motor Vehicles	5,000	5,000	0.00%	5,000	5,000
6-34-342-000-6104	PPE & First Aid Supplies	1,200	1,200	0.00%	1,200	1,200
6-34-342-000-6108	Consumable Tools & Supplies	3,000	3,000	0.00%	3,000	3,000
6-34-342-000-6109	General & Operating Supplies	12,000	12,000	0.00%	12,000	12,000
6-34-342-003-6040	Professional Services	-	30,000	100.00%	-	-
6-34-342-003-6059	Smoky River South PRA	25,000	25,000	0.00%	25,000	25,000
6-34-342-003-6059	Cowlick Staging Area	-	1,000	100.00%	1,000	1,000
6-34-342-004-6033	Telecommunication Services	525	-	-100.00%	-	-
6-34-342-004-6059	DeBolt Walking Trails	5,000	5,000	0.00%	5,000	5,000
6-34-342-004-6121	Power Supply Service	10,000	-	-100.00%	-	-
6-34-342-004-6122	Natural Gas Service	10,000	-	-100.00%	-	-
6-34-342-007-6059	Smokey Sunset Landing	15,000	10,000	-33.33%	10,000	10,000
6-34-342-007-6059	Little Smoky Riverbend Park	-	15,000	100.00%	10,000	10,000
6-34-342-008-6059	Ridgevalley Community Walking Trails	5,000	5,000	0.00%	5,000	5,000
6-34-342-062-6059	Shuttler Flats	15,000	15,000	0.00%	15,000	15,000
6-34-342-063-6059	Sheep Creek PRA	15,000	10,000	-33.33%	10,000	10,000
6-34-342-094-6059	Moody's Crossing	35,000	35,000	0.00%	35,000	35,000
6-34-342-701-6059	Grande Cache Lake Day Use Park	15,000	15,000	0.00%	15,000	15,000
6-34-342-702-6059	Grovedale Fish Pond	15,000	10,000	-33.33%	10,000	10,000
6-34-342-703-6059	Johnson Park	30,000	30,000	0.00%	30,000	30,000
6-34-342-704-6059	Kakwa Provincial Recreation Area	10,000	10,000	0.00%	10,000	10,000
6-34-342-705-6059	Southview Provincial Recreation Area	10,000	10,000	0.00%	10,000	10,000
6-34-342-706-6059	Swan Lake Family Campground	35,000	35,000	0.00%	35,000	35,000
		271,725	282,200	3.86%	247,200	247,200
Outdoor Recreation Partnerships						
6-34-343-000-6207	Sasquatch & Partners	2,800	2,800	0.00%	2,800	2,800
6-34-343-001-6207	GPRRC - Shared Salary	2,387	2,387	0.00%	2,387	2,387
6-34-343-850-6207	AB Conservation Association	5,000	5,000	0.00%	5,000	5,000
6-34-343-851-6207	Swan City Snowmobile Club	20,000	20,000	0.00%	20,000	20,000
6-34-343-852-6207	Golden Triangle	15,000	15,000	0.00%	15,000	15,000
		45,187	45,187	0.00%	45,187	45,187
TOTAL RECREATION SERVICES		938,311	1,041,516	11.00%	1,016,016	1,018,843

GC - RECREATION SERVICES

		2021 BUDGET	2022 BUDGET	PERCENT CHANGE	2023 PLAN	2024 PLAN
GC - Recreation - Pools						
6-34-344-003-6011	Accommodation & Subsistence	2,000	2,000	0.00%	2,000	2,000
6-34-344-003-6012	Travel	2,000	2,000	0.00%	2,000	2,000
6-34-344-003-6013	Training & Education	6,000	6,000	0.00%	6,000	6,000
6-34-344-003-6015	Memberships Seminars Conferences	2,000	2,000	0.00%	2,000	2,000
6-34-344-003-6032	Freight & Courier Services	10,000	10,000	0.00%	10,000	10,000
6-34-344-003-6033	Telecommunication Services	1,000	-	-100.00%	-	-
6-34-344-003-6036	Mobile Communication Services	1,000	500	-50.00%	500	500
6-34-344-003-6040	Professional Services	1,800	1,800	0.00%	1,800	1,800
6-34-344-003-6060	Contracted Services and Repairs	19,000	29,000	52.63%	29,000	29,000
6-34-344-003-6074	Equipment & Machinery Repair	5,000	5,000	0.00%	5,000	5,000
6-34-344-003-6100	Goods & Supplies	8,000	6,000	-25.00%	6,000	6,000
6-34-344-003-6109	General & Operating Supplies	22,500	19,000	-15.56%	17,000	17,000
6-34-344-003-6110	Chemicals	63,000	60,000	-4.76%	60,000	60,000
		143,300	143,300	0.00%	141,300	141,300

GC - Campground

6-34-345-003-6032	Freight & Courier Services	500	500	0.00%	500	500
6-34-345-003-6033	Telecommunication Services	2,000	500	-75.00%	500	500
6-34-345-003-6036	Mobile Communication Services	3,500	2,000	-42.86%	2,000	2,000
6-34-345-003-6040	Professional Services	1,000	1,500	50.00%	1,500	1,500
6-34-345-003-6071	Contracted Maintenance Service	46,000	62,000	34.78%	62,000	62,000
6-34-345-003-6103	Cleaning/ Janitorial Supplies	2,000	2,000	0.00%	2,000	2,000
6-34-345-003-6106	Tools	500	500	0.00%	500	500
6-34-345-003-6109	General & Operating Supplies	10,000	10,000	0.00%	10,000	10,000
6-34-345-003-6121	Power Supply Service	11,000	6,000	-45.45%	6,000	6,000
6-34-345-003-6122	Natural Gas Service	4,500	3,000	-33.33%	3,000	3,000
6-34-345-003-6129	Local Utilities - Water/Sewer/Garbage	1,500	1,500	0.00%	1,500	1,500
		82,500	89,500	8.48%	89,500	89,500

GC - Recreation Admin

6-34-346-003-6001	Salaries	2,126,178	2,136,019	0.46%	2,182,131	2,229,597
6-34-346-003-6004	Employer Contributions	546,518	556,441	1.82%	569,807	583,562
6-34-346-003-6011	Accommodation & Subsistence	8,000	8,000	0.00%	8,000	8,000
6-34-346-003-6013	Training & Education	6,000	6,000	0.00%	6,000	6,000
6-34-346-003-6015	Memberships Seminars Conferences	1,000	1,000	0.00%	1,000	1,000
6-34-346-003-6018	Vehicle & Equipment Lease	9,873	-	-100.00%	-	-
6-34-346-003-6027	Hospitality	1,000	2,500	150.00%	2,500	2,500
6-34-346-003-6040	Professional Services	25,000	23,000	-8.00%	23,000	23,000
6-34-346-003-6074	Equipment & Machinery Repair	25,000	15,000	-40.00%	15,000	15,000
6-34-346-003-6076	Repair/Maint.- Motor Vehicles	5,000	5,000	0.00%	5,000	5,000
6-34-346-003-6102	Office Supplies	5,000	5,000	0.00%	5,000	5,000
6-34-346-003-6104	PPE & First Aid Supplies	8,000	8,000	0.00%	8,000	8,000
6-34-346-003-6105	Fuels & Oils	10,000	10,000	0.00%	10,000	10,000
6-34-346-003-6121	Power Supply Service	260,000	250,000	-3.85%	250,000	250,000
6-34-346-003-6122	Natural Gas Service	130,000	130,000	0.00%	130,000	130,000
6-34-346-003-6129	Local Utilities - Water/Sewer/Garbage	28,000	28,000	0.00%	28,000	28,000
6-34-346-003-6208	Donations & Sponsorships	1,000	1,000	0.00%	1,000	1,000
		3,195,569	3,184,960	-0.33%	3,244,438	3,305,659

GC - Arena & Curling Club

6-34-347-003-6011	Accommodation & Subsistence	3,000	3,000	0.00%	3,000	3,000
6-34-347-003-6012	Travel	1,000	1,000	0.00%	1,000	1,000
6-34-347-003-6013	Training & Education	5,000	5,000	0.00%	5,000	5,000
6-34-347-003-6015	Memberships Seminars Conferences	1,000	1,000	0.00%	1,000	1,000
6-34-347-003-6032	Freight & Courier Services	15,000	10,000	-33.33%	10,000	10,000
6-34-347-003-6033	Telecommunication Services	750	750	0.00%	750	750
6-34-347-003-6036	Mobile Communication Services	4,000	4,000	0.00%	4,000	4,000
6-34-347-003-6040	Professional Services	30,000	5,000	-83.33%	5,000	5,000
6-34-347-003-6060	Contracted Services and Repairs	10,000	25,000	150.00%	25,000	25,000
6-34-347-003-6071	Contracted Maintenance Service	271,600	270,000	-0.59%	270,000	270,000
6-34-347-003-6074	Equipment & Machinery Repair	17,000	19,100	12.35%	15,000	15,000
6-34-347-003-6082	Licence & Permit Fees	1,000	1,000	0.00%	1,000	1,000
6-34-347-003-6100	Goods and Supplies	3,000	2,000	-33.33%	2,000	2,000
6-34-347-003-6103	Cleaning/ Janitorial Supplies	2,000	2,000	0.00%	2,000	2,000
6-34-347-003-6106	Tools	4,000	3,000	-25.00%	3,000	3,000
6-34-347-003-6109	General & Operating Supplies	142,500	108,500	-23.86%	108,500	108,500
6-34-347-003-6543	Generator	2,000	-	-100.00%	-	-
		512,850	460,350	-10.24%	456,250	456,250

GC - Programs

6-34-348-003-6011	Accommodation & Subsistence	2,500	2,500	0.00%	2,500	2,500
6-34-348-003-6012	Travel	1,000	1,000	0.00%	1,000	1,000
6-34-348-003-6013	Training & Education	3,000	3,000	0.00%	3,000	3,000
6-34-348-003-6015	Memberships Seminars Conferences	100	100	0.00%	100	100
6-34-348-003-6024	Subscriptions to Publications	1,500	1,500	0.00%	1,500	1,500
6-34-348-003-6026	Event Organization	1,000	1,000	0.00%	1,000	1,000
6-34-348-003-6040	Professional Services	7,000	7,000	0.00%	7,000	7,000
6-34-348-003-6100	Goods and Supplies	12,500	9,655	-22.76%	-	-
6-34-348-003-6109	General & Operating Supplies	16,000	16,000	0.00%	16,000	16,000
		44,600	41,755	-6.38%	32,100	32,100

GC - Outdoor Recreation

6-34-349-003-6037	GC Trail Project Exp	10,000	25,000	150.00%	25,000	25,000
6-34-349-003-6040	Professional Services	5,000	-	-100.00%	-	-
6-34-349-003-6068	Bldg Maintenance	2,000	2,000	-	2,000	2,000
6-34-349-003-6074	Equipment & Machinery Repair	-	27,000	100.00%	-	-
6-34-349-003-6109	General & Operating Supplies	30,000	18,000	-40.00%	18,000	18,000
6-34-349-003-6121	Power Supply Service	6,330	2,000	-68.40%	2,000	2,000
6-34-349-003-6122	Natural Gas Service	4,900	2,000	-59.18%	2,000	2,000
6-34-349-003-6129	Local Utilities - Water/Sewer/Garbage	2,800	1,500	-46.43%	1,500	1,500
		61,030	77,500	26.99%	50,500	50,500

Grande Cache Community Bus

6-34-307-003-6012	Travel	1,000	500	-50.00%	500	500
6-34-307-003-6036	Mobile Communication Services	1,100	1,000	-9.09%	1,000	1,000
6-34-307-003-6076	Repair/Maint.- Motor Vehicles	10,000	5,000	-50.00%	5,000	5,000
6-34-307-003-6103	Cleaning/ Janitorial Supplies	500	500	0.00%	500	500
6-34-307-003-6105	Fuels & Oils	10,000	10,000	0.00%	10,000	10,000
6-34-307-003-6109	General & Operating Supplies	1,000	1,000	0.00%	1,000	1,000
		23,600	18,000	-23.73%	18,000	18,000

GC - Programs

6-34-348-003-6011	Accommodation & Subsistence	2,500	2,500	0.00%	2,500	2,500
6-34-348-003-6012	Travel	1,000	1,000	0.00%	1,000	1,000
6-34-348-003-6013	Training & Education	3,000	3,000	0.00%	3,000	3,000
6-34-348-003-6015	Memberships Seminars Conferences	100	100	0.00%	100	100
6-34-348-003-6024	Subscriptions to Publications	1,500	1,500	0.00%	1,500	1,500
6-34-348-003-6026	Event Organization	1,000	1,000	0.00%	1,000	1,000
6-34-348-003-6040	Professional Services	7,000	7,000	0.00%	7,000	7,000
6-34-348-003-6100	Goods and Supplies	12,500	9,655	-22.76%	-	-
6-34-348-003-6109	General & Operating Supplies	16,000	16,000	0.00%	16,000	16,000
		44,600	41,755	-6.38%	32,100	32,100

GC - Outdoor Recreation

6-34-349-003-6037	GC Trail Project Exp	10,000	25,000	150.00%	25,000	25,000
6-34-349-003-6040	Professional Services	5,000	-	-100.00%	-	-
6-34-349-003-6068	Bldg Maintenance	2,000	2,000	-	2,000	2,000
6-34-349-003-6074	Equipment & Machinery Repair	-	27,000	100.00%	-	-
6-34-349-003-6109	General & Operating Supplies	30,000	18,000	-40.00%	18,000	18,000
6-34-349-003-6121	Power Supply Service	6,330	2,000	-68.40%	2,000	2,000
6-34-349-003-6122	Natural Gas Service	4,900	2,000	-59.18%	2,000	2,000
6-34-349-003-6129	Local Utilities - Water/Sewer/Garbage	2,800	1,500	-46.43%	1,500	1,500
		61,030	77,500	26.99%	50,500	50,500

Grande Cache Community Bus

6-34-307-003-6012	Travel	1,000	500	-50.00%	500	500
6-34-307-003-6036	Mobile Communication Services	1,100	1,000	-9.09%	1,000	1,000
6-34-307-003-6076	Repair/Maint.- Motor Vehicles	10,000	5,000	-50.00%	5,000	5,000
6-34-307-003-6103	Cleaning/ Janitorial Supplies	500	500	0.00%	500	500
6-34-307-003-6105	Fuels & Oils	10,000	10,000	0.00%	10,000	10,000
6-34-307-003-6109	General & Operating Supplies	1,000	1,000	0.00%	1,000	1,000
		23,600	18,000	-23.73%	18,000	18,000

TOTAL RECREATION SERVICES

4,063,449	4,015,365	-1.18%	4,032,088	4,093,309
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AGRICULTURAL SERVICES		2021 BUDGET	2022 BUDGET	PERCENT CHANGE	2023 PLAN	2024 PLAN
Agricultural Services Administration						
6-37-370-000-6001	Salaries	1,315,232	1,281,349	-2.58%	1,297,685	1,314,539
6-37-370-000-6004	Employer Contributions	265,966	244,167	-8.20%	248,905	253,790
6-37-370-000-6011	Accommodation & Subsistence	15,000	15,500	3.33%	15,500	15,500
6-37-370-000-6012	Travel	1,800	1,000	-44.44%	1,000	1,000
6-37-370-000-6013	Training & Education	10,000	12,000	20.00%	12,360	12,731
6-37-370-000-6015	Memberships Seminars Conferences	6,000	6,200	3.33%	6,400	6,600
6-37-370-000-6021	Advertising Services	4,600	6,200	34.78%	6,386	6,577
6-37-370-000-6029	Other Information Services	2,500	3,000	20.00%	3,090	3,183
6-37-370-000-6032	Freight & Courier Services	700	800	14.29%	900	900
6-37-370-000-6033	Telecommunication Services	3,540	3,600	1.69%	3,600	3,600
6-37-370-000-6040	Professional Services	1,750	1,800	2.86%	1,800	1,800
6-37-370-000-6104	PPE & First Aid Supplies	1,400	1,400	0.00%	1,500	1,500
6-37-370-000-6109	General & Operating Supplies	3,000	1,500	-50.00%	1,500	1,500
6-37-370-000-6121	Power Supply Service	3,200	3,200	0.00%	3,400	3,600
6-37-370-000-6122	Natural Gas Service	3,500	2,200	-37.14%	2,400	3,200
6-37-370-000-6129	Local Utilities - Water/Sewer/Garbage	1,500	2,000	33.33%	2,200	2,400
6-37-370-003-6121	Power Supply Service	3,200	3,200	0.00%	3,400	3,600
6-37-370-003-6122	Natural Gas Service	3,500	2,200	-37.14%	2,400	-
6-37-370-003-6129	Local Utilities - Water/Sewer/Garbage	1,500	-	-100.00%	-	-
6-37-370-005-6121	Power Supply Service	3,200	3,200	0.00%	3,400	3,600
6-37-370-005-6122	Natural Gas Service	3,500	2,200	-37.14%	2,400	-
6-37-370-005-6129	Local Utilities - Water/Sewer/Garbage	1,500	-	-100.00%	-	-
		1,656,088	1,596,716	-3.59%	1,620,226	1,639,620
Agriculture Service Board						
6-37-371-000-6003	Honorariums	25,000	25,000	0.00%	25,000	25,000
6-37-371-000-6004	Employer Contributions	3,000	3,000	0.00%	3,000	3,000
6-37-371-000-6011	Accommodation & Subsistence	12,000	12,000	0.00%	12,000	12,000
6-37-371-000-6012	Travel	7,000	7,000	0.00%	7,000	7,000
6-37-371-000-6015	Memberships Seminars Conferences	9,500	9,500	0.00%	9,500	9,500
6-37-371-000-6021	Advertising Services	1,000	-	-100.00%	-	-
6-37-371-000-6032	Freight & Courier Services	350	-	-100.00%	-	-
6-37-371-000-6040	Professional Services	2,500	-	-100.00%	-	-
6-37-371-000-6109	General & Operating Supplies	500	-	-100.00%	-	-
		60,850	56,500	-7.15%	56,500	56,500
AG Rental Equipment Program						
6-37-372-000-6011	Accommodation & Subsistence	250	-	-100.00%	-	-
6-37-372-000-6032	Freight & Courier Services	800	800	0.00%	800	800
6-37-372-000-6036	Mobile Communication Services	600	300	-50.00%	300	300
6-37-372-000-6040	Professional Services	12,000	14,500	20.83%	12,000	12,000
6-37-372-000-6104	PPE & First Aid Supplies	500	500	0.00%	500	500
6-37-372-000-6105	Fuels & Oils	2,000	8,000	300.00%	8,000	8,000
6-37-372-000-6107	Motor Vehicle & Equipment Parts	20,000	20,000	0.00%	20,000	20,000
6-37-372-000-6108	Consumable Tools & Supplies	3,000	1,500	-50.00%	1,500	1,500
6-37-372-000-6109	General & Operating Supplies	6,000	9,000	50.00%	3,000	3,000
		45,150	54,600	20.93%	46,100	46,100

Vegetation Management

6-37-373-000-6011	Accommodation & Subsistence	15,000	6,000	-60.00%	6,180	6,365
6-37-373-000-6012	Travel	1,000	500	-50.00%	500	500
6-37-373-000-6013	Training & Education	12,000	10,500	-12.50%	10,815	11,139
6-37-373-000-6029	Other Information Services	10,000	39,800	298.00%	28,474	29,168
6-37-373-000-6036	Mobile Communication Services	13,000	10,500	-19.23%	10,815	11,139
6-37-373-000-6040	Professional Services	20,000	17,000	-15.00%	12,400	12,900
6-37-373-000-6066	Harvest & Cleanup Incentives	15,000	16,500	10.00%	16,500	16,500
6-37-373-000-6104	PPE & First Aid Supplies	20,450	8,100	-60.39%	8,500	9,000
6-37-373-000-6105	Fuels & Oils	35,000	28,800	-17.71%	31,700	34,800
6-37-373-000-6107	Motor Vehicle & Equipment Parts	35,000	25,000	-28.57%	25,750	26,523
6-37-373-000-6108	Consumable Tools & Supplies	2,500	2,500	0.00%	2,575	2,652
6-37-373-000-6109	General & Operating Supplies	14,000	10,000	-28.57%	10,300	10,609
6-37-373-000-6110	Chemicals	125,000	175,000	40.00%	182,100	188,000
6-37-373-000-6202	Grants to Organizations	3,000	5,000	66.67%	5,000	5,000
		320,950	355,200	10.67%	351,609	364,295

Pest Control

6-37-374-000-6036	Mobile Communication Services	1,140	2,200	92.98%	2,266	2,334
6-37-374-000-6040	Professional & Special Services	51,000	16,000	-68.63%	16,000	16,000
6-37-374-000-6066	Harvest & Cleanup Incentives	34,000	40,000	17.65%	40,000	40,000
6-37-374-000-6104	PPE & First Aid Supplies	1,000	2,500	150.00%	2,625	2,756
6-37-374-000-6105	Fuels & Oils	15,000	25,000	66.67%	25,750	26,522
6-37-374-000-6107	Parts of Motor Vehicle & Other	4,000	5,300	32.50%	5,300	5,300
6-37-374-000-6108	Consumable Tools & Supplies	3,500	7,500	114.29%	7,500	7,500
6-37-374-000-6109	General & Operating Supplies	10,000	5,000	-50.00%	5,000	5,000
		119,640	103,500	-13.49%	104,441	105,412

Extension and Outreach

6-37-375-000-6011	Accommodation & Subsistence	1,800	2,700	50.00%	2,781	2,864
6-37-375-000-6021	Advertising Services	5,000	13,500	170.00%	13,905	14,322
6-37-375-000-6040	Professional Services	3,000	10,500	250.00%	10,500	10,500
6-37-375-000-6109	General & Operating Supplies	3,000	11,100	270.00%	11,500	11,800
6-37-375-000-6143	Rental of Building	1,000	3,500	250.00%	3,500	3,500
6-37-375-000-6202	Grants to Organizations	187,000	169,800	-9.20%	167,000	165,500
		200,800	211,100	5.13%	209,186	208,486

Veterinary Services

6-37-376-000-6121	Power Supply Service	8,500	11,500	35.29%	13,200	15,100
6-37-376-000-6122	Natural Gas Service	3,500	2,500	-28.57%	2,800	3,000
6-37-376-000-6125	Rural Water	3,000	6,400	113.33%	7,100	7,800
6-37-376-000-6202	Veterinary Services Inc. Grant	110,000	125,900	14.45%	116,700	122,800
6-37-376-000-6306	Taxes	15,500	15,500	0.00%	15,500	15,500
		140,500	161,800	15.16%	155,300	164,200

Beautification Program

6-37-377-003-6036	Mobile Communication Services	1,650	1,700	103.03%	1,750	1,803
6-37-377-003-6040	Professional Services	2,000	5,000	250.00%	5,150	5,304
6-37-377-003-6104	PPE & First Aid Supplies	3,500	3,600	102.86%	3,700	3,800
6-37-377-003-6105	Fuels & Oils	16,000	16,000	100.00%	16,800	17,640
6-37-377-003-6107	Motor Vehicle & Equipment Parts	13,500	13,500	100.00%	14,200	14,800
6-37-377-003-6108	Consumable Tools & Supplies	3,000	15,600	520.00%	15,700	15,800
6-37-377-003-6109	General & Operating Supplies	37,000	45,300	122.43%	47,609	49,928
		76,650	100,700	131.38%	104,909	109,075

TOTAL AGRICULTURAL SERVICES

2,620,628	2,640,116	0.74%	2,648,271	2,693,688
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FAMILY & COMMUNITY SUPPORT SERVICES		2021 BUDGET	2022 BUDGET	PERCENT CHANGE	2023 PLAN	2024 PLAN
FCSS Administration						
6-36-360-000-6001	Salaries	1,317,728	1,371,415	4.07%	1,399,721	1,425,803
6-36-360-000-6004	Employer Contributions	294,905	308,685	4.67%	316,862	324,383
6-36-360-001-6011	Accommodation & Subsistence	4,000	3,000	-25.00%	3,000	3,000
6-36-360-001-6012	Travel	2,000	2,000	0.00%	2,000	2,000
6-36-360-001-6015	Memberships Seminars Conferences	4,000	3,000	-25.00%	3,000	3,000
6-36-360-001-6033	Telecommunication Services	2,000	-	-100.00%	-	-
6-36-360-001-6036	Mobile Communications	-	1,200	100.00%	1,200	1,200
6-36-360-001-6041	Auditing & Accounting Services	1,000	1,000	0.00%	1,000	1,000
6-36-360-001-6158	Homelessness Prevention Prog	22,500	22,500	0.00%	22,500	22,500
6-36-360-003-6011	Accommodation & Subsistence	4,000	3,000	-25.00%	3,000	3,000
6-36-360-003-6012	Travel	4,000	2,000	-50.00%	2,000	2,000
6-36-360-003-6015	Memberships Seminars Conferences	4,000	3,000	-25.00%	3,000	3,000
6-36-360-003-6033	Telecommunication Services	5,000	-	-100.00%	-	-
6-36-360-003-6036	Mobile Communications	-	1,000	100.00%	1,000	1,000
		1,665,133	1,721,800	3.40%	1,758,283	1,791,886
FCSS Board						
6-36-361-000-6003	Honorariums	24,000	24,000	0.00%	24,000	24,000
6-36-361-000-6004	Employer Contributions	2,500	2,500	0.00%	2,500	2,500
6-36-361-000-6011	Accommodation & Subsistence	5,000	5,000	0.00%	5,000	5,000
6-36-361-000-6012	Travel	7,000	7,000	0.00%	7,000	7,000
6-36-361-000-6015	Memberships Seminars Conferences	4,500	4,500	0.00%	4,500	4,500
		43,000	43,000	0.00%	43,000	43,000
Youth & Other FCSS Programs						
6-36-362-000-6011	Accommodation & Subsistence	2,000	1,000	-50.00%	1,000	1,000
6-36-362-000-6012	Travel	1,500	1,000	-33.33%	1,000	1,000
6-36-362-000-6013	Training & Education	1,500	1,000	-33.33%	1,000	1,000
6-36-362-000-6040	Professional Services	3,000	14,500	383.33%	14,500	14,500
6-36-362-000-6109	General & Operating Supplies	15,000	13,000	-13.33%	13,000	13,000
6-36-362-000-6143	Rental of Building	1,500	1,500	0.00%	1,500	1,500
6-36-362-003-6011	Accommodation & Subsistence	1,800	1,000	-44.44%	1,000	1,000
6-36-362-003-6012	Travel	1,500	1,000	-33.33%	1,000	1,000
6-36-362-003-6013	Training & Education	1,500	1,000	-33.33%	1,000	1,000
6-36-362-003-6040	Professional Services	10,000	10,000	0.00%	10,000	10,000
6-36-362-003-6109	General & Operating Supplies	7,000	24,000	242.86%	6,000	6,000
		46,300	69,000	49.03%	51,000	51,000

Community Resource Centre

6-36-363-001-6011	Accommodation & Subsistence	1,000	1,000	0.00%	1,000	1,000
6-36-363-001-6012	Travel	300	300	0.00%	300	300
6-36-363-001-6013	Training & Education	1,000	1,000	0.00%	1,000	1,000
6-36-363-001-6033	Telecommunication Services	5,000	5,000	0.00%	5,000	5,000
6-36-363-001-6076	Repair/Maint. - Motor Vehicles	1,500	1,500	0.00%	1,500	1,500
6-36-363-001-6105	Fuels & Oils	2,500	2,500	0.00%	2,500	2,500
6-36-363-001-6109	General & Operating Supplies	12,000	12,000	0.00%	12,000	12,000
6-36-363-001-6121	Power Supply Service	-	10,000	100.00%	10,000	10,000
6-36-363-001-6122	Natural Gas Service	-	1,200	100.00%	1,200	1,200
6-36-363-001-6129	Local Utilities - Water/Sewer/Garbage	-	1,200	100.00%	1,200	1,200
6-36-363-003-6011	Accommodation & Subsistence	1,000	1,000	0.00%	1,000	1,000
6-36-363-003-6012	Travel	300	300	0.00%	300	300
6-36-363-003-6013	Training & Education	1,000	1,000	0.00%	1,000	1,000
6-36-363-003-6033	Telecommunication Services	5,000	7,200	44.00%	7,200	7,200
6-36-363-003-6109	General & Operating Supplies	10,000	10,000	0.00%	10,000	10,000
6-36-363-003-6143	Rental of Building	12,500	12,500	0.00%	12,500	12,500
		53,100	67,700	27.50%	67,700	67,700

Home Support

6-36-364-001-6011	Accommodation & Subsistence	2,000	2,000	0.00%	2,000	2,000
6-36-364-001-6012	Travel	70,000	75,000	7.14%	75,000	75,000
6-36-364-001-6013	Training & Education	2,000	2,000	0.00%	2,000	2,000
6-36-364-001-6036	Mobile Communication Services	4,000	4,000	0.00%	4,000	4,000
6-36-364-001-6104	PPE & First Aid Supplies	1,500	1,500	0.00%	1,500	1,500
6-36-364-003-6011	Accommodation & Subsistence	1,500	1,500	0.00%	1,500	1,500
6-36-364-003-6012	Travel	15,000	8,000	-46.67%	8,000	8,000
6-36-364-003-6013	Training & Education	1,500	1,500	0.00%	1,500	1,500
6-36-364-003-6036	Mobile Communication Services	-	1,500	100.00%	1,500	1,500
6-36-364-003-6104	PPE & First Aid Supplies	1,500	1,500	0.00%	1,500	1,500
		99,000	98,500	-0.51%	98,500	98,500

Liaison Workers

6-36-365-000-6202	Peace Wapiti School Div. Grant	45,000	45,000	0.00%	45,000	45,000
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Grants to Individual Organizations

6-36-366-000-6202	Grants to Organizations	97,820	90,000	-7.99%	100,000	100,000
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Outreach Coordinator Program

6-36-368-003-6011	Accommodations and Subsistence	1,000	1,000	0.00%	1,000	1,000
6-36-368-003-6012	Travel	1,000	1,000	0.00%	1,000	1,000
6-36-368-003-6013	Training & Education	1,000	1,000	0.00%	1,000	1,000
		3,000	3,000	0.00%	3,000	3,000

Support Coordinator Program

6-36-369-000-6011	Accommodations and Subsistence	1,000	1,000	0.00%	1,000	1,000
6-36-369-000-6012	Travel	500	500	0.00%	500	500
6-36-369-000-6013	Training & Education	1,000	1,000	0.00%	1,000	1,000
		2,500	2,500	0.00%	2,500	2,500

TOTAL FAMILY & COMMUNITY SUPPORT SERVICES

2,054,853	2,140,500	4.17%	2,168,983	2,202,586
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PROTECTIVE SERVICES		2021 BUDGET	2022 BUDGET	PERCENT CHANGE	2023 PLAN	2024 PLAN
Protective Services Administration						
6-35-350-000-6001	Salaries	524,369	547,223	4.36%	563,791	580,875
6-35-350-000-6004	Employer Contributions	152,067	158,694	4.36%	163,497	168,453
6-35-350-000-6011	Accommodation & Subsistence	7,500	8,000	6.67%	8,000	8,000
6-35-350-000-6013	Training & Education	80,000	65,000	-18.75%	65,000	65,000
6-35-350-000-6015	Memberships Seminars Conferences	3,000	5,000	66.67%	5,000	6,000
6-35-350-000-6021	Advertising Services	4,000	5,000	25.00%	6,000	7,000
6-35-350-000-6032	Freight & Courier Services	1,000	3,000	200.00%	3,200	3,400
6-35-350-000-6036	Mobile Communication Services	17,680	17,680	0.00%	17,680	17,680
6-35-350-000-6040	Professional Services	25,000	26,000	4.00%	27,000	28,000
6-35-350-000-6055	Volunteer Appreciation	15,000	15,000	0.00%	15,000	15,000
6-35-350-000-6063	Emergency Response Services	49,000	50,000	2.04%	51,000	51,000
6-35-350-000-6064	Enforcement Services	767,883	-	-100.00%	-	-
6-35-350-000-6076	Repair/Maint.- Motor Vehicles	10,000	9,000	-10.00%	9,000	10,000
6-35-350-000-6104	PPE & First Aid Supplies	75,000	84,000	12.00%	50,000	50,000
6-35-350-000-6105	Fuels & Oils	40,000	20,000	-50.00%	21,000	22,000
6-35-350-000-6109	General & Operating Supplies	35,000	33,000	-5.71%	34,000	35,000
6-35-350-000-6144	Rental of IT & Communication Equip.	-	6,600	100.00%	6,600	6,600
6-35-350-000-6202	Grants to Organizations	342,000	342,000	0.00%	92,000	92,000
6-35-350-000-6551	Other Equipment	20,000	21,000	5.00%	22,000	22,000
6-35-350-000-6600	Uniforms	30,000	20,000	-33.33%	20,000	20,000
6-35-350-000-6601	Emergency Response Equipment	20,000	-	-100.00%	-	-
6-35-350-000-6604	Fire Protection Equip. & Accessories	90,000	105,000	16.67%	90,000	90,000
		2,308,499	1,541,197	-33.24%	1,269,768	1,298,008
Fire Protection Valleyview						
6-35-351-001-6036	Mobile Communication Services	-	2,000	100.00%	2,500	3,000
6-35-351-001-6076	Repair/Maint.- Motor Vehicles	-	10,000	100.00%	10,000	10,000
6-35-351-001-6078	Fire Service Agreement	135,000	103,500	-23.33%	107,122	110,871
6-35-351-001-6105	Fuels & Oils	-	5,000	100.00%	6,000	6,500
6-35-351-001-6121	Power Supply Service	-	15,000	100.00%	16,000	17,000
6-35-351-001-6122	Natural Gas Service	-	8,000	100.00%	9,000	10,000
6-35-351-001-6125	Rural Water	-	3,500	100.00%	3,600	3,700
		135,000	147,000	8.89%	154,222	161,071

Fire Protection Grande Cache

6-35-352-003-6003	Honorariums	85,000	85,000	0.00%	85,000	85,000
6-35-352-003-6004	Employer Contributions	400.00	400	0.00%	400	400
6-35-352-003-6011	Accommodation & Subsistence	3,000	3,500	16.67%	4,000	4,000
6-35-352-003-6015	Memberships Seminars Conferences	2,500	3,000	20.00%	3,500	3,500
6-35-352-003-6032	Freight & Courier Services	800	-	-100.00%	-	-
6-35-352-003-6033	Telecommunication Services	21,000	22,000	4.76%	23,000	23,000
6-35-352-003-6074	Equipment & Machinery Repair	9,500	9,500	0.00%	9,500	9,500
6-35-352-003-6076	Repair/Maint.- Motor Vehicles	15,000	30,000	100.00%	31,000	32,000
6-35-352-003-6105	Fuels & Oils	11,000	11,000	0.00%	11,000	12,000
6-35-352-003-6109	General & Operating Supplies	25,000	26,000	4.00%	27,000	28,000
6-35-352-003-6110	Chemicals	800	-	-100.00%	-	-
6-35-352-003-6121	Power Supply Service	35,000	35,000	0.00%	35,000	35,000
6-35-352-003-6122	Natural Gas Service	15,500	16,000	3.23%	17,000	18,000
6-35-352-003-6123	Sewer and Water	1,000	1,000	0.00%	1,000	1,000
		225,500	242,400	7.49%	247,400	251,400

Fire Protection DeBolt

6-35-353-004-6003	Honorariums	85,000	85,000	0.00%	85,000	85,000
6-35-353-004-6004	Employer Contributions	400	400	0.00%	400	400
6-35-353-004-6011	Accommodation & Subsistence	3,000	3,500	16.67%	4,000	4,000
6-35-353-004-6015	Memberships Seminars Conferences	3,000	3,000	0.00%	3,500	3,500
6-35-353-004-6032	Freight & Courier Services	800	-	-100.00%	-	-
6-35-353-004-6033	Telecommunication Services	21,000	22,000	4.76%	23,000	23,000
6-35-353-004-6074	Equipment & Machinery Repair	9,500	9,500	0.00%	9,500	9,500
6-35-353-004-6076	Repair/Maint.- Motor Vehicles	15,000	30,000	100.00%	30,000	31,000
6-35-353-004-6105	Fuels & Oils	11,000	11,000	0.00%	11,000	12,000
6-35-353-004-6109	General & Operating Supplies	25,000	26,000	4.00%	26,500	26,500
6-35-353-004-6110	Chemicals	800	-	-100.00%	-	-
6-35-353-004-6121	Power Supply Service	25,000	25,000	0.00%	25,000	25,000
6-35-353-004-6122	Natural Gas Service	15,000	15,000	0.00%	15,000	15,000
		214,500	230,400	7.41%	232,900	234,900

Fire Protection Grovedale

6-35-354-005-6003	Honorariums	85,000	85,000	0.00%	85,000	85,000
6-35-354-005-6004	Employer Contributions	400	400	0.00%	400	400
6-35-354-005-6011	Accommodation & Subsistence	3,000	3,500	16.67%	4,000	4,000
6-35-354-005-6015	Memberships Seminars Conferences	2,500	3,000	20.00%	3,500	3,500
6-35-354-005-6032	Freight & Courier Services	800	-	-100.00%	-	-
6-35-354-005-6033	Telecommunication Services	21,000	22,000	4.76%	23,000	23,000
6-35-354-005-6074	Equipment & Machinery Repair	9,500	9,000	-5.26%	9,000	9,500
6-35-354-005-6076	Repair/Maint.- Motor Vehicles	15,000	30,000	100.00%	31,000	32,000
6-35-354-005-6105	Fuels & Oils	11,000	11,000	0.00%	11,000	12,000
6-35-354-005-6109	General & Operating Supplies	25,000	26,000	4.00%	27,000	28,000
6-35-354-005-6110	Chemicals	800	-	-100.00%	-	-
6-35-354-005-6121	Power Supply Service	35,000	35,000	0.00%	35,000	35,000
6-35-354-005-6122	Natural Gas Service	15,000	15,000	0.00%	15,000	15,000
		224,000	239,900	7.10%	243,900	247,400

Disaster Services

6-35-355-000-6011	Accommodation & Subsistence	1,500	2,000	33.33%	2,500	2,500
6-35-355-000-6012	Travel	3,000	2,000	-33.33%	2,000	2,000
6-35-355-000-6013	Training & Education	5,000	5,000	0.00%	5,000	5,000
6-35-355-000-6033	Telecommunication Services	10,000	1,850	-81.50%	1,850	1,850
6-35-355-000-6040	Professional Services	13,000	10,000	-23.08%	10,000	10,000
6-35-355-000-6109	General & Operating Supplies	7,500	7,500	0.00%	7,500	7,500
		40,000	28,350	-29.13%	28,850	28,850

Fire Protection Fox Creek

6-35-358-002-6036	Mobile Communication Services	-	2,000	100.00%	2,100	2,200
6-35-358-002-6076	Repair/Maint.- Motor Vehicles	-	10,000	100.00%	10,000	11,000
6-35-358-002-6078	Fire Service Agreement	100,000	103,500	3.50%	107,122	110,871
6-35-358-002-6105	Fuels & Oils	-	5,000	100.00%	6,000	6,000
		100,000	120,500	20.50%	125,222	130,071

TOTAL PROTECTIVE SERVICES

3,247,499	2,549,747	-21.49%	2,302,262	2,351,700
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AMORITIZATION

		2021 BUDGET	2022 BUDGET	PERCENT CHANGE	2023 PLAN	2024 PLAN
Adminstration						
6-11-120-100-6341	Amortization	23,500,000	-	-100.00%	-	-
6-11-120-100-6341	Building Depreciation	-	3,101,622	100.00%	3,101,622	3,101,622
6-11-120-100-6342	Land Depreciation	-	647,635	100.00%	647,635	647,635
6-11-120-100-6343	Vehicle Depreciation	-	1,696,435	100.00%	1,696,435	1,696,435
6-11-120-100-6344	Equipment & Machinery Depreciation	-	2,455,097	100.00%	2,455,097	2,455,097
6-11-120-100-6345	Engineered Srtucture Depreciation	-	18,410,312	100.00%	18,410,312	18,410,312
6-11-120-100-6347	Roads & Streets Depreciation	-	288,899	100.00%	288,899	288,899
TOTAL DEPRECIATION		23,500,000	26,600,000	13.19%	26,600,000	26,600,000

GREENVIEW REGIONAL MULTIPLEX		2021 BUDGET	2022 BUDGET	PERCENT CHANGE	2023 PLAN	2024 PLAN
Greenview Regional Multiplex						
6-38-380-001-6001	Salaries	1,458,816	1,364,284	-6.48%	1,394,401	1,425,377
6-38-380-001-6003	Honorariums	-	10,420	100.00%	5,000	5,000
6-38-380-001-6004	Employer Contributions	373,872	351,446	-6.00%	359,961	368,712
6-38-380-001-6011	Accommodation & Subsistence	3,000	3,000	0.00%	3,000	3,000
6-38-380-001-6012	Travel	1,000	1,000	0.00%	1,000	1,000
6-38-380-001-6013	Training & Education	15,000	15,000	0.00%	15,000	15,000
6-38-380-001-6021	Advertising Services	2,000	2,000	0.00%	2,000	2,000
6-38-380-001-6031	Postage and Parcel Post	1,000	-	-100.00%	-	-
6-38-380-001-6032	Freight & Courier Services	10,000	10,000	0.00%	10,000	10,000
6-38-380-001-6033	Telecommunication Services	1,000	1,600	60.00%	1,600	1,600
6-38-380-001-6036	Mobile Communication Services	1,600	1,600	0.00%	1,600	1,600
6-38-380-001-6040	Professional Services	47,700	44,500	-6.71%	41,500	41,500
6-38-380-001-6043	Contractor Services	12,000	12,000	0.00%	12,000	12,000
6-38-380-001-6052	Inspection Services	1,500	1,500	0.00%	1,500	1,500
6-38-380-001-6068	Bldg Maintenance	10,000	30,000	200.00%	30,000	30,000
6-38-380-001-6071	Maintenance Service Contract	276,000	240,000	-13.04%	240,000	240,000
6-38-380-001-6074	Equipment & Machinery Repair	2,000	2,000	0.00%	2,000	2,000
6-38-380-001-6076	Repair/Maintenance of Motor Vehicles	3,000	3,000	0.00%	3,000	3,000
6-38-380-001-6100	Goods and Supplies	1,500	4,500	200.00%	3,500	3,500
6-38-380-001-6102	Office Supplies	5,000	5,000	0.00%	5,000	5,000
6-38-380-001-6103	Cleaning /Janitorial Supplies	1,000	6,000	500.00%	6,000	6,000
6-38-380-001-6104	PPE & First Aid Supplies	12,000	12,000	0.00%	12,000	12,000
6-38-380-001-6105	Fuels & Oils	2,500	2,500	0.00%	2,500	2,500
6-38-380-001-6106	Tools	1,500	1,500	0.00%	1,500	1,500
6-38-380-001-6110	Chemicals	65,000	70,000	7.69%	70,000	70,000
6-38-380-001-6121	Power Supply Service	155,000	180,000	16.13%	180,000	180,000
6-38-380-001-6122	Natural Gas Service	109,000	120,000	10.09%	120,000	120,000
6-38-380-001-6129	Local Utilities - Water/Sewer/Garbage	20,000	20,000	0.00%	20,000	20,000
6-38-380-001-6160	Concession Supplies	1,000	1,000	0.00%	1,000	1,000
6-38-380-001-6161	Programming Supplies (Childmind, etc.)	3,000	13,000	333.33%	13,000	13,000
6-38-380-001-6163	Fitness Program Supplies	3,000	3,000	0.00%	3,000	3,000
6-38-380-001-6164	Aquatic Program Supplies	2,000	4,000	100.00%	4,000	4,000
6-38-380-001-6165	GRM - General & Oper Supplies	6,000	6,000	0.00%	6,000	6,000
6-38-380-001-6166	Fitness Operating Supplies	1,000	1,000	0.00%	1,000	1,000
6-38-380-001-6167	Pool Operating Supplies	2,000	12,000	500.00%	12,000	12,000
6-38-380-001-6168	Fitness Equip Repair/Maint.	1,000	1,000	0.00%	1,000	1,000
6-38-380-001-6208	Donations & Sponsorships	1,000	1,000	0.00%	1,000	1,000
6-38-380-001-6331	Insurance Premium	38,200	38,200	0.00%	38,200	38,200
		2,650,188	2,595,050	-2.08%	2,624,262	2,663,989
TOTAL GREENVIEW REGIONAL MULTIPLEX		2,650,188	2,595,050	-2.08%	2,624,262	2,663,989

ENFORCEMENT SERVICES		2021 BUDGET	2022 BUDGET	PERCENT CHANGE	2023 PLAN	2024 PLAN
Community Peace Officer Program						
6-45-450-000-6001	Salaries	498,266	526,310	5.63%	542,520	559,312
6-45-450-000-6004	Employer Contributions	144,499	152,630	5.63%	157,336	162,200
6-45-450-000-6011	Accommodation & Subsistence	25,000	32,000	28.00%	32,000	33,000
6-45-450-000-6012	Travel	10,000	1,000	-90.00%	4,000	5,000
6-45-450-000-6021	Advertising Services	2,500	3,000	20.00%	4,000	5,000
6-45-450-000-6032	Freight & Courier Services	-	1,000	100.00%	1,000	1,000
6-45-450-000-6036	Mobile Communication Services	3,500	6,000	71.43%	5,000	6,000
6-45-450-000-6048	Training and Education Services	20,000	21,000	5.00%	22,000	23,000
6-45-450-000-6060	Contracted Services and Repairs	5,000	4,000	-20.00%	7,000	8,000
6-45-450-000-6061	Animal Control Services	85,000	60,000	-29.41%	42,000	43,000
6-45-450-000-6076	Repair/Maint.- Motor Vehicles	15,000	25,000	66.67%	26,000	27,000
6-45-450-000-6093	Police Funding Model	-	1,046,651	100.00%	1,535,766	1,675,600
6-45-450-000-6104	PPE & First Aid Supplies	50,000	20,000	-60.00%	27,000	28,000
6-45-450-000-6105	Fuels & Oils	63,000	63,000	0.00%	64,000	65,000
6-45-450-000-6109	General & Operating Supplies	50,000	15,000	-70.00%	15,000	15,000
6-45-450-000-6121	Power Supply Service	-	2,000	100.00%	2,500	3,000
6-45-450-000-6122	Natural Gas Service	-	1,500	100.00%	1,500	1,550
6-45-450-000-6129	Local Utilities - Water/Sewer/Garbage	-	1,000	100.00%	1,100	1,200
6-45-450-000-6133	IT Hardware	3,000	4,000	33.33%	5,000	6,000
6-45-450-000-6134	IT Software	30,000	31,000	3.33%	32,000	33,000
6-45-450-000-6202	Safe Roads Coalition - Grant	10,000	-	-100.00%	-	-
6-45-450-000-6520	Vehicle Accessories	5,000	4,000	-20.00%	7,000	7,500
6-45-450-000-6600	Uniforms	-	15,000	100.00%	26,000	27,000
TOTAL ENFORCEMENT SERVICES		1,019,765	2,035,091	99.56%	2,559,722	2,735,362

THREE YEAR REVENUE

DESCRIPTION		2021 BUDGET	2022 APPROVED BUDGET	PERCENT CHANGE	2023 PLAN	2024 PLAN
PROPERTY TAXES	Pg 2	-\$122,345,976	-\$132,930,461	8.65%	-\$124,580,455	-\$124,580,455
OTHER TAX REVENUE	Pg 2	\$0	\$0	0.00%	\$0	\$0
OTHER REVENUE	Pg 2	-\$3,027,150	-\$3,477,150	14.87%	-\$2,227,150	-\$1,725,150
CONDITIONAL GRANTS	Pg 2	-\$4,336,767	-\$2,261,767	-47.85%	-\$1,261,797	-\$261,797
PLANNING & DEVELOPMENT REVENUE	Pg 3	-\$74,600	-\$77,000	3.22%	-\$77,000	-\$77,000
ENVIRONMENTAL SERVICES REVENUE	Pg 4,5	-\$3,792,634	-\$3,323,800	-12.36%	-\$3,323,800	-\$3,323,800
OPERATIONS SERVICES REVENUE	Pg 6	-\$919,400	-\$1,263,000	37.37%	-\$1,163,000	-\$1,163,000
COMMUNITY SERVICES REVENUE	Pg 7	-\$366,310	-\$140,687	-61.59%	-\$10,123,187	-\$123,187
ECONOMIC DEVELOPMENT REVENUE	Pg 8	-\$3,419,033	-\$3,439,533	0.60%	-\$3,447,534	-\$124,200
RECREATION SERVICES REVENUE	Pg 9	-\$335,615	-\$388,200	15.67%	-\$388,200	-\$388,200
AGRICULTURAL SERVICES REVENUE	Pg 10	-\$184,557	-\$209,057	13.28%	-\$211,047	-\$213,044
FCSS REVENUE	Pg 11	-\$679,900	-\$677,900	-0.29%	-\$679,900	-\$292,739
PROTECTIVE SERVICES REVENUE	Pg 12	-\$200,000	-\$300,000	50.00%	-\$200,000	-\$200,000
GREENVIEW REGIONAL MULTIPLEX REVENUE	Pg13	-\$529,500	-\$529,500	0.00%	-\$529,500	-\$529,500
TOTAL GREENVIEW REVENUE		(140,211,442)	(149,018,055)	6.28%	(148,212,570)	(133,002,072)

CAO & CORPORATE SERVICES REVENUE		2021 BUDGET	2022 BUDGET	PERCENT CHANGE	2023 PLAN	2024 PLAN
Property Taxes						
5-51-510-000-5001	Linear Property Tax	(63,358,916)	(67,335,088)	6.28%	(63,358,916)	(63,358,916)
5-51-510-000-5002	Farmland Tax	(292,813)	(306,660)	4.73%	(292,813)	(292,813)
5-51-510-000-5003	Machinery & Equipment Tax	(111,675)	(243,675)	118.20%	(233,306)	(233,306)
5-51-510-000-5004	Non Residential Tax	(3,948,943)	(4,372,966)	10.74%	(3,606,787)	(3,606,787)
5-51-510-000-5005	Residential Tax	(6,810,952)	(7,168,687)	5.25%	(6,764,998)	(6,764,998)
5-51-510-000-5006	Min Property Tax Levy	(10,329)	-	-100.00%	(10,436)	(10,436)
5-51-510-000-5007	DIP- Farmland Tax	(91)	(95)	4.40%	(91)	(91)
5-51-510-000-5008	DIP - Machinery & Equipment	(38,849,239)	(43,778,278)	12.69%	(41,196,060)	(41,196,060)
5-51-510-000-5009	DIP - Non Residential Property Tax	(8,962,573)	(9,724,849)	8.51%	(9,116,616)	(9,116,616)
5-51-510-000-5010	DIP - Residential Property Tax	(445)	(163)	-63.37%	(432)	(432)
		(122,345,976)	(132,930,461)	8.65%	(124,580,455)	(124,580,455)
Other Taxes Revenue						
5-51-511-000-5102	Local Improvement Charge	-	-		-	-
5-51-511-000-5104	Well Drilling Tax	-	-		-	-
		-	-		-	-
Administrative Revenue						
5-53-531-000-5206	GIS & Plotting Service	(100)	(100)	0.00%	(100)	(100)
5-53-531-000-5208	Municipal Maps & Photos	(2,500)	(2,500)	0.00%	(2,500)	(2,500)
5-53-531-000-5300	Administrative Fees & Other Charges	(1,000)	(1,000)	0.00%	(1,000)	(1,000)
5-53-531-000-5311	Fees - Tax Certificate	(10,000)	(10,000)	0.00%	(10,000)	(10,000)
5-53-531-003-5210	Photocopies	(50)	(50)	0.00%	(50)	(50)
		(13,650)	(13,650)	0.00%	(13,650)	(13,650)
Other Revenue From Own Sources						
5-54-541-000-5419	Miscellaneous Fees	(25,000)	(25,000)	0.00%	(25,000)	(25,000)
5-54-541-000-5602	Penalties on Receivables	(60,000)	(60,000)	0.00%	(60,000)	(60,000)
5-54-541-000-5603	Penalty & Costs on Taxes	(300,000)	(500,000)	66.67%	(500,000)	(500,000)
5-54-541-000-5802	Return on Investment	(2,500,000)	(2,750,000)	10.00%	(1,500,000)	(1,000,000)
5-54-541-000-5803	Other Interest Revenue	(125,000)	(125,000)	0.00%	(125,000)	(125,000)
5-54-541-003-5421	Animal Licenses	(1,500)	(1,500)	0.00%	(1,500)	(1,500)
5-54-541-003-5433	Tower Lease	(2,000)	(2,000)	0.00%	(2,000)	-
		(3,013,500)	(3,463,500)		(2,213,500)	(1,711,500)
Conditional Grants						
5-55-551-000-5706	MSI Operating Grant	(1,336,767)	(261,767)	-80.42%	(261,797)	(261,797)
5-55-553-000-5706	MSI CAP Grant	(3,000,000)	(2,000,000)	-33.33%	(1,000,000)	-
		(4,336,767)	(2,261,767)	-47.85%	(1,261,797)	(261,797)
TOTAL CAO & CORPORATE SERVICES REVENUE		(129,709,893)	(138,669,378)	6.91%	(128,069,402)	(126,567,402)

PLANNING & DEVELOPMENT REVENUE		2021 BUDGET	2022 BUDGET	PERCENT CHANGE	2023 PLAN	2024 PLAN
Planning & Development						
5-53-534-000-5305	Fees - Business License	(600)	(3,000)	400.00%	(3,000)	(3,000)
5-53-534-000-5306	Fees - Certificate of Compliance	(2,000)	(2,000)	0.00%	(2,000)	(2,000)
5-53-534-000-5309	Fees - Development Application	(50,000)	(50,000)	0.00%	(50,000)	(50,000)
5-53-534-000-5310	Fees - Subdivision Applications	(20,000)	(20,000)	0.00%	(20,000)	(20,000)
5-53-534-000-5505	Fees - Land Use Amendments	(1,000)	(1,000)	0.00%	(1,000)	(1,000)
5-53-534-003-5305	Fees - Business License GC	(1,000)	(1,000)	0.00%	(1,000)	(1,000)
		(74,600)	(77,000)	3.22%	(77,000)	(77,000)
TOTAL PLANNING & DEVELOPMENT REVENUE		(74,600)	(77,000)	3.22%	(77,000)	(77,000)

ENVIRONMENTAL SERVICES REVENUE		2021 BUDGET	2022 BUDGET	PERCENT CHANGE	2023 PLAN	2024 PLAN
Local Improvement Tax (Debentures)						
5-53-532-000-5805	Debenture Wastewater	(46,082)	(46,082)	0.00%	(46,082)	(46,082)
5-53-532-000-5806	Debenture Water	(46,082)	(46,082)	0.00%	(46,082)	(46,082)
		(92,164)	(92,164)	0.00%	(92,164)	(92,164)
Wastewater Collection						
5-53-532-003-5408	Wastewater Collection - Grande Cache	(600,000)	(600,000)	0.00%	(600,000)	(600,000)
5-53-532-004-5408	Wastewater Collection - DeBolt	(29,000)	(26,000)	-10.34%	(26,000)	(26,000)
5-53-532-005-5408	Wastewater Collection - Grovedale	(24,000)	(13,316)	-44.52%	(13,316)	(13,316)
5-53-532-007-5408	Wastewater Collection - Little Smoky	(3,600)	(3,300)	-8.33%	(3,300)	(3,300)
5-53-532-008-5408	Wastewater Collection - Ridgevalley	(25,000)	(25,000)	0.00%	(25,000)	(25,000)
5-53-532-000-5416	Wastewater Connection Fee	(104,500)	(1,000)	-99.04%	(1,000)	(1,000)
5-53-532-000-5420	Lagoon Tipping Fees - Industrial Lagoon	(20,000)	(2,000)	-90.00%	(2,000)	(2,000)
5-53-532-003-5420	Lagoon Tipping Fees - Grande Cache	(101,520)	(75,000)	-26.12%	(75,000)	(75,000)
5-53-532-004-5420	Lagoon Tipping Fees - DeBolt	(700)	-	-100.00%	-	-
5-53-532-005-5420	Lagoon Tipping Fees - Grovedale	(310,000)	(250,000)	-19.35%	(250,000)	(250,000)
5-53-532-007-5420	Lagoon Tipping Fees - Little Smoky	(100)	-	-100.00%	-	-
5-53-532-045-5420	Lagoon Tipping Fees - Sturgeon Heights	(30,000)	(33,000)	10.00%	(33,000)	(33,000)
		(1,248,420)	(1,028,616)	-17.61%	(1,028,616)	(1,028,616)
Water Distribution						
5-53-532-003-5410	Water Distribution - Grande Cache	(1,260,000)	(1,285,000)	1.98%	(1,285,000)	(1,285,000)
5-53-532-004-5410	Water Distribution - DeBolt	(36,000)	(33,000)	-8.33%	(33,000)	(33,000)
5-53-532-005-5410	Water Distribution - Grovedale	(18,000)	(12,000)	-33.33%	(12,000)	(12,000)
5-53-532-007-5410	Water Distribution - Little Smoky	(7,200)	(7,200)	0.00%	(7,200)	(7,200)
5-53-532-008-5410	Water Distribution - Ridgevalley	(36,000)	(36,000)	0.00%	(36,000)	(36,000)
5-53-532-024-5410	Water Distribution - Landry Heights	(18,000)	(12,000)	-33.33%	(12,000)	(12,000)
		(1,375,200)	(1,385,200)	0.73%	(1,385,200)	(1,385,200)
Water Point Fees						
5-53-532-003-5411	Water Point Grande Cache Bulk Water	(57,000)	(57,000)	0.00%	(57,000)	(57,000)
5-53-532-005-5411	Water Point Grovedale	(9,500)	(9,300)	-2.11%	(9,300)	(9,300)
5-53-532-007-5411	Water Point Little Smoky	(7,500)	(5,500)	-26.67%	(5,500)	(5,500)
5-53-532-032-5411	Water Point Crooked Creek	(16,000)	(16,000)	0.00%	(16,000)	(16,000)
5-53-532-033-5411	Water Point Goodwin	(9,500)	(10,500)	10.53%	(10,500)	(10,500)
5-53-532-041-5411	Water Point New Fish Creek	(6,500)	(6,000)	-7.69%	(6,000)	(6,000)
5-53-532-042-5411	Water Point Puskwaskau	(50)	(20)	-60.00%	(20)	(20)
5-53-532-043-5411	Water Point Sandy Bay	(1,400)	(1,000)	-28.57%	(1,000)	(1,000)
5-53-532-044-5411	Water Point South Wapiti	(5,000)	(4,500)	-10.00%	(4,500)	(4,500)
5-53-532-047-5411	Water Point Sunset House	(6,000)	(6,000)	0.00%	(6,000)	(6,000)
5-53-532-049-5411	Water Point Sweathouse	(2,600)	(4,000)	53.85%	(4,000)	(4,000)
		(121,050)	(119,820)	-1.02%	(119,820)	(119,820)

Water Rural

5-53-532-000-5436	Water Connection Fees	(302,000)	(25,000)	-91.72%	(25,000)	(25,000)
5-53-532-003-5412	Water Connection Fees - GC	(1,000)	(12,500)	1150.00%	(12,500)	(12,500)
5-53-532-011-5412	Rural Waterline - Valleyview West	(3,500)	(3,500)	0.00%	(3,500)	(3,500)
5-53-532-012-5412	Rural Waterline - Valleyview South	(14,000)	(12,500)	-10.71%	(12,500)	(12,500)
		(320,500)	(53,500)	-83.31%	(53,500)	(53,500)

Other Revenue

5-53-532-000-5809	GRWMC	(40,000)	(40,000)	0.00%	(40,000)	(40,000)
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Solid Waste

5-53-532-000-5415	Other Fees - Recycle Bins	(8,300)	-		-	-
5-53-532-003-5407	Solid Waste Collection - GC	(576,000)	(595,000)	3.30%	(595,000)	(595,000)
5-53-532-000-5506	Sale to Other Governments - Solid Waste	(11,000)	(9,500)	-13.64%	(9,500)	(9,500)
		(595,300)	(604,500)	1.55%	(604,500)	(604,500)

TOTAL ENVIRONMENTAL SERVICES REVENUE

(3,792,634)	(3,323,800)	-12.36%	(3,323,800)	(3,323,800)
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OPERATIONS SERVICES REVENUES		2021 BUDGET	2022 BUDGET	PERCENT CHANGE	2023 PLAN	2024 PLAN
Operations Services						
5-53-533-000-5101	Aggregate Levy	(400,000)	(650,000)	62.50%	(600,000)	(600,000)
5-53-533-000-5204	Dust Control	(80,000)	(130,000)	62.50%	(80,000)	(80,000)
5-53-533-000-5213	Road Maintenance	(50,000)	(50,000)	0.00%	(50,000)	(50,000)
5-53-533-000-5214	Road Services	(40,000)	(40,000)	0.00%	(40,000)	(40,000)
5-53-533-000-5404	Road Permits & Fees	(8,000)	(8,000)	0.00%	(8,000)	(8,000)
5-53-533-000-5406	Rural Address Sign Fee	(1,400)	-	-100.00%	-	-
5-53-533-000-5808	Road Use Bond	(340,000)	(385,000)	13.24%	(385,000)	(385,000)
		(919,400)	(1,263,000)	37.37%	(1,163,000)	(1,163,000)
TOTAL OPERATIONS SERVICES REVENUE		(919,400)	(1,263,000)	37.37%	(1,163,000)	(1,163,000)

COMMUNITY SERVICES REVENUE		2021 BUDGET	2022 BUDGET	PERCENT CHANGE	2023 PLAN	2024 PLAN
Community Services						
5-53-535-000-5549	Land Sales	-	-	0.00%	(10,000,000)	-
5-53-535-000-5702	Donations & Sponsorships	-	(5,000)	100.00%	(5,000)	(5,000)
5-53-535-001-5304	Building Rental - Valleyview Medical Clinic	(61,200)	(61,200)	0.00%	(61,200)	(61,200)
5-53-535-001-5709	Shared Funds - Valleyview Medical Clinic	(56,123)	(23,300)	-58.48%	(23,300)	(23,300)
5-53-535-001-5710	Multiplex Donations	(218,000)	(17,500)	-91.97%	-	-
5-53-535-003-5217	GC Cemetary Plots	-	(1,500)	100.00	(1,500)	(1,500)
5-53-535-003-5315	GC Hanger Leases	(5,633)	(5,633)	0.00%	(5,633)	(5,633)
5-53-535-003-5316	GC Airport Water Bomber Base Lease	(22,254)	(22,254)	0.00%	(22,254)	(22,254)
5-53-535-047-5809	Axia Supernet	(3,100)	(4,300)	38.71%	(4,300)	(4,300)
		(366,310)	(140,687)	-61.59%	(10,123,187)	(123,187)
TOTAL COMMUNITY SERVICES REVENUE		(366,310)	(140,687)	-61.59%	(10,123,187)	(123,187)

ECONOMIC DEVELOPMENT REVENUE		2021 BUDGET	2022 BUDGET	PERCENT CHANGE	2023 PLAN	2024 PLAN
Tourism Centre Grande Cache						
5-54-543-003-5429	Bighorn Gallery Sales	(60,000)	(82,000)	36.67%	(90,000)	(100,000)
5-54-543-003-5430	Consignment Sales	(16,000)	(16,000)	0.00%	(16,000)	(16,000)
5-54-543-003-5431	Commission on Consignment Sales	(3,200)	(3,200)	0.00%	(3,200)	(3,200)
5-54-543-003-5432	Bighorn Gallery Rental Revenue	(2,000)	(1,000)	-50.00%	(1,000)	(1,000)
5-54-543-003-5710	Multiplex Donations	(500)	-	-100.00%	-	-
5-54-543-073-5705	County of GP Highway 40	(3,333,333)	(3,333,333)	0.00%	(3,333,334)	-
		(3,415,033)	(3,435,533)	0.60%	(3,443,534)	(120,200)
Economic Development						
5-55-557-000-5200	Sales of Goods and Services	(4,000)	(4,000)	0.00%	(4,000)	(4,000)
		(4,000)	(4,000)	0.00%	(4,000)	(4,000)
TOTAL ECONOMIC DEVELOPMENT REVENUE		(3,419,033)	(3,439,533)	0.60%	(3,447,534)	(124,200)

RECREATION SERVICES REVENUE		2021 BUDGET	2022 BUDGET	PERCENT CHANGE	2023 PLAN	2024 PLAN
Recreation Services						
5-53-539-000-5200	Sales of Goods & Services	(200)	(200)	0.00%	(200)	(200)
5-53-539-000-5800	Programming Revenue	(500)	(500)	0.00%	(500)	(500)
5-53-539-094-5212	Rec. Services - Moody's Crossing	(10,000)	(18,000)	55.56%	(18,000)	(18,000)
5-53-539-703-5212	Rec. Services - Johnson Park	(10,000)	(7,500)	133.33%	(7,500)	(7,500)
5-53-539-704-5212	Rec. Services - Kakwa River	-	(2,000)	100.00%	(2,000)	(2,000)
5-53-539-706-5212	Rec. Services - Swan Lake	(20,000)	(32,500)	62.50%	(32,500)	(32,500)
5-53-539-707-5212	Rec. Services - Sheep Creek	-	(2,500)	100.00%	(2,500)	(2,500)
5-53-539-708-5212	Rec. Services - Smoky River South	-	(6,500)	100.00%	(6,500)	(6,500)
		(40,700)	(69,700)	71.25%	(69,700)	(69,700)
Recreation Services - Grande Cache						
5-53-539-003-5200	Sales of Goods & Services	(7,700)	(4,000)	192.50%	(4,000)	(4,000)
5-53-539-003-5212	Recreational Services	(4,400)	(4,000)	-9.09%	(4,000)	(4,000)
5-53-539-003-5216	GC Campground Revenue	(110,000)	(140,000)	27.27%	(140,000)	(140,000)
5-53-539-003-5233	ATM Revenue	(1,000)	(1,000)	0.00%	(1,000)	(1,000)
5-53-539-003-5235	Facility Pass Sales Revenue	(35,000)	(50,000)	42.86%	(50,000)	(50,000)
5-53-539-003-5318	Arena Revenue	(66,651)	(67,000)	0.52%	(67,000)	(67,000)
5-53-539-003-5319	Curling Club Revenue	(20,414)	(20,500)	0.42%	(20,500)	(20,500)
5-53-539-003-5320	Ball Diamond Revenue	(2,250)	(5,000)	122.22%	(5,000)	(5,000)
5-53-539-003-5321	Fitness Centre Revenue	(7,000)	(1,000)	-85.71%	(1,000)	(1,000)
5-53-539-003-5322	Camp Program Revenue	(3,000)	-	-100.00%	-	-
5-53-539-003-5323	Youth Program Revenue	(3,000)	(6,000)	100.00%	(6,000)	(6,000)
5-53-539-003-5327	After School Program	(5,000)	(5,000)	100.00%	(5,000)	(5,000)
5-53-539-003-5702	Donations & Sponsorships	(500)	(1,000)	100.00%	(1,000)	(1,000)
		(265,915)	(304,500)	14.51%	(304,500)	(304,500)
Recreation Pool - Grande Cache						
5-54-540-003-5422	Swimwear Revenue	(1,000)	(1,000)	0.00%	(1,000)	(1,000)
5-54-540-003-5423	Locker Rental Revenue	(2,000)	(2,000)	0.00%	(2,000)	(2,000)
5-54-540-003-5424	Pool Rental Revenue	(25,000)	(10,000)	-60.00%	(10,000)	(10,000)
5-54-540-003-5425	Aquatics Training Revenue	(1,000)	(1,000)	0.00%	(1,000)	(1,000)
		(29,000)	(14,000)	-51.72%	(14,000)	(14,000)
TOTAL RECREATION SERVICES REVENUE		(335,615)	(388,200)	15.67%	(388,200)	(388,200)

AGRICULTURAL SERVICES REVENUE		2021 BUDGET	2022 BUDGET	PERCENT CHANGE	2023 PLAN	2024 PLAN
Agriculture Services						
5-53-538-000-5201	ASB Seminars & Courses	(800)	(800)	0.00%	(800)	(800)
5-53-538-000-5202	ASB Services	(150)	(13,150)	8666.67%	(13,390)	(13,637)
5-53-538-000-5207	Maintenance & Repair Services	(1,200)	(1,200)	0.00%	(1,200)	(1,200)
5-53-538-000-5215	Vegetation Management	(1,000)	(2,500)	150.00%	(4,250)	(6,000)
5-53-538-000-5299	Other Services	(2,000)	(2,000)	0.00%	(2,000)	(2,000)
5-53-538-000-5301	Fees - ASB Equipment Rental	(25,000)	(30,000)	20.00%	(30,000)	(30,000)
5-53-538-000-5304	Building Rental	(30,000)	(30,000)	0.00%	(30,000)	(30,000)
5-53-538-000-5604	Weed Enforcement	(500)	(5,500)	1000.00%	(5,500)	(5,500)
5-55-555-000-5706	Grant from Provincial Government	(123,907)	(123,907)	0.00%	(123,907)	(123,907)
		(184,557)	(209,057)	13.28%	(211,047)	(213,044)
TOTAL AGRICULTURAL SERVICES REVENUE		(184,557)	(209,057)	13.28%	(211,047)	(213,044)

FCSS REVENUE		2021 BUDGET	2022 BUDGET	PERCENT CHANGE	2023 PLAN	2024 PLAN
FAMILY & COMMUNITY SUPPORT SERVICES						
5-53-537-000-5200	Sale of Goods & Services	(28,000)	(28,000)	0.00%	(28,000)	(28,000)
5-53-537-003-5200	Sale of Goods & Services - GC	(4,000)	(2,000)	-50.00%	(4,000)	(4,000)
5-53-537-000-5299	Other Services - AB Works Contract	(45,000)	(45,000)	0.00%	(45,000)	(45,000)
5-53-537-003-5809	Other Revenue - Homeless Prevention Grant	(22,500)	(22,500)	0.00%	(22,500)	(22,500)
5-55-552-000-5706	Provincial Grant FCSS	(387,161)	(387,161)	0.00%	(387,161)	-
5-55-554-001-5709	Shared Funding - Town of Valleyview	(193,239)	(193,239)	0.00%	(193,239)	(193,239)
		(679,900)	(677,900)	-0.29%	(679,900)	(292,739)
TOTAL FCSS REVENUE		(679,900)	(677,900)	-0.29%	(679,900)	(292,739)

PROTECTIVE SERVICES REVENUE		2021 BUDGET	2022 BUDGET	PERCENT CHANGE	2023 PLAN	2024 PLAN
Protective Services						
5-53-536-000-5601	Bylaw Enforcement	(50,000)	(150,000)	200.00%	(50,000)	(50,000)
5-53-536-003-5230	Emergency Response Services - GC	(50,000)	(50,000)	0.00%	(50,000)	(50,000)
5-53-536-004-5230	Emergency Response Services - DB	(50,000)	(50,000)	200.00%	(50,000)	(50,000)
5-53-536-005-5230	Emergency Response Services - GD	(50,000)	(50,000)	200.00%	(50,000)	(50,000)
		(200,000)	(300,000)	50.00%	(200,000)	(200,000)
TOTAL PROTECTIVE SERVICES REVENUE		(200,000)	(300,000)	50.00%	(200,000)	(200,000)

GREENVIEW REGIONAL MULTIPLEX REVENUE		2021 BUDGET	2022 BUDGET	PERCENT CHANGE	2023 PLAN	2024 PLAN
Greenview Regional Multiplex						
5-54-544-001-5437	Event Rental Fees	(10,000)	(10,000)	0.00%	(10,000)	(10,000)
5-54-544-001-5438	Aquatic Rental & Program Fees	(48,000)	(48,000)	0.00%	(48,000)	(48,000)
5-54-544-001-5439	Gymnastic Rental Fees	(7,000)	(7,000)	0.00%	(7,000)	(7,000)
5-54-544-001-5440	Dance Rental Fees	(4,000)	(4,000)	0.00%	(4,000)	(4,000)
5-54-544-001-5441	Party/Meeting Rm Rental Fees	(7,000)	(7,000)	0.00%	(7,000)	(7,000)
5-54-544-001-5442	Locker Rental Fees	(6,000)	(6,000)	0.00%	(6,000)	(6,000)
5-54-544-001-5443	Fieldhouse Rental Fees	(7,000)	(7,000)	0.00%	(7,000)	(7,000)
5-54-544-001-5444	Daily Drop In Fees	(91,000)	(91,000)	0.00%	(91,000)	(91,000)
5-54-544-001-5445	Fitness & Other Program Fees	(50,000)	(50,000)	0.00%	(50,000)	(50,000)
5-54-544-001-5446	Concession Revenue	(2,000)	(2,000)	0.00%	(2,000)	(2,000)
5-54-544-001-5447	Childmind Revenue	(5,000)	(5,000)	0.00%	(5,000)	(5,000)
5-54-544-001-5450	GRM Memberships Fees	(280,000)	(280,000)	0.00%	(280,000)	(280,000)
5-54-544-001-5451	Other GRM Revenue	(10,000)	(10,000)	0.00%	(10,000)	(10,000)
5-54-544-001-5702	Donations & Sponsorships	(2,500)	(2,500)	0.00%	(2,500)	(2,500)
		(529,500)	(529,500)	0.00%	(529,500)	(529,500)
TOTAL GRM REVENUE		(529,500)	(529,500)	0.00%	(529,500)	(529,500)



REQUEST FOR DECISION

SUBJECT: **2022 to 2026 Capital Budget**
SUBMISSION TO: SPECIAL COUNCIL MEETING
MEETING DATE: September 19, 2022
DEPARTMENT: FINANCE
STRATEGIC PLAN: Economy

REVIEWED AND APPROVED FOR SUBMISSION
CAO: EK
DIR: EK
LEG:
MANAGER:
PRESENTER: MH

RELEVANT LEGISLATION:
Provincial (cite) – NA

Council Bylaw/Policy -NA

RECOMMENDED ACTION:
MOTION: That Council accept the 2022 to 2026 Approved Capital Budget for information, as presented

BACKGROUND/PROPOSAL:

Council will be reviewing the Capital Budget the first week of November 2022, prior to that review Administration is in the process of providing preliminary oversight and budget development. Administration is looking for Councils broad direction in developing the budget and is providing the 2022 to 2026 Capital Budget to Council as a reference for that discussion.

BENEFITS OF THE RECOMMENDED ACTION:

1. The benefit of Council accepting the recommended motion is that Council will have a reference point to aid in the budget discussion.

DISADVANTAGES OF THE RECOMMENDED ACTION:

1. There are no perceived disadvantages to the recommended motion.

ALTERNATIVES CONSIDERED:

Alternative #1: Council has the alternative of not accepting the information as presented, however Administration does not recommend this as the information will be helpful to guide in the budget discussions.

FINANCIAL IMPLICATION:

There are no financial implications to the recommended motion.

STAFFING IMPLICATION:

There are no staffing implications to the recommended motion.

PUBLIC ENGAGEMENT LEVEL:

Greenview has adopted the IAP2 Framework for public consultation.

INCREASING LEVEL OF PUBLIC IMPACT

Inform

PUBLIC PARTICIPATION GOAL

Inform - To provide the public with balanced and objective information to assist them in understanding the problem, alternatives, opportunities and/or solutions.

PROMISE TO THE PUBLIC

Inform - We will keep you informed.

FOLLOW UP ACTIONS:

Administration will develop the 2023 to 2027 budget based on Council direction.

ATTACHMENT(S):

- Approved 2022 to 2026 Capital Budget

FIVE YEAR CAPITAL PLAN										
Description	2021 C/O	2022 New Funds	2022 Approved Capital Budget	Interim 2022 Capital Budget Approved	Increase (Decrease)	2023	2024	2025	2026	TOTAL
CAPITAL EXPENDITURES										
TOTAL CAO SERVICES	-	\$1,365,000	\$1,365,000	-	1,365,000	-	-	-	-	\$1,365,000
TOTAL COMMUNICATIONS	-	-	-	-	-	-	-	-	-	-
TOTAL INFORMATION SYSTEMS	-	\$1,155,000	\$1,155,000	\$655,000	500,000	\$70,000	-	\$115,000	\$25,000	\$1,365,000
TOTAL HEALTH & SAEFTY	-	\$57,400	\$57,400	\$50,000	7,400	-	\$50,000	-	-	\$107,400
TOTAL ROAD CONSTRUCTION	\$4,719,949	\$5,218,465	\$9,938,414	\$8,890,949	1,047,465	\$22,423,900	\$16,203,700	\$9,685,000	\$3,000,000	\$61,251,014
TOTAL SURFACING	-	\$9,065,000	\$9,065,000	\$8,965,000	100,000	\$2,000,000	\$13,310,000	\$10,000,000	-	\$34,375,000
TOTAL BRIDGES & DRAINAGE	\$600,000	\$1,770,000	\$2,370,000	\$2,320,000	50,000	\$3,213,000	\$4,855,000	\$976,160	\$1,441,000	\$12,855,160
TOTAL PLANNING & DEVELOPMENT	-	-	-	-	-	\$60,800	-	-	-	\$60,800
TOTAL ENVIRONMENTAL SERVICES	\$7,595,970	\$11,998,590	\$19,574,560	\$19,616,895	-42,335	\$23,293,575	\$10,848,505	\$11,626,500	\$1,874,665	\$67,217,805
TOTAL OPERATIONS VEHICLES & EQUIPMENT	-	\$820,000	\$820,000	\$920,000	-100,000	\$1,494,500	\$4,046,800	\$1,847,350	\$695,000	\$8,903,650
TOTAL FACILITIES MAINTENANCE	\$535,200	\$1,171,200	\$1,706,400	\$1,130,000	576,400	\$5,551,100	\$504,500	\$298,800	-	\$8,060,800
TOTAL COMMUNITY SERVICES	-	\$264,050	\$264,050	\$350,000	-85,950	-	\$60,000	-	-	\$324,050
TOTAL GREENVIEW INDUSTRIAL GATEWAY	-	\$7,699,000	\$7,699,000	\$14,975,000	-7,276,000	-	-	-	-	\$7,699,000
TOTAL ECONOMIC DEVELOPMENT	\$132,000	\$6,073,452	\$6,205,452	\$6,201,000	4,452	\$3,360,000	-	\$53,500	-	\$9,618,952
TOTAL RECREATION SERVICES	\$590,257	\$2,384,500	\$2,974,757	\$3,529,682	-554,925	\$2,671,000	\$2,362,717	\$173,000	-	\$8,181,474
TOTAL PROTECTIVE SERVICES	-	\$92,000	\$92,000	\$1,020,000	-928,000	\$1,050,000	\$1,270,000	\$1,490,000	\$100,000	\$4,002,000
TOTAL FCSS	-	-	-	-	-	-	-	-	\$75,000	\$75,000
TOTAL AGRICULTURAL SERVICES	\$13,500	\$219,700	\$233,200	\$255,000	-21,800	\$368,840	\$478,800	\$903,900	\$53,000	\$2,037,740
TOTAL GREENVIEW REGIONAL MULTIPLEX	-	-	-	-	-	-	-	-	-	-
TOTAL PEACE OFFICER PROGRAM	-	\$216,000	\$216,000	\$195,000	21,000	\$300,000	-	-	-	\$516,000
TOTAL GREENVIEW CAPITAL EXPENDITURES	\$14,186,876	49,569,357	63,736,233	69,073,526	-5,337,293	65,856,715	53,990,022	37,169,210	7,263,665	228,015,845

CAO & CORPORATE SERVICES								
Job Description and ID	2021 C/O	2022 New Funds	2022	2023	2024	2025	2026	TOTAL
CAO & CORPORATE SERVICES								
CS22001 Software Replacement Project 2022 - 2024 MOTION: 22.05.280 = \$1,365,000		\$1,365,000	\$1,365,000					\$1,365,000
TOTAL CAO & CORPORATE SERVICES	\$0	\$1,365,000	\$1,365,000	\$0	\$0	\$0	\$0	\$1,365,000

COMMUNICATIONS								
Job Description and ID	2021 C/O	2022 New Funds	2022	2023	2024	2025	2026	TOTAL
COMMUNICATIONS								
								\$0
TOTAL COMMUNICATIONS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

INFORMATION SYSTEMS									
Job Description and ID		2021 C/O	2022 New Funds	2022	2023	2024	2025	2026	TOTAL
INFORMATION SYSTEMS									
IT22001	Host Server and SAN Cluster		\$120,000	\$120,000					\$120,000
IT22004	Nutanix Server Upgrade MOTION: 22.04.186 = \$500,000		\$1,000,000	\$1,000,000					\$1,000,000
IT22005	Desk Side Phone System		\$35,000	\$35,000					\$35,000
IT23001	Disaster Recovery Server				\$70,000				\$70,000
IT25001	Telephone Communication System Hardware Replacement						\$75,000		\$75,000
IT25002	File and Data Backup Solution						\$40,000		\$40,000
IT26001	Network Firewall Equipment Replacement							\$25,000	\$25,000
TOTAL INFORMATION SYSTEMS		\$0	\$1,155,000	\$1,155,000	\$70,000	\$0	\$115,000	\$25,000	\$1,365,000

HEALTH & SAFETY								
Job Description and ID	2021 C/O	2022 New Funds	2022	2023	2024	2025	2026	TOTAL
HEALTH & SAFETY								
HS22001 Truck Replace A133 MOTION: 22.04.231 = \$7,400		\$57,400	\$57,400					\$57,400
HS24001 Truck Replacement A242					\$50,000			\$50,000
TOTAL HEALTH & SAFETY	\$0	\$57,400	\$57,400	\$0	\$50,000	\$0	\$0	\$107,400

INFRASTRUCTURE & PLANNING								
Job Description and ID	2021 C/O	2022 New Funds	2022	2023	2024	2025	2026	TOTAL
ROAD CONSTRUCTION								
RD18007 Rge Rd 260 Swan Lake ACTIVE FOR ACTUALS								\$0
RD18008 Range Road 64 (TWP 700 to TWP 694) MOTION:22.04.177	\$1,560,946	\$283,768	\$1,844,714					\$1,844,714
RD20001 RR 205/210-8 Mile Road		\$350,000	\$350,000	\$3,000,000				\$3,350,000
RD20008 TWP 692 - Grovedale Industry Road West of 666 MOTION: 22.04.181 = \$513,697	\$1,000,000	\$513,697	\$1,513,697					\$1,513,697
RD21001 FTR Phase 5	\$2,159,003		\$2,159,003					\$2,159,003
RD22001 FTR Phase 6		\$733,000	\$733,000	\$7,540,000				\$8,273,000
RD22002 Block Funding - Roads		\$2,000,000	\$2,000,000					\$2,000,000
RD22003 Forestry Trunk Road Improvements		\$850,000	\$850,000					\$850,000
RD22005 Township Road 722 (West of H:49 to Rge Rd 230)		\$238,000	\$238,000	\$3,400,000				\$3,638,000
RD22006 RV Dumping Access		\$250,000	\$250,000					\$250,000
RD23002 Block Funding - Roads				\$2,000,000				\$2,000,000
RD23003 Forestry Trunk Road Improvements				\$1,000,000				\$1,000,000
RD23004 FTR Phase 7				\$783,900	\$6,030,000			\$6,813,900
RD23005 Twp. 692 and RR 225				\$450,000	\$4,950,000			\$5,400,000
RD23006 Twp. 692 (GD Fish Pond -Hwy 40 to Main Hall Road approx. 2kms)				\$250,000	\$1,500,000			\$1,750,000
RD23007 Twp. 734 Hwy 736 west to Range Road 21				\$4,000,000				\$4,000,000
RD24001 1/2 Ton Truck Replacement					\$60,700			\$60,700
RD24002 Block Funding - Roads					\$2,000,000			\$2,000,000
RD24003 Forestry Trunk Road Improvements					\$1,000,000			\$1,000,000
RD24004 FTR Phase 8 KM 151.5-160					\$413,000	\$4,130,000		\$4,543,000
RD24005 Twp. 690 Approx. 4kms					\$250,000	\$2,500,000		\$2,750,000
RD25001 1/2 Ton Truck Replacement A155						\$55,000		\$55,000
RD25002 Block Funding - Roads						\$2,000,000		\$2,000,000
RD25003 Forestry Trunk Road Improvements						\$1,000,000		\$1,000,000
RD26002 Block Funding - Roads							\$2,000,000	\$2,000,000
RD26003 Forestry Trunk Road Improvements							\$1,000,000	\$1,000,000
Sub Total Road Construction	\$4,719,949	\$5,218,465	\$9,938,414	\$22,423,900	\$16,203,700	\$9,685,000	\$3,000,000	\$61,251,014

INFRASTRUCTURE & PLANNING

Job Description and ID		2021 C/O	2022 New Funds	2022	2023	2024	2025	2026	TOTAL
ROAD SURFACING									
PV22001	Range Road 251 South		\$1,000,000	\$1,000,000					\$1,000,000
PV22002	Twp 701A Overlay (SH 666 to Rge Rd 73)		\$3,200,000	\$3,200,000					\$3,200,000
PV22003	Rge Rd 230 (South of Hwy 43 to Twp Rd 700)		\$3,920,000	\$3,920,000					\$3,920,000
PV22004	Phase 6 Sidewalks and Driveways Grande Cache		\$845,000	\$845,000					\$845,000
PV22005	I&P Facilities Paving		\$100,000	\$100,000					\$100,000
PV23003	Hamlet Curb & Gutter				\$2,000,000				\$2,000,000
PV24001	Range Road 73 to H666 (also RR73 to RR74)					\$810,000			\$810,000
PV24002	Additional FTR Paving					\$10,000,000			\$10,000,000
PV24003	Twp. Road 704 Overlay Hwy 49 to RR 230					\$2,500,000			\$2,500,000
PV25001	Additional FTR Paving						\$10,000,000		\$10,000,000
TOTAL ROAD SURFACING		\$0	\$9,065,000	\$9,065,000	\$2,000,000	\$13,310,000	\$10,000,000	\$0	\$34,375,000

INFRASTRUCTURE & PLANNING								
Job Description and ID	2021 C/O	2022 New Funds	2022	2023	2024	2025	2026	TOTAL
BRIDGES & DRAINAGE								
BF72012 Sturgeon Creek Bridge		\$85,000	\$85,000	\$1,100,000				\$1,185,000
BF73703 Sturgeon Creek Bridge						\$11,160	\$1,116,000	\$1,127,160
BF75041 Asplund Creek				\$60,000	\$800,000			\$860,000
BF75250 DeBolt Creek				\$50,000	\$500,000			\$550,000
BF75355 Tributary to DeBolt Creek								\$0
BF76494 Tributary to Little Smoky River				\$35,000	\$300,000			\$335,000
BF76902 Tributary to Clouston Creek		\$390,000	\$390,000					\$390,000
BF77159 Asplund Creek		\$45,000	\$45,000	\$420,000				\$465,000
BF77244 Tributary to Sweathouse Creek	\$600,000		\$600,000					\$600,000
BF77259 Trib to Sweathouse Creek		\$45,000	\$45,000	\$420,000				\$465,000
BF77441 Tributary to Smoky River								\$0
BF77976 Boulder Creek		\$750,000	\$750,000					\$750,000
BF78147 Tributary to Smoky River		\$45,000	\$45,000	\$470,000				\$515,000
BF79077 Tributary to Big Mountain Creek					\$35,000	\$350,000		\$385,000
BF79118 Tributary to Sturgeon Creek				\$50,000	\$500,000			\$550,000
BF79709 Tributary to Moose Creek				\$35,000	\$300,000			\$335,000
BF86025 Twp Rd 752 East of RR 260						\$35,000	\$325,000	\$360,000
BF86296 Twp 712 / RR 263 Intersection					\$50,000	\$580,000		\$630,000
DR22001 Wilson Drainage		\$360,000	\$360,000	\$573,000				\$933,000
DR22002 DeBolt Creek Stabalization Phase 1 MOTION: 22.04.202 = \$50,000		\$50,000	\$50,000					\$50,000
DR24001 New Fish Creek Line 2					\$2,370,000			\$2,370,000
TOTAL BRIDGES & DRAINAGE	\$600,000	\$1,770,000	\$2,370,000	\$3,213,000	\$4,855,000	\$976,160	\$1,441,000	\$12,855,160

PLANNING & DEVELOPMENT								
Job Description and ID	2021 C/O	2022 New Funds	2022	2023	2024	2025	2026	TOTAL
PLANNING & DEVELOPMENT								
PD23001 1/2 Ton Truck Replacement A164	\$0			\$60,800				\$60,800
TOTAL PLANNING & DEVELOPMENT	\$0	\$0	\$0	\$60,800	\$0	\$0	\$0	\$60,800

ENVIRONMENTAL SERVICES										
Job Description and ID			2021 C/O	2022 New Funds	2022	2023	2024	2025	2026	TOTAL
ENVIRONMENTAL SERVICES										
ES22001	GC Skid Steer & Attachments MOTION: 22.04.220 = \$23,645			\$118,665	\$118,665					\$118,665
ES23001	1/2 Ton Truck Replacement A161					\$52,038				\$52,038
ES23002	GC Loader & Attachments					\$306,227				\$306,227
ES24001	1/2 Ton Truck Replacement A203						\$54,640			\$54,640
ES24002	1/2 Ton Truck Replacement A207						\$54,640			\$54,640
ES24003	1/2 Ton Truck Replacement A260						\$54,640			\$54,640
ES26001	1/2 Ton Truck Replacement A108								\$66,216	\$66,216
ES26002	1/2 Ton Truck Replacement A115								\$66,216	\$66,216
ES26003	1 Ton Truck Replacement A194								\$85,085	\$85,085
ES26004	1/2 Ton Truck Replacement A248								\$66,216	\$66,216
ES26005	1/2 Ton Truck Replacement A250								\$66,216	\$66,216
ES26006	1/2 Ton Truck Replacement A272								\$66,216	\$66,216
Sub Total Fleet			\$0	\$118,665	\$118,665	\$358,265	\$163,920	\$0	\$416,165	\$1,057,015
SOLID WASTE										
Job Description and ID			2021 C/O	2022 New Funds	2022	2023	2024	2025	2026	TOTAL
SOLID WASTE MANAGEMENT										
SW19004	Grande Cache Landfill & Recycling Land Purchase		\$52,840	\$12,160	\$65,000					\$65,000
SW20001	GC Transfer Station Development		\$46,190	\$53,810	\$100,000	\$1,769,900	\$4,919,585			\$6,789,485
SW22001	Roll off bin replacement			\$40,000	\$40,000					\$40,000
SW22002	GC Bin Replacement			\$10,000	\$10,000					\$10,000
SW22003	West Yellowhead Regional Management Authority			\$300,000	\$300,000					\$300,000
SW22004	GC Landfill Groundwater Monitoring Well			\$134,000	\$134,000					\$134,000
SW23001	GC Compactor Replacement					\$665,100				\$665,100
SW24001	Roll off bins						\$100,000			\$100,000
SW24002	GC Landfill Equipment Storage						\$650,000			\$650,000
SW24003	Hook Bin Truck Replacement A201						\$250,000			\$250,000
SW25001	GC Garbage Truck Replacement A246							\$400,000		\$400,000
Sub Total Solid Waste Management			\$99,030	\$549,970	\$649,000	\$2,435,000	\$5,919,585	\$400,000	\$0	\$9,403,585

WATER DISTRIBUTION/TREATMENT PLANTS								
Job ID and Description	2021 C/O	2022 New Funds	2022	2023	2024	2025	2026	TOTAL
WATER DISTRIBUTION/TREATMENT PLANTS								
WD15002 Grovedale Water Treatment Plant Upgrade	\$2,445,005		\$2,445,005					\$2,445,005
WD16004 Landry Heights Water Distribution System	\$120,000		\$100,000	\$20,000				\$120,000
WD17002 SCADA Upgrades - WTP & WP	\$25,000	\$75,000	\$100,000	\$100,000				\$200,000
WD17009 Grovedale Water Distribution System	\$120,000		\$120,000					\$120,000
WD19003 Grande Cache Raw Waterline Intake Upgrade	\$110,000		\$110,000					\$110,000
WD19004 Grande Cache Water Treatment Plant	\$62,575	\$1,267,425	\$1,330,000					\$1,330,000
WD20005 Valleyview Rural Waterline Extension		\$500,000	\$500,000	\$500,000				\$1,000,000
WD21001 Sunset House Water	\$102,700	\$47,300	\$150,000					\$150,000
WD22002 SCADA Upgrades - WTP & WP		\$100,000	\$100,000					\$100,000
WD22004 Grande Cache Master plan		\$607,390	\$607,390	\$260,310				\$867,700
WD23001 Grande Cache SCADA				\$20,000				\$20,000
WD23004 Demolition of Old Raw Water Pump house				\$200,000				\$200,000
WD24001 Sturgeon Heights Water Treatment Plant					\$815,000	\$3,126,500	\$1,458,500	\$5,400,000
Sub Total Water Distribution/Treatment Plants	\$2,985,280	\$2,597,115	\$5,562,395	\$1,100,310	\$815,000	\$3,126,500	\$1,458,500	\$12,062,705
WATER POINTS								
Job ID and Description	2021 C/O	2022 New Funds	2022	2023	2024	2025	2026	TOTAL
WATER POINTS								
WP24001 Sandy Bay Water Point Upgrade					\$500,000			\$500,000
Sub Total Water Points	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0	\$500,000
WASTEWATER SYSTEMS								
Job ID and Description	2021 C/O	2022 New Funds	2022	2023	2024	2025	2026	TOTAL
WASTEWATER SYSTEMS								
WW17001 Grovedale Collection System	\$25,000		\$25,000					\$25,000
WW17002 Grovedale Evaporative Lagoon Decommissioning		\$700,000	\$700,000	\$2,250,000				\$2,950,000
WW19001 Grovedale Floating Liner	\$79,400	\$20,600	\$100,000					\$100,000
WW19002 Grande Cache Sewage Treatment Plant	\$4,399,950	\$6,100,050	\$10,500,000	\$10,500,000	\$3,150,000			\$24,150,000
WW20005 DeBolt Lift Station Forcemain Upgrades		\$1,544,500	\$1,544,500					\$1,544,500
WW21001 Ridgevalley Lagoon Expansion	\$7,310	\$242,690	\$250,000	\$6,150,000				\$6,400,000
WW22001 SCADA - Lift Stations Remote Operations		\$100,000	\$100,000					\$100,000
WW22004 Shoring purchase		\$25,000	\$25,000					\$25,000
WW23001 SRS Station Sturgeon Heights Lagoon				\$500,000				\$500,000
WW24001 Sturgeon Heights Lagoon Expansion					\$300,000	\$8,100,000		\$8,400,000
Sub Total Wastewater Systems	\$4,511,660	\$8,732,840	\$13,244,500	\$19,400,000	\$3,450,000	\$8,100,000	\$0	\$44,194,500
TOTAL ENVIRONMENTAL SERVICES	\$7,595,970	\$11,998,590	\$19,574,560	\$23,293,575	\$10,848,505	\$11,626,500	\$1,874,665	\$67,217,805

OPERATIONS								
Job Description and ID	2021 C/O	2022 New Funds	2022	2023	2024	2025	2026	TOTAL
VEHICLE FLEET								
OP22006 Insurance Truck A286			\$0					\$0
OP23001 F 550 Superduty XLT Truck replace A137 GD				\$94,200				\$94,200
OP23002 1 Ton Crew cab Replaces A 162 GC				\$80,200				\$80,200
OP23003 Suburban Replacement GC A 112				\$75,000				\$75,000
OP23004 1/2 Ton Truck Replacement GC A237				\$55,400				\$55,400
OP23008 1/2 Ton Truck replacement GC A231				\$55,400				\$55,400
OP23009 1/2 Ton crew cab 4x4 Replaces 156 GC				\$60,800				\$60,800
OP23010 3/4 Ton truck replacement A 214 GD				\$66,900				\$66,900
OP24001 3/4 Ton Truck Replacement A 187 VV					\$70,100			\$70,100
OP24002 3/4 Ton Truck Replacement A190 GD					\$70,100			\$70,100
OP24003 1 Ton Flat Deck Dually Truck Replacement A 186 VV					\$84,100			\$84,100
OP24004 3/4 Ton Extended Cab Truck Replacement A 188 VV					\$70,100			\$70,100
OP24005 1/2 Ton truck Replacement A157 VV					\$55,400			\$55,400
OP24006 550, Extended Cab, 4 x 4 Service Truck A103 GD					\$167,500			\$167,500
OP24007 Plow Truck Replacement A 135 GD					\$357,500			\$357,500
OP24008 Picker Truck Replacement A141 GD					\$324,500			\$324,500
OP25001 3/4 Ton, Crew Cab, 4 x 4, Pick Up Truck						\$70,400		\$70,400
OP25002 3/4 Ton, Crew Cab, 4 x 4, Pick Up Truck						\$70,400		\$70,400
OP25003 3/4 Ton, Crew Cab, 4 x 4, Pick Up Truck						\$70,400		\$70,400
OP25004 3/4 Ton, Crew Cab, 4 x 4, Pick Up Truck						\$70,400		\$70,400
OP25005 Plow Truck Replacement A150 VV						\$353,000		\$353,000
OP25006 3/4 Ton, Crew Cab, 4 x 4, Pick Up Truck						\$70,400		\$70,400
OP25007 3/4 Ton Pick Up Truck A171 GD						\$66,900		\$66,900
OP25008 3/4 Ton, Crew Cab, 4 x 4 Pick Up Truck A 175 GD						\$63,800		\$63,800
OP25009 Plow Truck Replacement A 150 VV						\$357,500		\$357,500
OP25011 Plow Truck Replacement A159 GD						\$347,750		\$347,750
OP26005 Picker Truck Replacement A123 VV							\$295,000	\$295,000
Sub Total Fleet	\$0	\$0	\$0	\$487,900	\$1,199,300	\$1,540,950	\$295,000	\$3,523,150

OPERATIONS								
Job Description and ID	2021 C/O	2022 New Funds	2022	2023	2024	2025	2026	TOTAL
EQUIPMENT								
OP22001 Street Sweeper GC	\$0	\$365,000	\$365,000					\$365,000
OP22002 Skidsteer Lease Buyout - GC SKID10		\$30,000	\$30,000					\$30,000
OP22003 Loader Replacement - Valleyview		\$375,000	\$375,000					\$375,000
OP22005 Trench Roller		\$50,000	\$50,000					\$50,000
OP23005 Tractor 6140R Replacement T27				\$213,675				\$213,675
OP23006 Tractor 6140R Replacement T26				\$213,675				\$213,675
OP23007 Grader Replacement G35 VV				\$579,250				\$579,250
OP24009 17' Pony Pup Trailer VV TRL3					\$67,000			\$67,000
OP24010 Tractor 2014 6140R Replacement T25					\$194,250			\$194,250
OP24011 Tractor 2014 6140R Replacement T24					\$194,250			\$194,250
OP24012 Grader Replacement VV					\$579,250			\$579,250
OP24013 Grader Replacement VV					\$579,250			\$579,250
OP24014 17' Pony Pup Trailer replace TRL12 VV					\$75,000			\$75,000
OP24015 Grader Replacement GD					\$579,250			\$579,250
OP24016 Grader Replacement VV					\$579,250			\$579,250
OP25010 Backhoe Replacement L10 DB						\$200,000		\$200,000
OP25012 Pressure Washer						\$53,200		\$53,200
OP25013 Pressure Washer						\$53,200		\$53,200
OP26002 Backhoe Replacement L 12 GD							\$200,000	\$200,000
OP26004 Backhoe Replacement L11 VV							\$200,000	\$200,000
Sub Total Equipment	\$0	\$820,000	\$820,000	\$1,006,600	\$2,847,500	\$306,400	\$400,000	\$5,380,500
TOTAL OPERATIONS FLEET & EQUIPMENT	\$0	\$820,000	\$820,000	\$1,494,500	\$4,046,800	\$1,847,350	\$695,000	\$8,903,650

FACILITIES MAINTENANCE								
Job Description and ID	2021 C/O	2022 New Funds	2022	2023	2024	2025	2026	TOTAL
FACILITIES MAINTENANCE								
FM20013 DeBolt PSB Addition MOTION: 22.04.217 = \$518,200	\$435,000	\$518,200	\$953,200					\$953,200
FM21001 Used Scissor Lift for Valleyview	\$18,000		\$18,000					\$18,000
FM21008 Security Improvement 5 Year Plan	\$82,200	\$160,000	\$242,200	\$160,000	\$160,000	\$160,000		\$722,200
FM22001 Skid Steer Broom Replacement		\$12,000	\$12,000					\$12,000
FM22002 Tractor Replacement T21		\$38,000	\$38,000					\$38,000
FM22003 CO & N20 Monitoring Equipment MD Shops		\$60,000	\$60,000					\$60,000
FM22004 Zero Turn Replacement		\$10,000	\$10,000					\$10,000
FM22005 Sunset House Community Hall Roof		\$65,000	\$65,000					\$65,000
FM22006 Upgrade & Standardize all Community Fire Station Pump		\$20,000	\$20,000					\$20,000
FM22007 Renovations to FM/Enviro Building		\$40,000	\$40,000	\$40,000	\$40,000			\$120,000
FM22008 New Operations Shop in Grande Cache		\$50,000	\$50,000	\$5,250,000				\$5,300,000
FM22009 GRM Emergency Generator		\$175,000	\$175,000					\$175,000
FM22011 Hotsy I&P Shop		\$23,000	\$23,000					\$23,000
FM23001 Tractor Replacement				\$28,000				\$28,000
FM23002 1 Ton Truck Replacement A149				\$73,100				\$73,100
FM24001 Ford F550 Replacement F20					\$94,200			\$94,200
FM24002 3/4 Ton Truck Replacement A172					\$60,800			\$60,800
FM24003 3/4 Ton Truck Replacement A177					\$60,800			\$60,800
FM24004 1/2 Ton Truck Replacement A196					\$60,700			\$60,700
FM24005 Tractor Replacement T23					\$28,000			\$28,000
FM25002 3/4 Ton Truck Replacement A148						\$57,900		\$57,900
FM25003 3/4 Ton Truck Replacement A147						\$57,900		\$57,900
FM25004 DeBolt Water Treatment Plant - Pavement						\$23,000		\$23,000
TOTAL FACILITIES MAINTENANCE	\$535,200	\$1,171,200	\$1,706,400	\$5,551,100	\$504,500	\$298,800	\$0	\$8,060,800

COMMUNITY SERVICES								
Job Description and ID	2021 C/O	2022 New Funds	2022	2023	2024	2025	2026	TOTAL
COMMUNITY SERVICES								
CP22003 Fibre Optics Installation		\$9,050	\$9,050					\$9,050
CP22004 VV Hangar & Runway		\$255,000	\$255,000					\$255,000
CP24001 Airport Terminal Demolition (Grande Cache)					\$60,000			\$60,000
TOTAL COMMUNITY SERVICES	\$0	\$264,050	\$264,050	\$0	\$60,000	\$0	\$0	\$324,050

GREENVIEW INDUSTRIAL GATEWAY									
Job Description and ID		2021 C/O	2022 New Funds	2022	2023	2024	2025	2026	TOTAL
GREENVIEW INDUSTRIAL GATEWAY									
GI22001	Greenview Industrial Gateway - Legal Fees		\$200,000	\$200,000					\$200,000
GI22002	Greenview Industrial Gateway - Professional Planner		\$175,000	\$175,000					\$175,000
GI22003	GIG Professional Services - Engineering		\$1,724,000	\$1,724,000					\$1,724,000
GI22004	Greenview Industrial Gateway - Road		\$3,100,000	\$3,100,000					\$3,100,000
GI22005	Greenview Industrial Gateway - Land Purchase		\$2,500,000	\$2,500,000					\$2,500,000
TOTAL GREENVIEW INDUSTRIAL GATEWAY		\$0	\$7,699,000	\$7,699,000	\$0	\$0	\$0	\$0	\$7,699,000

ECONOMIC DEVELOPMENT									
Job Description and ID		2021 C/O	2022 New Funds	2022	2023	2024	2025	2026	TOTAL
ECONOMIC DEVELOPMENT									
ED21001	Greenview Electric Car Charging Stations	\$60,000		\$60,000					\$60,000
ED21002	Tourism Centre Exhibits & Interactive Features	\$72,000		\$72,000					\$72,000
ED22001	Fiber Optics		\$6,000,000	\$6,000,000	\$3,000,000				\$9,000,000
ED22002	Replacement Vehicle- SUV		\$46,452	\$46,452					\$46,452
ED22003	Bird's Eye Park Gazebo - Historical Monument		\$7,000	\$7,000					\$7,000
ED22004	Mural Roofs and Lighting at Bird's Eye Park		\$20,000	\$20,000					\$20,000
ED23001	Highway 40 Billboard Purchase & Installation				\$360,000				\$360,000
ED25001	Replacement Vehicle- SUV						\$53,500		\$53,500
TOTAL ECONOMIC DEVELOPMENT		\$132,000	\$6,073,452	\$6,205,452	\$3,360,000	\$0	\$53,500	\$0	\$9,618,952

RECREATION SERVICES									
Job Description and ID		2021 C/O	2022 New Funds	2022	2023	2024	2025	2026	TOTAL
RECREATION SERVICES									
RE19007	Grande Cache Ball Diamond Upgrades		\$105,000	\$105,000					\$105,000
RE19008	Grande Cache Municipal Campground		\$25,000	\$25,000					\$25,000
RE20002	Curling Rink Retaining Wall	\$35,575		\$35,575					\$35,575
RE21002	Little Smoky Recreation Area	\$116,782		\$116,782					\$116,782
RE21007	Community Facility	\$191,575	\$1,850,000	\$2,041,575					\$2,041,575
RE21008	Heat & Power Generation System	\$246,325		\$246,325					\$246,325
RE22002	Johnson Park		\$150,000	\$150,000					\$150,000
RE22003	Victor Lake Recreation Enhancements		\$50,000	\$50,000					\$50,000
RE22004	Fitness Equipment GRM		\$35,000	\$35,000					\$35,000
RE22005	GRM Sound Baffles		\$50,000	\$50,000					\$50,000
RE22006	Fitness Centre Equipment Enhancement		\$25,000	\$25,000					\$25,000
RE22007	Event Stage		\$10,000	\$10,000					\$10,000
RE22008	Shuttler Flats		\$75,000	\$75,000	\$75,000				\$150,000
RE22009	Skid Steer Blade		\$4,500	\$4,500					\$4,500
RE22010	Camera		\$5,000	\$5,000					\$5,000
RE23001	Grande Cache Municipal Campground				\$350,000				\$350,000
RE23002	Recreation Centre Arena				\$1,000,000				\$1,000,000
RE23004	Pick Up Truck Replacement - 163				\$58,000				\$58,000
RE23006	3/4 Ton Truck Replacement - A167				\$58,000				\$58,000
RE23007	Grovedale Community Walking Trails				\$100,000	\$375,000			\$475,000
RE23008	1/2 Ton Truck Replacement (A143)				\$50,000				\$50,000
RE23009	1/2 Ton Truck Replacement A142				\$50,000				\$50,000
RE23010	GRM Generator				\$150,000				\$150,000
RE23011	River Floats				\$50,000	\$250,000			\$300,000
RE23012	Moody's Crossing Rec Area				\$600,000				\$600,000
RE24001	Pick Up Truck Replacement (A160)					\$50,000			\$50,000
RE24002	Recreation Centre Ammonia Compressors					\$400,000			\$400,000
RE24003	Central Park					\$216,417			\$216,417
RE24004	Arena Dressing Room Revitalization					\$971,300			\$971,300
RE24005	1/2 Ton Truck Replacement A241 GC					\$50,000			\$50,000
RE24007	1/2 Ton Truck Replacement A240					\$50,000			\$50,000
RE24009	Zamboni Replacement				\$130,000				\$130,000
RE25001	Stern Park						\$85,000		\$85,000
RE25002	Hamel Park						\$88,000		\$88,000
18	TOTAL RECREATION SERVICES	\$590,257	\$2,384,500	\$2,874,757	\$2,671,000	\$2,362,717	\$173,000	\$0	\$8,181,474

PROTECTIVE SERVICES								
Job Description and ID	2021 C/O	2022 New Funds	2022	2023	2024	2025	2026	TOTAL
BUILDINGS								
PS21003 GC Fire Training Center MOTION:21.03.117								\$0
Sub Total Buildings	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PROTECTIVE SERVICES								
Job Description and ID	2021 C/O	2022 New Funds	2022	2023	2024	2025	2026	TOTAL
VEHICLES								
PS22001 New UTV	\$0	\$50,000	\$50,000					\$50,000
PS22002 Kenwood Radios		\$42,000	\$42,000					\$42,000
PS23001 Rescue Truck Replacement (F27) DeBolt				\$1,050,000				\$1,050,000
PS24001 Replacement Squad (F63) - Grande Cache					\$95,000			\$95,000
PS24002 UTV Replacement (F24)					\$50,000			\$50,000
PS24003 1 Ton Truck Replacement (F51)					\$75,000			\$75,000
PS24004 Rescue Truck Replacement (F28)					\$1,050,000			\$1,050,000
PS25001 Bush Truck						\$275,000		\$275,000
PS25002 Rescue Boat Replacement (F30)						\$100,000		\$100,000
PS25004 1/2 Ton Truck Replacement (A165)						\$65,000		\$65,000
PS25005 Pumper/Rescue Truck Replacement (F33)						\$1,050,000		\$1,050,000
PS26004 Fire Tender Apparatus (Grovedale New unit)							\$100,000	\$100,000
Sub Total Vehicles	\$0	\$92,000	\$92,000	\$1,050,000	\$1,270,000	\$1,490,000	\$100,000	\$4,002,000
TOTAL PROTECTIVE SERVICES	\$0	\$92,000	\$92,000	\$1,050,000	\$1,270,000	\$1,490,000	\$100,000	\$4,002,000

FAMILY & COMMUNITY SUPPORT SERVICES								
Job Description and ID	2021 C/O	2022 New Funds	2022	2023	2024	2025	2026	TOTAL
FAMILY & COMMUNITY SUPPORT SERVICES								
FC26001 SUV Explorer VV Unit A178 Replacement	\$0	\$0					\$75,000	\$75,000
TOTAL FCSS	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000	\$75,000

AGRICULTURE SERVICES

Job Description and ID	2021 C/O	2022 New Funds	2022	2023	2024	2025	2026	TOTAL
VEHICLES & EQUIPMENT								
AG22006 1/2 Ton Truck Replacement A109	\$0	\$57,500	\$57,500					\$57,500
AG23001 UTV Side by Side Replacement (UTV01)				\$43,500				\$43,500
AG23002 UTV Spray system replacement				\$10,000				\$10,000
AG23003 2 Ton Medium Duty Deck Truck Replacement (A138)				\$90,000				\$90,000
AG23004 Spray System Replacement (A138)				\$30,000				\$30,000
AG24001 Medium Duty Deck Truck 5 Ton Replacement (A158)					\$145,000			\$145,000
AG24002 Quad ATV Replacement (Q6)					\$14,000			\$14,000
AG24003 Pick-up Truck Replacement (A151)					\$57,900			\$57,900
AG24004 Pick-up Truck Replacement (A144)					\$57,900			\$57,900
AG24010 Water Tank Trailer Replacement (TRL8)					\$12,000			\$12,000
AG25001 Tractor and Loader Replacement (T28)						\$85,000		\$85,000
AG25002 Quad ATV Replacement (Q9)						\$15,000		\$15,000
AG25004 1/2 Ton Truck Replacement (A170)						\$55,000		\$55,000
AG25005 One Ton Truck Replacement (A169)						\$66,800		\$66,800
AG25006 Spray System Chemical Injection Replacement (A158)						\$55,000		\$55,000
AG25007 Tractor and Loader Replacement (T29)						\$150,000		\$150,000
AG25010 Water Tank Trailer Replacement (TRL18)						\$12,000		\$12,000
AG25011 Barbecue Replacement (TRL19)						\$50,000		\$50,000
AG25017 3/4 Ton Truck Replacement (A166)						\$60,800		\$60,800
AG25018 3/4 Ton Truck Replacement (A168)						\$60,800		\$60,800
Sub Total Vehicle & Equipment Fleet	\$0	\$57,500	\$57,500	\$173,500	\$286,800	\$610,400	\$0	\$1,128,200

AGRICULTURE SERVICES

Job Description and ID	2021 C/O	2022 New Funds	2022	2023	2024	2025	2026	TOTAL
RENTAL EQUIPMENT								
AG21001 3 Pt Hitch reclamation Seeder (new)	\$13,500		\$13,500					\$13,500
AG22001 Grain Vacuum Replacement (ASB0008)		\$36,500	\$36,500					\$36,500
AG22002 Skid Mount Sprayer		\$10,000	\$10,000					\$10,000
AG22003 Heavy Disc 14 Ft. DISC1 (replacement)		\$39,800	\$39,800					\$39,800
AG22004 Skid Mount Sprayer - Grovedale		\$10,000	\$10,000					\$10,000
AG22005 Fertilizer Spreader New		\$40,900	\$40,900					\$40,900
AG22007 Tree Planter/Transplanter		\$10,000	\$10,000					\$10,000
AG22008 Plastic Mulch Applicator		\$15,000	\$15,000					\$15,000
AG23005 Sprayer 500 gal Boomless Replacement (ASB0016)				\$32,000				\$32,000
AG23006 Sprayer 500 gal Replacement (ASB0015)				\$32,000				\$32,000
AG23007 Panel Trailer Replacement (TRL6)				\$17,340				\$17,340
AG23008 Cattle Squeeze Replacement (SQUE3099)				\$13,000				\$13,000
AG24005 Heavy Harrow 50 ft Replacement (HARR3114)					\$60,000			\$60,000
AG24006 Earth Mover Replacement (SOIL3100)					\$40,000			\$40,000
AG24007 Earth Mover Replacement (SOIL3101)					\$40,000			\$40,000
AG24009 Post Pounder Replacement ASB0018					\$17,000			\$17,000
AG24011 Bale Picker					\$35,000			\$35,000
AG25003 3 Point Hitch Covered Boom Sprayer Replacement (AG0001)						\$18,000		\$18,000
AG25008 Land Roller Replacement (ASB0005)						\$40,000		\$40,000
AG25009 Heavy Disk 14 ft. Replacement (ASB0001)						\$45,000		\$45,000
AG25012 Loading Chute Replacement ASB0017						\$10,000		\$10,000
AG25013 Post Pounder Replacement ASB0024						\$17,000		\$17,000
AG25014 Post Pounder Replacement ASB0023						\$17,000		\$17,000
AG25015 Field Sprayer 500 Gal (ASB0004)						\$32,000		\$32,000
AG25016 Bale Hauler Replacement (ASB0012)						\$50,000		\$50,000
AG26001 Land Roller Replacement ROLL001							\$40,000	\$40,000
AG26002 Cattle Squeeze Replacement (SQUE3098)							\$13,000	\$13,000
Sub Total Rental Equipment Fleet	\$13,500	\$162,200	\$175,700	\$94,340	\$192,000	\$229,000	\$53,000	\$744,040

AGRICULTURE SERVICES								
Job Description and ID	2021 C/O	2022 New Funds	2022	2023	2024	2025	2026	TOTAL
BEAUTIFICATION								
BT23001 Wide Area Mower T84 (replacement)	\$0			\$77,000				\$77,000
BT23002 Landscape Material Storage				\$24,000				\$24,000
BT25001 Front Deck Mower and cab T78 (replacement)						\$58,000		\$58,000
BT25002 48 inch riding mower T85 (replacement)						\$6,500		\$6,500
Sub Total Beautification	\$0	\$0	\$0	\$101,000	\$0	\$64,500	\$0	\$165,500
TOTAL AGRICULTURAL SERVICES	\$13,500	\$219,700	\$233,200	\$368,840	\$478,800	\$903,900	\$53,000	\$2,037,740

GREENVIEW REGIONAL MULTIPLEX								
Job ID and Description	2021 C/O	2022 New Funds	2022	2023	2024	2025	2026	TOTAL
GREENVIEW REGIONAL MULTIPLEX								
								\$0
TOTAL GREENVIEW REGIONAL MULTIPLEX	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

ENFORCEMENT SERVICES									
Job ID and Description		2021 C/O	2022 New Funds	2022	2023	2024	2025	2026	TOTAL
COMMUNITY PEACE OFFICER PROGRAM									
PO22001	2022 Chevrolet Tahoe PPV		\$120,000	\$120,000					\$120,000
PO22002	New Side by Side Grande Cache		\$37,500	\$37,500					\$37,500
PO22003	New Side by Side - Grovedale		\$37,500	\$37,500					\$37,500
PO22004	New Snow Machine		\$21,000	\$21,000					\$21,000
PO23001	SPV SUV - CPO Program				\$75,000				\$75,000
PO23002	SPV SUV - CPO Program				\$75,000				\$75,000
PO23003	SPV SUV - CPO Program				\$75,000				\$75,000
PO23004	SPV SUV - CPO Program				\$75,000				\$75,000
TOTAL PEACE OFFICER PROGRAM		\$0	\$216,000	\$216,000	\$300,000	\$0	\$0	\$0	\$516,000