



MUNICIPAL DISTRICT OF GREENVIEW No. 16

COMMITTEE OF THE WHOLE MEETING AGENDA

Monday, September 16, 2019

9:00 AM

Eagle's Nest Hall
Grande Cache, AB

#1	CALL TO ORDER		
#2	ADOPTION OF AGENDA		
#3	MINUTES	3.1 Committee of the Whole Meeting minutes held July 15, 2019 – to be adopted.	2
		3.2 Business Arising from the Minutes	
#4	DELEGATION	9:15 a.m. 4.1 Grande Cache RCMP	5
		4.2 STARS	7
		4.3 ATCO Electric	20
		4.4 2019 Greenview Men's and Master Men's Canadian Fast Pitch Championship Committee	56
		4.5 Grande Cache 50 th Anniversary Committee - Mural	70
		4.6 Evergreens Foundation	86
#5	NEW BUSINESS	5.1 Invoicing	132
		5.2 CAO Action List	134
#6	CLOSED SESSION		
#7	ADJOURNMENT		

Minutes of a
COMMITTEE OF THE WHOLE MEETING
MUNICIPAL DISTRICT OF GREENVIEW NO. 16
Eagle's Nest Hall
Grande Cache Alberta, on Monday, July 15, 2019

1:
CALL TO ORDER

Chair Winston Delorme called the meeting to order at 9:00 a.m.

PRESENT

Ward 1	Deputy Reeve Winston Delorme
Ward 5	Reeve Dale Smith
Ward 3	Councillor Les Urness
Ward 4	Councillor Shawn Acton
Ward 6	Councillor Tom Burton
Ward 7	Councillor Roxie Rutt
Ward 8	Councillor Bill Smith
Division 9	Councillor Duane Didow
Division 9	Councillor Tyler Olsen

ATTENDING

Chief Administrative Officer	Denise Thompson
General Manager, Corporate Services	Rosemary Offrey
General Manager, Community Services	Stacey Wabick
General Manager, Infrastructure & Planning	Roger Autio
Manager of Marketing & Communications	Stacey Sevilla
Recording Secretary	Lianne Kruger

ABSENT

Ward 2 Councillor Dale Gervais

#2:
AGENDA

MOTION: 19.07.57. Moved by: REEVE DALE SMITH
That the Monday, July 15, 2019 Committee of the Whole agenda be adopted with addition:

- 5.2 Letter of Support for Speed Reduction through Fox Creek Highway 43

CARRIED

#3.1
COMMITTEE OF THE
WHOLE MINUTES

MOTION: 19.07.58. Moved by: COUNCILLOR TOM BURTON
That the Minutes of the Committee of the Whole meeting held on Tuesday, June 17, 2019 be adopted as corrected.

- Add Reeve Dale Smith to the In Attendance List

CARRIED

#3.2
BUSINESS ARISING

3.2 BUSINESS ARISING FROM MINUTES:

#4
DELEGATIONS

4.0 DELEGATIONS

4.1 LITTLE SMOKY CARIBOU REARING FACILITY

LITTLE SMOKY
CARIBOU REARING
FACILITY

MOTION: 19.07.59. Moved by: COUNCILLOR TOM BURTON
That Committee of the Whole accept the Little Smoky Caribou Rearing Facility presentation from Alberta Environment and Parks for information, as presented.

CARRIED

Chair Delorme recessed the meeting at 10:04 a.m.
Chair Delorme reconvened the meeting at 10:13 a.m.

4.2 CANADIAN FIBRE OPTICS PRESENTATION

CANADIAN FIBRE
OPTICS

MOTION: 19.07.60. Moved by: COUNCILLOR DUANE DIDOW
That Committee of the Whole accept the presentation from Canadian Fibre Optics for information as presented.

CARRIED

4.3 GRANDE CACHE WAYFINDING PROGRAM

GRANDE CACHE
WAYFINDING

MOTION: 19.07.61. Moved by: COUNCILLOR LES URNESS
That Committee of the Whole accept the Grande Cache Wayfinding Program for information as presented.

CARRIED

4.4 POWERS & ASSOCIATES APPRAISAL SERVICES INC. – 2019 ASSESSMENT PRESENTATION

2019 ASSESSMENT
PRESENTATION

MOTION: 19.07.62. Moved by: COUNCILLOR BILL SMITH
That Committee of the Whole accept the Powers & Associates Appraisal Services Inc. assessment presentation, as information.

CARRIED

#5
NEW BUSINESS

5.0 NEW BUSINESS

5.1 NORTHWEST REGIONAL FIRE TRAINING CENTRE

NORTHWEST
REGIONAL FIRE
TRAINING CENTRE

MOTION: 19.07.63. Moved by: COUNCILLOR TYLER OLSEN
That Committee of the Whole receive the Northwest Regional Fire Training Centre Report for information, as presented.

CARRIED

5.2 HIGHWAY 43 SPEED THROUGH FOX CREEK

**HIGHWAY 43 SPEED
LIMITS**

MOTION: 19.07.64. Moved by: COUNCILLOR SHAWN ACTON
That Committee of the Whole accept the request for a Letter of Support for
Speed Reduction through Fox Creek on Highway 43 for information, as
presented.

CARRIED

5.2 ACTION LIST

ACTION LIST

MOTION: 19.07.65. Moved by: COUNCILLOR TOM BURTON
That Council accept the CAO Action List for information, as presented.

CARRIED

**#6
CLOSED SESSION**

6.0 CLOSED SESSION

There was no Closed Session included with this meeting.

**#7
ADJOURNMENT**

7.0 ADJOURNMENT

MOTION: 19.07.66. Moved by: REEVE DALE SMITH
That this meeting adjourn at 1:44 p.m.

CARRIED

CHIEF ADMINISTRATIVE OFFICER

CHAIR



REQUEST FOR DECISION

SUBJECT: **Grande Cache RCMP**
SUBMISSION TO: COMMITTEE OF THE WHOLE
MEETING DATE: September 16, 2019
DEPARTMENT: CAO SERVICES
STRATEGIC PLAN: Level of Service

REVIEWED AND APPROVED FOR SUBMISSION
CAO: DT
GM:

MANAGER:
PRESENTER:

RELEVANT LEGISLATION:

Provincial (cite) – N/A

Council Bylaw/Policy (cite) – N/A

RECOMMENDED ACTION:

MOTION: That Committee of the Whole accept the presentation from Detachment Commander Sergeant Gord Hughes for information, as presented.

BACKGROUND/PROPOSAL:

Sergeant Hughes would like to introduce himself to Council and answer any questions on the current state of affairs.

BENEFITS OF THE RECOMMENDED ACTION:

1. The benefit of accepting the presentation is to confirm receipt of the Council update from Sergeant Hughes.

DISADVANTAGES OF THE RECOMMENDED ACTION:

1. There are no perceived disadvantages to the recommended motion.

ALTERNATIVES CONSIDERED:

N/A

FINANCIAL IMPLICATION:

There are no financial implications to the recommended motion.

STAFFING IMPLICATION:

There are no staffing implications to the recommended motion.

PUBLIC ENGAGEMENT LEVEL:

Greenview has adopted the IAP2 Framework for public consultation.

INCREASING LEVEL OF PUBLIC IMPACT

Inform

PUBLIC PARTICIPATION GOAL

Inform - To provide the public with balanced and objective information to assist them in understanding the problem, alternatives, opportunities and/or solutions.

PROMISE TO THE PUBLIC

Inform - We will keep you informed.

FOLLOW UP ACTIONS:

There are no follow up actions to the recommended motion.

ATTACHMENT(S):

- None



REQUEST FOR DECISION

SUBJECT: **STARS**
SUBMISSION TO: COMMITTEE OF THE WHOLE
MEETING DATE: September 16, 2019
DEPARTMENT: CAO SERVICES
STRATEGIC PLAN: Level of Service

REVIEWED AND APPROVED FOR SUBMISSION
CAO: DT
GM:

MANAGER:
PRESENTER:

RELEVANT LEGISLATION:

Provincial (cite) – N/A

Council Bylaw/Policy (cite) – N/A

RECOMMENDED ACTION:

MOTION: That Committee of the Whole accept the presentation from STARS for information, as presented.

BACKGROUND/PROPOSAL:

The presentation will include an overview of the latest happenings at STARS, recent statistics pertinent to the MD of Greenview and area, update on the Capital Campaign for fleet renewal, and the MD of Greenview's life-saving partnership with STARS.

BENEFITS OF THE RECOMMENDED ACTION:

1. The benefit of accepting the presentation is to confirm receipt of the Council update from STARS.

DISADVANTAGES OF THE RECOMMENDED ACTION:

1. There are no perceived disadvantages to the recommended motion.

ALTERNATIVES CONSIDERED:

N/A

FINANCIAL IMPLICATION:

There are no financial implications to the recommended motion.

STAFFING IMPLICATION:

There are no staffing implications to the recommended motion.

PUBLIC ENGAGEMENT LEVEL:

Greenview has adopted the IAP2 Framework for public consultation.

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FOLLOW UP ACTIONS:

There are no follow up actions to the recommended motion.

ATTACHMENT(S):

- PowerPoint Presentation



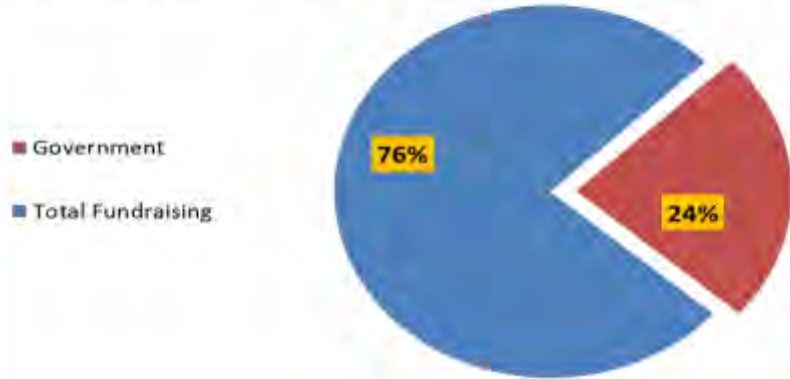
WE ARE ALL STARS



FUELED BY GENEROSITY

Achieving successes together

STARS Alberta Funding Fiscal 2019



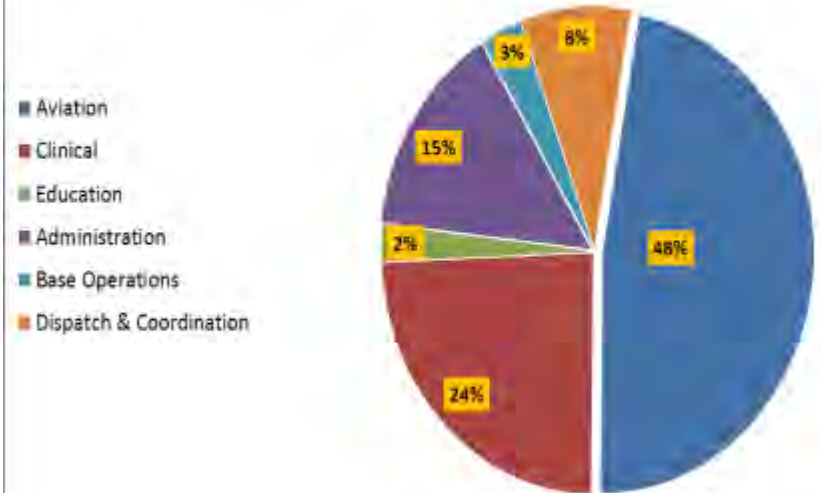
Funding in Thousands

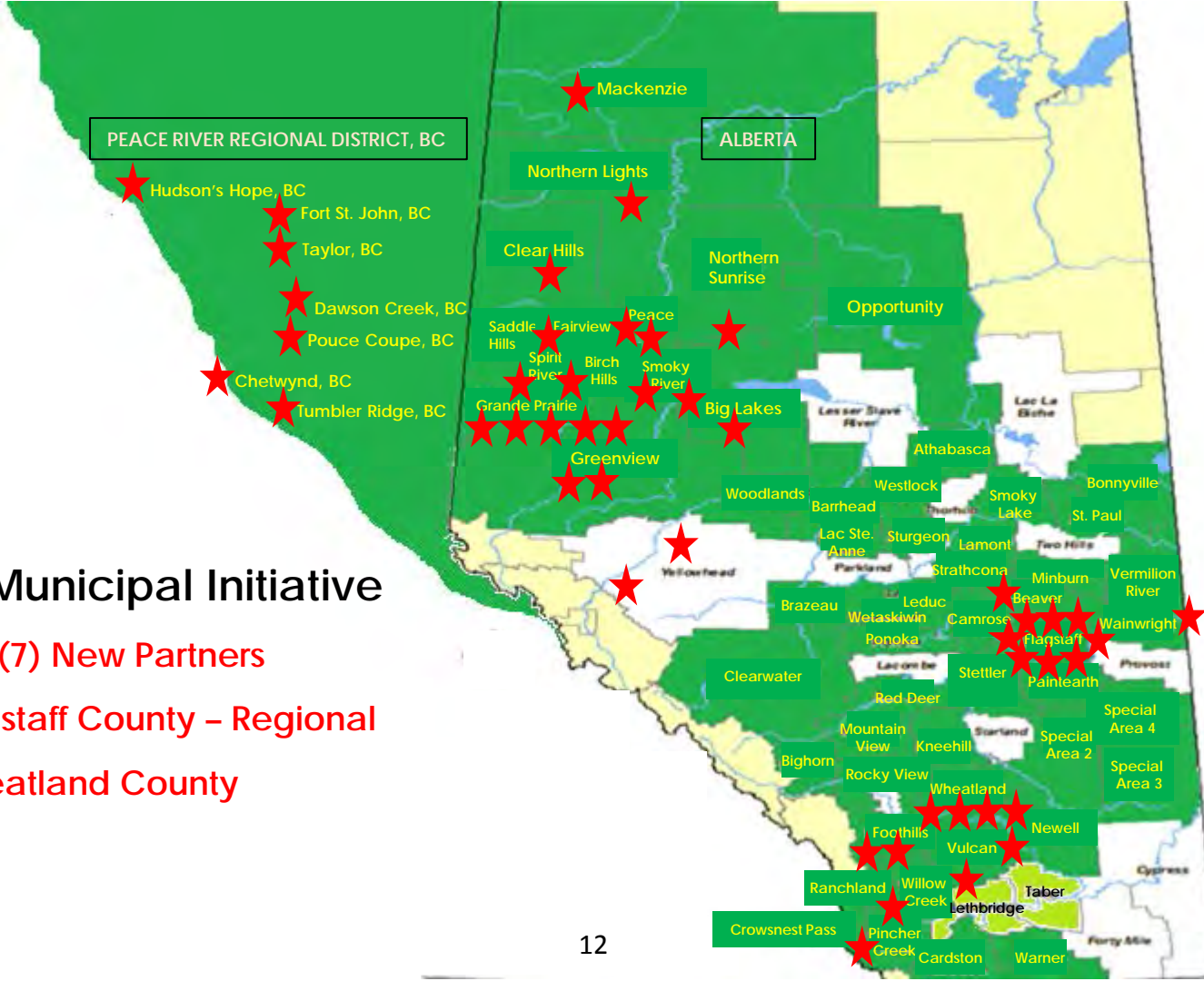
AB Government Funding	\$	9,174
Total Operating Costs /Capital Expenditures **	\$	38,856
AB Government Funding as a Percent of Costs		24%

STARS Gross Fundraising	\$	20,254
AB Lottery	\$	11,562
Calendar	\$	794
Site Registration / Emergency Contact Centre	\$	3,317

** Excludes capital expenditures for fleet renewal

STARS Alberta Expenditures - (3 Bases) Fiscal 2019





★ **URBAN Municipal Initiative**

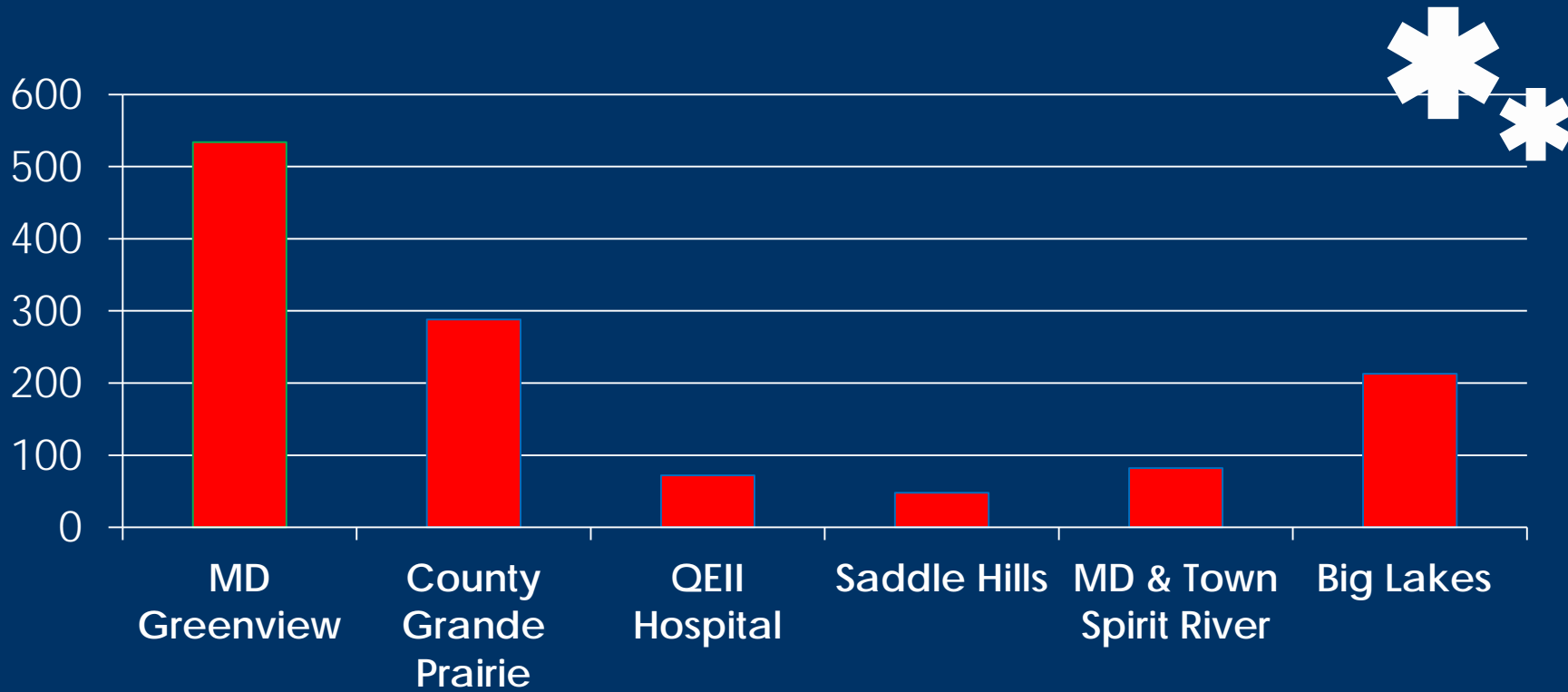
Welcome (7) New Partners

New! Flagstaff County – Regional

New! Wheatland County

M.D. of Greenview @ September 2, 2019	2014	2015	2016	2017	2018	2019	TOTAL
Near Bezanson					1		1
Crooked Creek			1			1	2
Debolt scene/SAR	12	10	5	5	13	3	48
Fox Creek Inter-facility transfers	7	3	11	9	4	2	36
Fox Creek scene & SAR	13	15	12	4	3	2	49
Grande Cache Inter-facility transfers	13	11	25	13	11	2	75
Grande Cache scene & SAR	9	4	10	7	3	5	38
Grovedale scene & SAR	24	19	16	17	19	11	106
Little Smoky scene & SAR		1		1		3	5
Muskeg River	1				4	3	8
Nose Mountain	1						1
Near Pipestone Creek						4	4
Sturgeon Heights	1				2	1	4
Sturgeon Lake Cree Nation		4	3	2	4		13
Sunset House scene & SAR	1	1	1				3
Sunset Prairie				1			1
Valleyview Inter-facility transfers	18	14	14	10	13	5	74
Valleyview scene & SAR	23	20	8	9	3	3	66
TOTAL (on average 98 missions per year)	123	102	106	78	80	45	534

Our Neighborhood = 1233 Missions 2014 – Sept. 2019



H-145 Fleet Recap

\$117 M Capital Campaign (\$13M per helicopter)

- \$13M – SK
- \$13M – AB
- \$65M – Federal

\$26-\$30M Capital Campaign Continues



* Saskatchewan Government = 

* Alberta Government = 

* Federal Government = 

May 2019 – Delivery of #1 & 2 helicopters

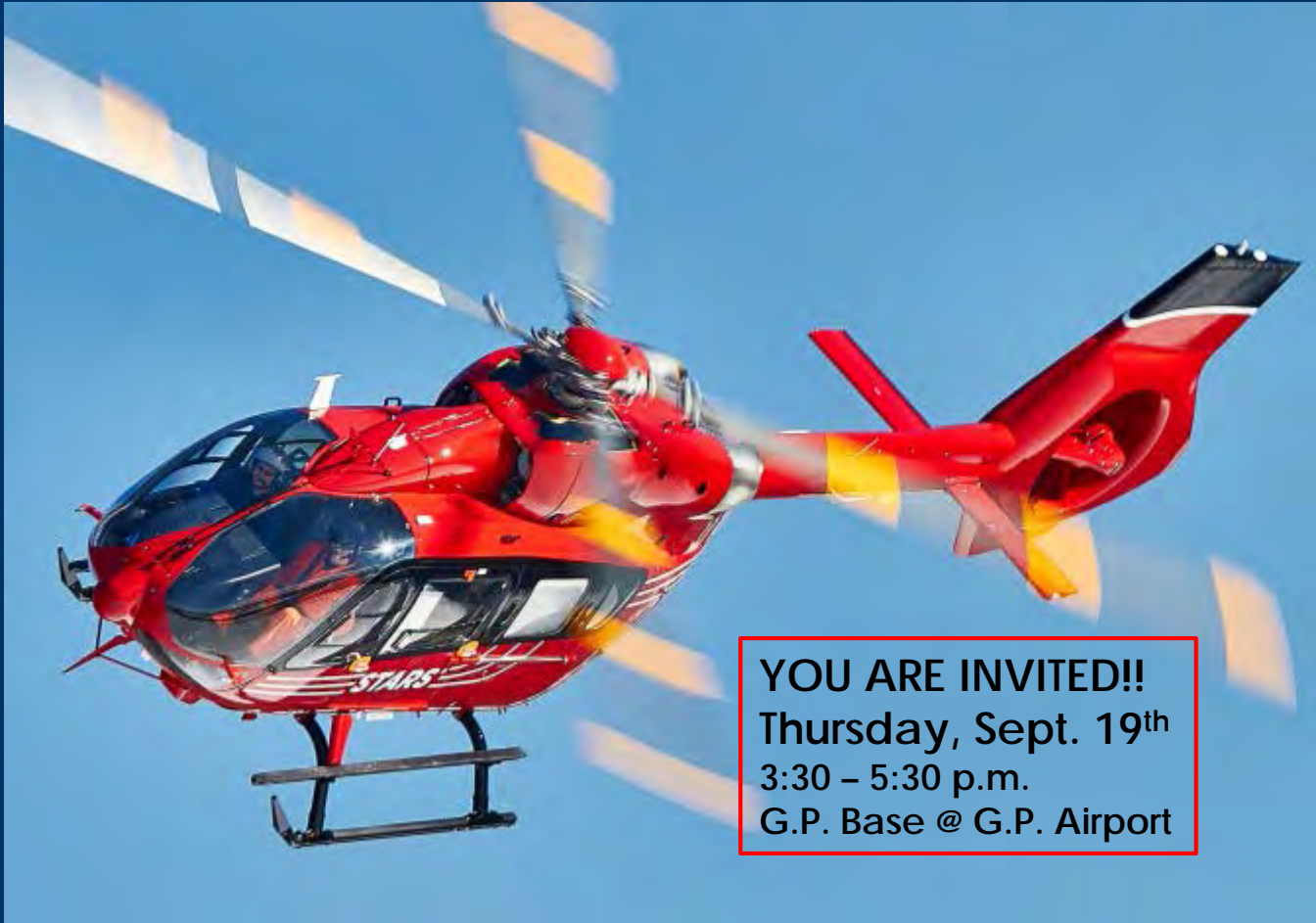
July 2019 – #1 helicopter is operational from Calgary Base

July 2019 – #2 helicopter is busy training (for other bases) and delivery of #3 helicopter (SK)

2020-2021 – Expecting delivery of #4, 5, 6 helicopters

2021-2022 – Place order for #7, 8, 9 helicopters (upon Capital Campaign completion)





YOU ARE INVITED!!
Thursday, Sept. 19th
3:30 – 5:30 p.m.
G.P. Base @ G.P. Airport

M.D. of GREENVIEW

- ✓ Leadership and support
- ✓ Dedication to MD of Greenview residents and your municipal neighbors
- ✓ Commitment to safety and quality of life for all

Our Request

Your continued support @ \$200,000 per year

Standing motion (Protective Services budget)

Together we will continue to fight for life.





Partnerships save lives.
Thank you M.D. of Greenview!



REQUEST FOR DECISION

SUBJECT:	ATCO Electric	REVIEWED AND APPROVED FOR SUBMISSION	
SUBMISSION TO:	COMMITTEE OF THE WHOLE	CAO:	MANAGER:
MEETING DATE:	September 16, 2019	GM:	PRESENTER:
DEPARTMENT:	CAO SERVICES		
STRATEGIC PLAN:	Level of Service		

RELEVANT LEGISLATION:

Provincial (cite) –N/A

Council Bylaw/Policy (cite) –N/A

RECOMMENDED ACTION:

MOTION: That Committee of the Whole accept the presentation from ATCO Electric for information, as presented.

BACKGROUND/PROPOSAL:

The presentation will address the 2018 Franchise report, the 2019 Franchise Fee Review, as well as proposed new rates. Additionally ATCO Electric will be discussing electric vehicles for municipalities, and an update on LED conversion.

BENEFITS OF THE RECOMMENDED ACTION:

1. The benefit of accepting the presentation is to confirm the receipt of the Council update form ATCO Electric.

DISADVANTAGES OF THE RECOMMENDED ACTION:

1. There are no perceived disadvantages to the recommended motion.

ALTERNATIVES CONSIDERED:

N/A

FINANCIAL IMPLICATION:

There are no financial implications to the recommended motion.

STAFFING IMPLICATION:

There are no staffing implications to the recommended motion.

PUBLIC ENGAGEMENT LEVEL:

Greenview has adopted the IAP2 Framework for public consultation.

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FOLLOW UP ACTIONS:

There are no follow up actions to the recommended motion.

ATTACHMENT(S):

- PowerPoint presentation
- Electric vehicle program
- Hamlet of Grande Cache
- Hamlet of Grande Cache Final
- MCCAC Brochure
- MCCAC Webinar

The ATCO logo consists of the letters "ATCO" in a bold, white, sans-serif font. A thick yellow horizontal line is positioned directly beneath the letters. The background of the slide is a blue-tinted world map with a grid overlay.

ATCO

ATCO Electric

2019 Phase II – Distribution Tariff Application

Overview – New Rates

July 8, 2019

2019 Phase II - Proposed New Rates

Rate	Description of Change
Small Technologies Rate	New D22 Small Technologies rate proposed (i.e.: street-crossings, signs, cable boosters, Wi-Fi attachments etc.). Charges will be ~48% lower versus D21 Commercial rate. (Appendix 1)
EV Level 3 Rate	New D23 EV Charging rate proposed as a Pilot. Charges will be ~\$15/charge versus \$55/charge on D21 Commercial rate. (Appendix 2)
Low Use Residential Rate	New D12 Low Use Residential rate proposed as optional (Customer Choice). Charges will be ~27% lower versus D11 Residential rate. (Appendix 3)
Time of Use Residential Rate	New D13 Time of Use Residential rate proposed as a Pilot with two blocks (On-peak and Off-peak). (Appendix 4)
Streetlight Rates Invest vs Non-Invest	Investment vs Non-Investment ratio now 1.7 to 1 versus previous ratio of 2.4 to 1. (Appendix 5)

Appendix 1

D22 Small Technologies Rate

- Small commercial sites (~2,000 sites consisting of streetcrossings, signs, bus shelters, Wifi attachments etc.) average use of ~0.4 kW but pay a minimum of 5 kW demand on existing D21 Commercial rate.
- New D22 Small Technologies, based on lower cost to serve (methodology similar to streetlight COS), reduces the Wires bill by ~48%.

D22 Small Technologies vs D21 Commercial Monthly Bill Savings on 400 Watts				
	Low Use D22	Commercial D21	Savings \$	Savings %
Distribution	\$42.0	\$55.4	(\$13.5)	-24.3%
Transmission	\$7.8	\$40.8	(\$33.1)	-81.0%
Total	\$49.7	\$96.3	(\$46.5)	-48.3%

- Other DFOs are considering a low commercial rate as well, EPCOR has an unmetered rate in place.
- Recommendation to move all ~2,000 sites to new D22 Small Technologies rate which should increase customer satisfaction.

Appendix 2

D23 Electric Vehicle Charging Rate

- Currently, low Load Factor (< 1%) and high Demand (~50 kW) results in Electric Vehicle (EV) Level 3 charge as too expensive on existing D21 Commercial rate.
- A Pilot Level 3 EV rate based on energy charge can reduce bills and incent usage.

D23 EV Charging rate vs D21 Commercial rate			
Monthly Bill Savings on 12 charges/month (approx 200 kWh/month)			
	EV Charging D23	Commercial D21	Savings
Distribution	\$106.1	\$379.9	(\$273.8)
Transmission	\$74.1	\$284.6	(\$210.5)
Total	\$180.2	\$664.5	(\$484.3)

Average per Charge	\$15.0	\$55.4	(\$40.4)
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- No Level 3 stations in service area and limited data for other Utilities. Rate based on high level assumptions. Recommend introducing D23 EV rate as a Pilot rate subject to re-evaluation and amendment, as required.

Appendix 3

D12 Low Use Residential Rate

- Low use residential customers using <50 kWh pay as much as \$47/month due to minimum \$44 monthly customer charge.
- Low Use rate option targeted to prosumers, providing an option thereby increasing customer satisfaction and minimize grid defection.

		Small Residential D12	Residential D11	Savings \$	Savings %
1	Distribution Customer	\$22.1	\$44.3	(\$22.1)	
2	Distribution Energy	<u>\$11.5</u>	<u>\$1.9</u>	<u>\$9.5</u>	
3=1+2	Distribution Total	\$33.6	\$46.2	(\$12.6)	-27.3%
4	Transmission	\$1.1	\$1.1	\$0.0	\$0.0
5=3+4	Total	\$34.7	\$47.3	(\$12.6)	-26.7%

- By lowering the customer charge (monthly fixed fee) and increasing the energy charge, a small residential customer can save ~27% on their bill.
- Customers would be required to call in and ask for this rate to switch.

Appendix 4

D13 Time of Use Residential Rate

- Time of Use residential rate proposed as a Pilot on Grande Prairie area (maximum of 2,000 customers based on AMI role out).
- Two-Blocks proposed: On-Peak 16:00 to 21:00 each day and Off-Peak on remaining hours.

D13 Time of Use Residential Rate			
	Customer Charge per Month	Energy Charge ¢/kW.h	
		On Peak	Off Peak
Transmission Charge	\$0.0	7.52 ¢	3.01 ¢
Distribution Charge	<u>\$44.3</u>	<u>13.85 ¢</u>	<u>5.54 ¢</u>
Total Charge	<u>\$44.3</u>	<u>21.37 ¢</u>	<u>8.55 ¢</u>

- Rate proposed to provide customers an opportunity for bill savings and improve customer satisfaction.

Appendix 5

Streetlight Rates Invest vs Non-Invest

- Streetlight rates historically seen as high. Phase II will bring rates down (-15% in total) due to decrease in streetlight maintenance costs.
- Gap between Invested D61B and Non-invested D61E is too high (per Operations group) – currently the ratio is approx. 2.4 to 1.

Compare D61 Streetlights Proposed vs Existing Monthly Bills (T&D) on 150 Watts					
	Streetlights	Proposed	Existing	\$ (Dcr)/Inc	%age (Dcr)/Inc
1	Invested 61B	\$32.0	\$40.9	(\$8.9)	-21.7%
2	Non-Invested 61E	\$18.8	\$17.4	\$1.4	8.0%

Ratio Inv vs Non-Inv 1/2

1.7 : 1

2.4 : 1

- Based on updated COS, recommendation to decrease Invested D61B charge by 22% and increase Non-Invested D61E charge by 8%.
- Approximately 60% of streetlights are Invested. Tightening gap to 1.7:1 should incent movement towards Invested Streetlight rate D61B.

The ATCO logo is displayed in a bold, white, sans-serif font. A thick yellow horizontal line is positioned directly beneath the letters. The background of the slide is a photograph of a vast cornfield under a blue sky with scattered white clouds. The entire image has a semi-transparent blue overlay.

ATCO

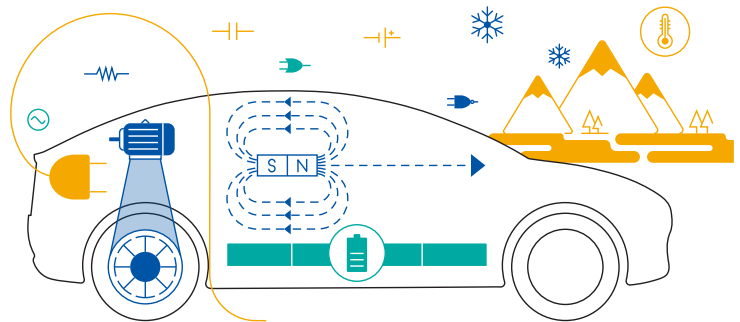
Thank you

Electric Vehicles for Municipalities Program

Electric Vehicles have Arrived

The Municipal Climate Change Action Centre's [Electric Vehicle for Municipalities program](#) assists municipalities in purchasing electric vehicles and charging stations to reduce emissions, save energy and reduce costs.

The program can provide rebates for feasibility studies, electric vehicle purchases and electric vehicle charger installations. The funding from this program will enable your organization to take advantage of the many benefits of electric vehicles.



Why ATCO?

ATCO is an approved feasibility study consultant for this program and can also provide electrical system upgrades, charger installation and commissioning services.

Here are a few ways we're demonstrating our expertise and capability.

- ATCO has recently teamed with FLO (Canada's leader in EV charging solutions), Canadian Tire and Natural Resources Canada to develop [Alberta's first EV charging corridor](#) along Highway 2
- We are working on a [curbside charging project](#) with the City of Edmonton that involves installing up to 10 curbside charging units across the city.
- Our biggest project to date, [Peaks to Prairies](#), was awarded through a competitive bid process. By the end of 2019, ATCO will be building, owning, operating and maintaining the largest fast-charger network in southern Alberta. We will operate this network with 100% renewable energy until 2030.

Why Electric?

- ✓ Less gas
- ✓ Less maintenance
- ✓ Less emissions
- ✓ Less cost per km
- ✓ More performance
- ✓ More convenience
- ✓ More savings

Case Studies

Passenger EVs



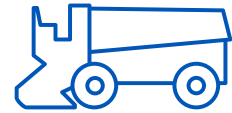
The City of New York found the total cost of ownership of an electric vehicle was \$8700 cheaper than a gas powered vehicle over a 9 year period before incentives and including the cost of the charger. This is due to fuel cost reduction of 82% and a maintenance cost reduction of 75%.

Heavy Duty EVs



The City of Edmonton determined an electric bus cost 44% less in lifecycle operational costs due to less maintenance and cheaper fuel. In 2016, the overall cost of ownership was still considered to be higher than diesel buses due to the cost of batteries, which have fallen substantially since then.

Off-Road EVs



Strathcona Regional District in B.C. recently proposed to purchase an Electric Resurfacer citing that, although the cost is \$21,000 higher than its propane equivalent, over its 10 year life the Electric Resurfacer will save \$65,000 in cost of ownership through lower maintenance costs and cheaper fuel.

Quick Facts



Plugging in an EV takes seconds! Park the car, plug it in, walk away. Its that easy! Recharge time varies but owners find that overnight is more than enough for a charge.



Recharging is safe indoors and outdoors. The battery will stop accepting energy when it has reached its target and the vehicle can remain plugged in without harm.



EVs and charging hardware are safe to use outdoors while charging, even in the rain.



Homes and buildings with limited electrical capacity can get upgrades or they can add sensors that control the amount of power the charger draws off your electrical system.



Level 2 chargers provide 20-50 kilometers of range per hour of charge. Level 3 chargers can charge your battery to 80% in 30 minutes.

Reach out to us!

We can help you with feasibility studies for the EVM program and can perform electrical system upgrades (if required), charger installation, and commissioning services. Send us an email at EV@ATCO.com!

YOUR COMMUNITY. OUR COMMITMENT.

Report to Communities

ATCO

The Hamlet of Grande Cache

Serving 2,500 Customer Sites in the Hamlet of Grande Cache

ATCO Electric strives to improve the lives of our customers by providing reliable, sustainable, innovative and comprehensive electricity solutions to our franchise communities.

Customer Breakdown

Rate Class	2017 Number of Sites	2018 Number of Sites
Company Farm	00	00
General Service	221	223
Industrial	21	21
Oilfield	00	00
Residential	1,706	1,679
Sentinel Lights	04	07
Street Lights	579	570
Total Number of Sites	2,531	2,500

Franchise Fee and Taxes

	2018 Actual	2019 Forecast
Wires Distribution Revenue	\$3,398,418.72	\$3,765,034.20
Franchise Fee @ 5.5%	\$186,913.03	\$207,076.88
Distribution Linear Taxes	\$73,244.03	\$70,406.14
Total Estimated Fee + Tax	\$260,157.06	\$277,483.02

Based on 2018 actual revenue, a franchise fee increase of 1% would increase fee payments by \$33,984.19 per year.

System Reliability

Reliability data is derived from the number of outages (frequency) and length of outage (duration). Most unplanned outages are due to weather or third-party contact with lines. ATCO requires planned outages to conduct maintenance and repair work or to build a new electrical line. (*SAIDI/SAIFI definitions under Supporting Information)

Outages	2017	2018
*SAIFI (Feeder Average)	4.32	1.16
*SAIDI (Feeder Average)	13.41	1.55
ATCO Electric (System Average) SAIFI (Major Events Included)	1.78	1.70
ATCO Electric (System Average) SAIDI (Major Events Included)	6.31	4.77

Distribution Asset Maintenance Programs

Completed in 2017	Completed in 2018	Proposed for 2019
<ul style="list-style-type: none"> Distribution Facility Inspections Patrol and Consenting Program Brushing Mechanical Program Bulb Replacement Program Pole Test and Treat Program 	<ul style="list-style-type: none"> Distribution Facility Inspections Patrol and Consenting Program Ground Rod Testing Program 	<ul style="list-style-type: none"> Distribution Facility Inspections Patrol and Consenting Program Brushing Mechanical Program

Street Lights

Inventory Summary

Lamp Type	Investment Rate
High Pressure Sodium	546
LED	24
Total	570

- Number of “lights-out” identified from the street light patrols: 16
- Number of temporary overhead repairs of streetlights: 6
- Number of underground repairs made: 0

Community Engagement

Our ATCO EPIC program is a grassroots initiative involving employee-led committees that plan, implement and administer workplace fundraising campaigns within the company. The program combines fundraising events, auctions, friendly team competitions and employee pledges that support more than 800 charitable and non-profit organizations. **In 2018, our people raised \$2.6 million.**

ATCO Employees in your community have participated and contributed to the following initiatives:

Donations	In-Kind Support	Events
<ul style="list-style-type: none"> Town of Grande Cache Christmas Hamper Aseniwuche Winewak Nation of Canada (AWN) Christmas Elders Feast 	<ul style="list-style-type: none"> Sheldon Coates School Tent Loaner 	<ul style="list-style-type: none"> AWN Community Annual Round Dance

YOUR COMMUNITY. OUR COMMITMENT.

Report to Communities

The ATCO logo is displayed in a large, bold, white sans-serif font. A horizontal yellow bar is positioned directly beneath the letters 'CO'.

Regulatory Information

- The ATCO Electric Annual Rule 002 Service Quality and Reliability Performance Report for 2018 can be found at: http://www.auc.ab.ca/regulatory_documents/Pages/Service_quality_and_reliability_plans.aspx
- No customer complaints were received by the Alberta Utilities Commission for the Hamlet of Grande Cache
- ATCO Electricity rates: <https://www.atco.com/en-ca/for-home/electricity/rates-billing.html>

Supporting Information

*SAIFI (System Average Interruption Frequency Index): The average number of interruptions per customer.

*SAIDI (System Average Interruption Duration Index): The total average number of hours each customer power is interrupted.

Active outage information can be found at: <https://www.atco.com/en-ca/for-home/electricity/outages-emergencies/current-outage-map.html>

Davit Test and Treat Program – Program to test the structural integrity of our metal poles and treat to extend the life of the structure.

Pole Test and Treat Program – Program to test the strength of our wooden poles and treat poles to extend the life of the pole.

Ground Rod Testing – Program to test the ground rods which ensure stray electricity is grounded thus ensuring that our system is safe and reliable.

More detailed information available upon request.

Contact Us

If you have questions about ATCO's electricity distribution operations, customer service or community involvement in your area, please contact us.

Shelley Abram
Customer Sales Representative
Phone: 780-830-2919
Email: shelley.abram@atco.com

Toni Petteplace
Regional Manager
Phone: 780-625-1099
Email: toni.petteplace@atco.com

August 22, 2019

Hamlet of Grande Cache
C/O MD of Greenview
Attn: Denise Thompson
PO Box 1079
Valleyview AB
T0H 3N0

Re: Distribution Revenue Forecast for 2020 Franchise Fee

Dear Denise Thompson,

Your Franchise Agreement allows for an annual change to the franchise fee percentage. However, a certain procedure must be followed, before the fee can be changed. This letter will help you with that procedure.

The steps needed to change the fee are:

1. Your Municipality must decide if a change is required and what the new fee percentage should be. ATCO Electric will provide revenue estimates to help you with this (if the new fee is greater than the pre-approved cap in your franchise, a different process is required).
2. In accordance with the Alberta Utilities Commission (AUC) Decision approving your Franchise Agreement, you must publish a public notice of the proposed change in the local newspaper with the greatest circulation. This notice must include the effect of the proposed change for the average residential customer. ATCO Electric can estimate the new charges and the effect on an average customer bill. We recommend that fee change notices be published before Oct 14, 2019.
3. Residents must have at least 14 days from the publication of the notice to make their concerns known to the Municipality and the Municipality is to respond to these concerns.
4. The Municipality will advise ATCO Electric by letter of the new fee percentage. This letter is to include a copy of the public notice, publication details (date and paper), and any comments the Municipality wants to include on the public response.
5. ATCO Electric will apply to the AUC to change the rate. Copies of the Municipality's letter and notice will be included with ATCO Electric's application. ATCO Electric must receive the municipality's request (complete with a copy of the notice) by November 25, 2019 in order to obtain AUC approval and start billing the new fee January 1, 2020.
6. The AUC must approve the change to ATCO Electric's rates. Provided the Commission is satisfied that proper notice was given, and no one has complained directly to the Commission, this approval should come quickly.
7. Once the rate change is approved, ATCO Electric will start to charge and remit the new fee.

The following information will help you decide on the appropriate fee percentage.

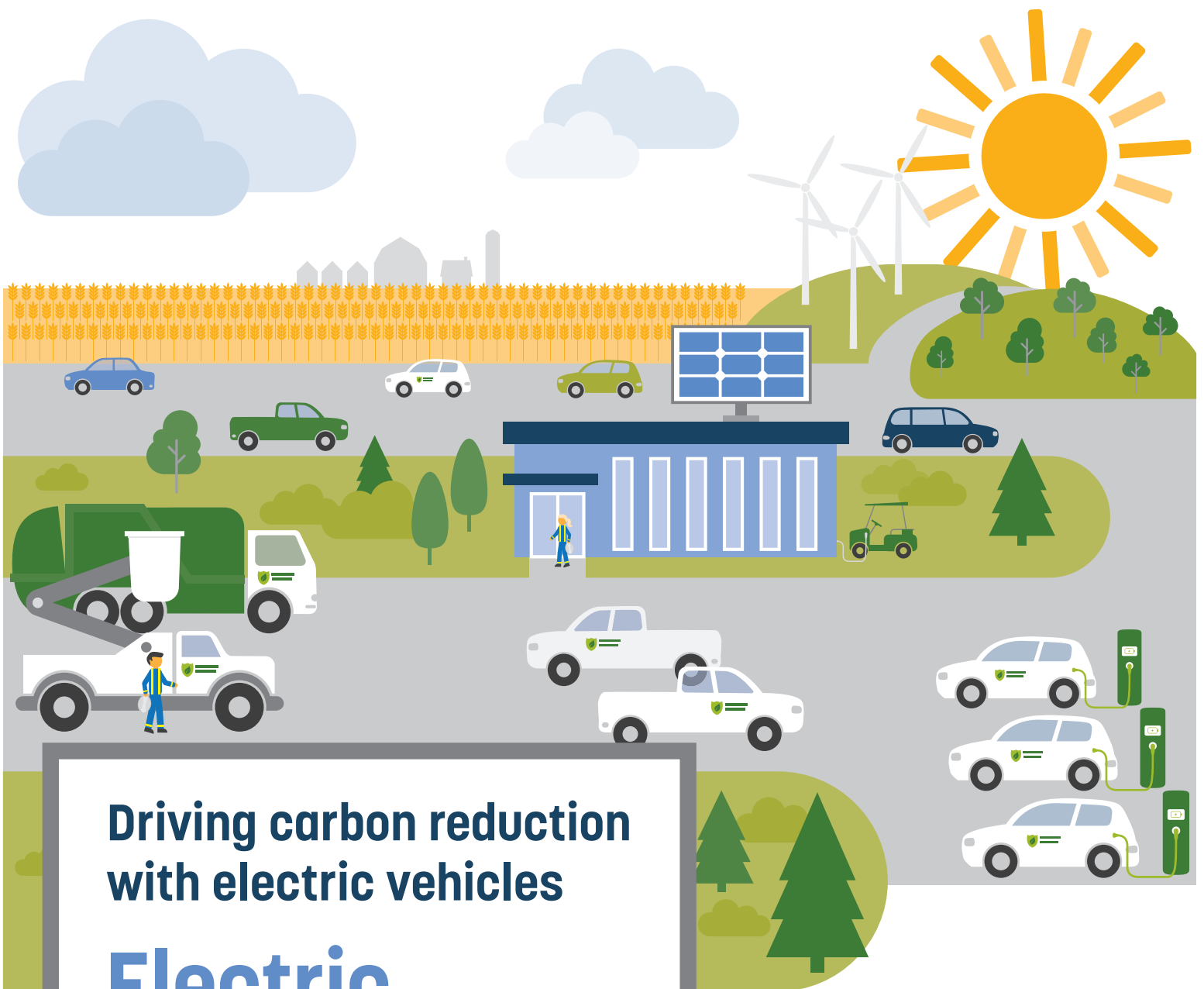
Current Fee Percentage	Current Fee Cap	Distribution Revenue Previous calendar year	Estimated 2019 Distribution Revenue	Estimated 2020 Distribution Revenue
5.5% of distribution revenue	20%	\$3,398,418.72	\$3,590,498.92 Estimated on 6 months data	\$3,626,403.91 Amortized (inflation index)

To estimate the franchise fee, multiply the fee percentage by the estimated Distribution Revenue. When calculating your revenue requirements please remember that this fee is paid in addition to the linear taxes on the distribution system.

We are available to discuss this with you in more detail. If you have any questions or comments, please call me at 780-830-2919.

Yours truly,

Shelley Abram
 Customer Sales Representative
 ATCO Electricity
 780-830-2919
 Shelley.Abram@atco.com



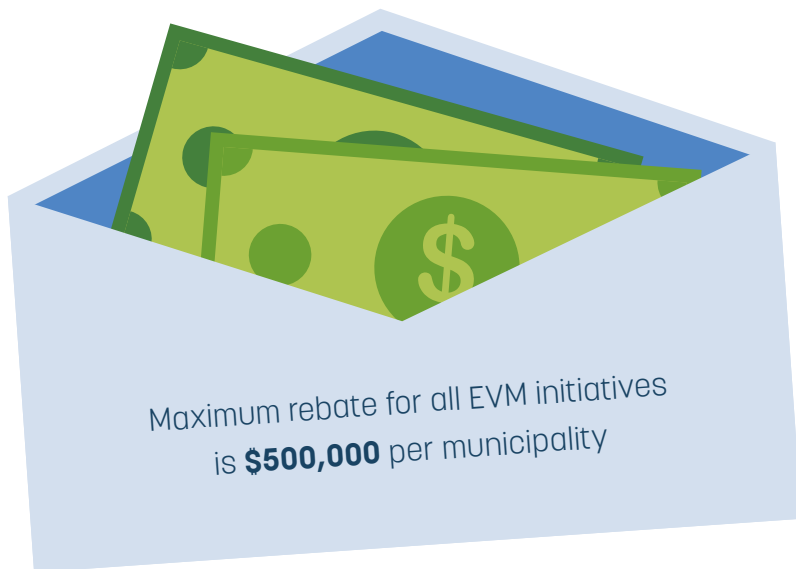
Driving carbon reduction
with electric vehicles

Electric Vehicles for Municipalities Program

Introduce electric vehicles to your fleet.

Alberta communities can save energy, costs, and reduce emissions with the Electric Vehicles for Municipalities program. Rebates are available for feasibility studies, charging stations and electric vehicles.

PROGRAM FUNDING



GOAL

The Electric Vehicles for Municipalities (EVM) program, administered by the Municipal Climate Change Action Centre helps municipalities purchase electric vehicles and charging stations to reduce emissions, save energy and reduce costs.

DID YOU KNOW?

Electric vehicles come in two common types. Battery electric vehicles with an electric motor powered by on-board batteries, and plug-in hybrid electric vehicles powered by both batteries and a combustion engine. When in electric mode, both types are emissions-free and energy efficient.

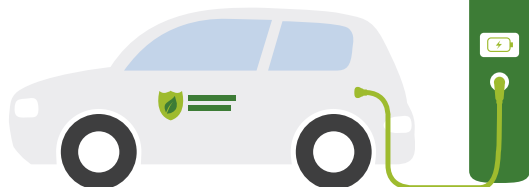
HOW TO APPLY

This is a first come, first serve basis program. Rural and urban municipalities are eligible to apply. Submit an EVM Expression of Interest after reviewing the program details. Learn more at mccac.ca/programs/EVM. Request or register for a webinar.

REBATE LEVELS

The program offers a variety of rebates for eligible measures up to the maximums below.

Eligible Measure	Maximum
Passenger vehicles	\$8,000
Low speed/non-road vehicles, such as zambonis.	\$10,000 per vehicle
Medium and heavy-duty vehicles, such as public works equipment.	\$50,000 per vehicle
Feasibility study	\$6,000
Charging stations	\$2,000 per charger



www.MCCAC.ca
Contact@mccac.ca

780-433-4431
 @MCCAC_Alberta



WEBINAR

ELECTRIC VEHICLES FOR MUNICIPALITIES

MUNICIPAL CLIMATE CHANGE
ACTION CENTRE



www.mccac.ca



AGENDA

WHY ELECTRIC VEHICLES?

WHAT IS ELIGIBLE?

REBATES

QUESTION PERIOD

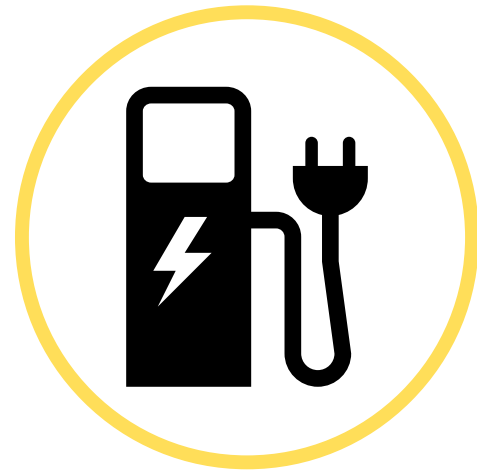
WHY ELECTRIC VEHICLES?



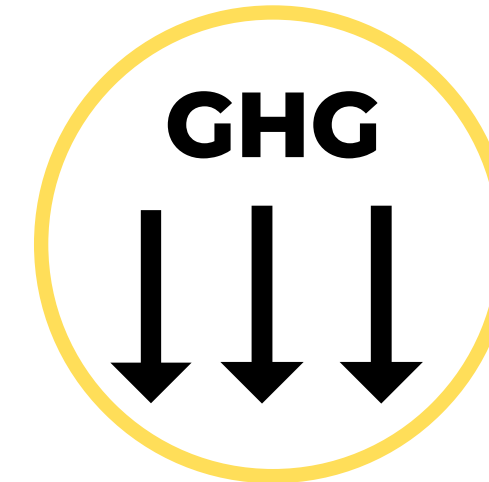
Electric vehicles are more energy efficient and technology is rapidly improving



Minimizes costs while meeting driving needs



Canada plans for all vehicle sales to be electric vehicles by 2040



Reduces greenhouse gas emissions and environmental damage

WHAT IS ELIGIBLE?

ELECTRIC VEHICLES FOR MUNICIPALITIES PROGRAM

**Participants
can apply
for multiple
components**

Eligible Participants

- Rural Municipalities
- Urban Municipalities

Eligible Project Components

- Passenger Electric Vehicles
- Heavy Duty Electric Vehicles
- Non-road Electric Vehicles
- Level 2 and 3 Charging Stations
- Feasibility Studies

TWO TYPES OF ELECTRIC VEHICLES

30+ models
of EVs
available in
Canada

Battery Electric Vehicles

- Powered solely by motors that draw electricity from on-board storage batteries
- Produce zero emissions during operation

Plug-in Hybrid Electric Vehicles

- Emissions-free in electric mode
- Have greater driving range than BEVs
- Internal combustion engine extends driving range

THREE TYPES OF CHARGING STATIONS

Level 1

120 Volt
Household
Outlets



Level 2

240
Volt
Plug in
Station



Level 3

480
Volt
Plug in
Station



Funding is capped at \$500,000 across all initiatives per municipality

EVM REBATES

Kashma Fida | StarMetro Edmonton

www.mccac.ca

FEASIBILITY STUDY REBATES

- **50% of the pre-GST total cost to a maximum of \$6,000**
- **Limit of one Feasibility Study per municipality with a pre-qualified consultant**

FEASIBILITY STUDY TIMELINE

1

**Review program
guidebook and submit
Expression of Interest**

2

**Engage pre-qualified
consultant**

3

**Submit application
and sign funding
agreement**

4

**Consultant completes
feasibility study**

5

**Submit completion
documentation**

6

**Receive
funding**

**Proceed to
EV fleet
upgrade!**

FULL PURCHASE: PASSENGER EV

TYPE

CAPACITY

EXAMPLES

REBATE
=
\$4000

**PLUG IN
HYBRID EV**

Battery Capacity
= 4 - 15 kWh

- Toyota Prius Prime
- Ford Fusion Energi

REBATE
=
\$8000

**PLUG IN
HYBRID EV**

Battery Capacity
= 15 kWh +

- Chevrolet Volt
- Chrysler Pacifica

REBATE
=
\$8000

**BATTERY
ELECTRIC
VEHICLES**

Battery Capacity
= 15 kWh +

- Nissan Leaf
- Chevrolet Bolt

FULL PURCHASE: MEDIUM & HEAVY DUTY ELECTRIC VEHICLES

25% of costs, up to \$50,000 per vehicle

BATTERY ELECTRIC VEHICLES AND PLUG IN HYBRID VEHICLES



FULL PURCHASE: LOW SPEED, NON-ROAD VEHICLES

BATTERY ELECTRIC VEHICLES
AND PLUG IN HYBRID VEHICLES

25% of
costs up to
\$10,000 per
vehicle



LEASED: ALL VEHICLE TYPES

**Rebate
maximums
still apply**

LEASE PERIOD

REBATE

12 - 23 MONTHS

25%

24 - 35 MONTHS

50%

36 - 47 MONTHS

75%

CHARGING STATIONS REBATES

**Funding
Cap =
\$40,000**

Level 2

Level 3

- 50% of costs up to \$2,000 per charger
- One vehicle purchase = One charging station



**240
Volt
Plug in
Station**



**480
Volt
Plug in
Station**

IMPLEMENTATION TIMELINE

1

**Review materials and submit
Expression of Interest**

2

**Submit
application**

3

**Sign funding
agreement**

4

**Complete
project**

5

**Submit project completion
documentation**

6

**Receive
funding**

**Drive
energy
efficient**

QUESTIONS?

Email us at contact@mccac.ca

Follow on social media...



Twitter
[@MCCAC_Alberta](https://twitter.com/MCCAC_Alberta)



LinkedIn
Municipal Climate
Change Action Centre



REQUEST FOR DECISION

SUBJECT: 2019 Men's and Master Men's Canadian Fast Pitch Championships Sponsorship Recognition - Presentation

SUBMISSION TO:	COMMITTEE OF THE WHOLE	REVIEWED AND APPROVED FOR SUBMISSION
MEETING DATE:	September 16, 2019	CAO: DT MANAGER:
DEPARTMENT:	COMMUNITY SERVICES	GM: SW PRESENTER:
STRATEGIC PLAN:	Level of Service	

RELEVANT LEGISLATION:

Provincial (cite) – N/A

Council Bylaw/Policy (cite) – N/A

RECOMMENDED ACTION:

MOTION: That Committee of the Whole receive the 2019 Men's and Master Men's Canadian Fast Pitch Championship Sponsorship Recognition presentation for information, as presented.

BACKGROUND/PROPOSAL:

On August 28 – September 1st, 2019, Grande Prairie hosted the Municipal District of Greenview 2019 Men's and Master Men's Canadian Fast Pitch Championships at the Bear Creek Ball Diamonds in Grande Prairie Alberta.

On May 13, 2019, Council approved a sponsorship in the amount of \$20,000.00 to be the title sponsor of the event. Administration worked closely with the tournament organizers and is confident that Greenview was provided with more than adequate exposure as the title sponsor.

The estimated attendance at the tournament over the course of five (5) days was 6,000 attendees. Greenview provided the tournament with two banners which were placed on the entrance gate and on the gates funneling the crowds to diamond one, with sightlines from the main gate.

The Greenview logo was on the sponsor thank you signage at the entrance of the beer gardens by the main gate, the championship logo was worn at all times by the host committee members, promotional materials such as the event merchandise, the cover of the programs and directional signage to the event all included the championship logo, and the logo was present on the host committee badges. Diamond announcements at all three diamonds multiple times a day included Greenview, with 3 mentions per game of the title sponsor, totalling 180 mentions of the MD of Greenview.

Greenview also provided promotional material that were added into each of the sixteen (16) team welcome bags which included pens, first aid pouches and maps of the MD.

In addition to the aforementioned were radio advertisements which ran from June 1st – September 1st, 2019 on Grande Prairie radio stations Q99 and Big Country 93.1 along with social media posting's throughout the tournament.

BENEFITS OF THE RECOMMENDED ACTION:

1. The benefit of the recommended motion is that the Committee of the Whole will be aware of how the MD of Greenview was acknowledged for their contributions toward the 2019 Men's and Master Men's Canadian Fast Pitch Championships.

DISADVANTAGES OF THE RECOMMENDED ACTION:

1. There are no perceived disadvantages to the recommended motion.

ALTERNATIVES CONSIDERED:

Alternative #1: Committee of the Whole has the alternative to not accept the recommended motion for information, as presented.

FINANCIAL IMPLICATION:

Direct Costs: N/A

Ongoing / Future Costs: N/A

STAFFING IMPLICATION:

There are no staffing implications to the recommended motion.

PUBLIC ENGAGEMENT LEVEL:

Greenview has adopted the IAP2 Framework for public consultation.

INCREASING LEVEL OF PUBLIC IMPACT

Inform

PUBLIC PARTICIPATION GOAL

Inform - To provide the public with balanced and objective information to assist them in understanding the problem, alternatives, opportunities and/or solutions.

PROMISE TO THE PUBLIC

Inform - We will keep you informed.

FOLLOW UP ACTIONS:

There are no follow up actions to the recommended motion.

ATTACHMENT(S):

- Presentation Request Form
- Summary of 2019 MD of Greenview Men's and Master Men's Championships



2019 MEN'S & MASTER MEN'S
**CANADIAN FAST PITCH
CHAMPIONSHIPS**



SPONSORSHIP
RECOGNITION

2019
GRANDE PRAIRIE, AB
AUG 28 – SEPT 1

Summary of 2019 MD of Greenview Men's & Master Men's Canadian Fast Pitch Championships Title Sponsor Deliverables

Estimated Attendance:

1,000 attendees per day (Wednesday – Saturday), totalling at 4,000 attendees

2,000 attendees for the championship games on Sunday.

Total Estimated Event Attendance: 6,000 attendees over the course of 5 days.

Sponsor Fulfillment:

Logo added to Championship Logo



Website: <https://softball.ca/mens>

- Championship Logo can be found on the main page 5 times
- Championship Logo can be found on the host page 3 times
- Championship Logo can be found on the tickets page 3 times
- Championship Logo on the Eventbrite ticket sale page
- Championship Logo can be found on the special events page 3 times
- Championship Logo can be found on the volunteer page 3 times
- Championship Logo can be found on the travel page 3 times
- Championship Logo can be found on the accommodations page 2 times
- Championship Logo can be found on the tourism page 2 times
- Championship Logo can be found on the maps and directions page 2 times
- Championship Logo can be found on the sponsor page 2 times
- MD of Greenview logo can be found as the Title Sponsor on the Sponsor Page
- Championship Logo can be found on the contact page 2 times

Ball Park Advertising: (Exclusivity at the Main Gate)

- 2 banners were provided by the MD of Greenview.



This banner was placed at the entrance on the gate.



This banner was placed on the gates funneling the crowd to Diamond 1 with sightlines from the main gate.

Logo was on the sponsor thank you signage at the entrance of the beer garden by the main gate

- Championship logo was also worn at all times by the host committee members
- Promotional materials such as: the event merchandise, the cover of the programs, & directional signage into the event all supported the championship logo
- Logo was also present on the host committee badges
- Diamond announcements at all three diamonds multiple times per day.

2019 MD of Greenview Men's & Master Men's Canadian Fast Pitch Championships – Announcer Script Notes

5 minutes prior to game time

Welcome to the 2019 MD of Greenview Men's/Master Men's Canadian Fast Pitch Championships. This game will feature

the (Team Name) from the province of (Province Name)
and (Team Name) from the province of (Province Name)

Between innings

(3 times per game)

The Championship Host Committee thanks the sponsors for their generous support of these championships:

Title Sponsor: MD of Greenview

*60 games total x 3 mentions per game = 180 mentions of the MD of Greenview as the title sponsor and 60 times the MD was mentioned in the event name at each game.

Introduction at Opening Ceremonies

Deputy Reeve Winston Delorme, representing the MD of Greenview at the opening ceremonies on Wednesday, August 28, 2019 at 6 p.m.



Merchandise Branding:

The championship logo is present on:

- 100 volunteer t-shirts
- 25 security t-shirts
- 300 event t-shirts
- 100 event hoodies
- 68 host committee uniforms
- The MD of Greenview's Logo is present on:
- 100 volunteer t-shirts
- 25 security t-shirts



Front
Actual Size
9.225'W x 8'H



MEN'S TEAMS

- | | |
|--------------------|-----------------------------|
| PVI PIRATES | OSHWOKEN HILL UNITED CHIEFS |
| IRMA TIGERS | EAST HANTS MASTODONS |
| GALWAY HITMEN | SOOKE LOGGERS |
| BIG GUY LAKE KINGS | BULYEA RUSTLERS |
| SASKATOON ANGELS | ELMIRA EXPOS |

MASTERS TEAMS

- | | |
|-------------------------------|-------------------|
| CJC MASTERS PIRATES | VERNON INSTALLERS |
| CLEAR PRAIRIE | MANTOBA BIGMAN |
| RIBSTONE CREEK MASTER BREWERS | MELFORT 222's |

Back
Actual Size
11'W x 13'H



Back
Actual Size
11'W x 5.725' H



Back
Actual Size
11'W x 5.725' H



Promotional Materials for Welcome Packages

- 16 stylist pens were provided by MD of Greenview
- 16 first aid pouches were provided by the MD of Greenview
- 16 MD of Greenview District maps were provided
- All items list above were included in the Welcome Packages for the competing teams

Ad in Tournament Program

- The Championship logo was displayed in the program 3 times (not including the cover)
- The MD's Logo was displayed in the program 3 times (separately from the championship logo)



MESSAGE FROM THE REEVE

Welcome to all Men's and Master Men's teams, coaches, and athletes from across Canada. The Municipal District of Greenview is a proud sponsor of the 2019 Men's and Master Men's Fast Pitch Championships in Grande Prairie, AB. I hope you enjoy your time in the region.

The Municipal District of Greenview offers an array of rivers, lakes, mountain peaks of the majestic Rocky Mountains, and prairie meadows. Untamed wilderness promises an abundance of outdoor activities. Modern, indoor recreation facilities provide sport and recreation activities year-round. Our residents and visitors can experience adventure everywhere they look.

Throughout this tournament, I hope that you visit old friends and make many new ones. The Men's and Master Men's Canadian Fast Pitch Championships are a time to put all of your training and practice to use, and above all have a good time.

Congratulations to athletes, coaches and volunteers and best wishes for a fun event!

Dale Smith
Reeve Municipal District of Greenview



WELCOME TO GREENVIEW



FROM MEADOWS TO MOUNTAINS

Neighbouring Grande Prairie to the south and east, Greenview offers an array of rivers, lakes, mountain peaks, and prairie meadows that are waiting to be explored.

With the spectacular panoramic vistas of the Canadian Rockies only two short hours south and endless tourism and recreation opportunities in between, you will find unique experiences wherever your travels take you.



Check out our foldable maps available in your welcome package or at the Grande Prairie Tourism Centre to learn all that Greenview has to offer!

EXPANDYOURVISION.CA

MDGREENVIEW.AB.CA

Radio Advertisement:

The Jim Pattison Broadcast Group provided: *Promotional Period: from June 1st – September 1st, 2019*

- 150 produced 30 second commercials
- Minimum 100 live announcer mentions
- 8 Social Media Posts promoting the event and how to get tickets
- Contesting Giving away weekend passes to attend the event
- Online Promotion on Everything GP Run of Site – 8 weeks
- Online promotion though Big Country and Q99 websites with a Rotating banner on the home page and your poster on the events section.

Q99 = 86 on-air ab libs	Big Country = 91 on-air ad libs
July 1 – 7 = 11	July 1 – 7 = 9
July 8th to 14th = 11	July 8th to 14th = 7
July 15th – 21st = 6	July 15th – 21st = 6
July 22 to 28th = 8	July 22 to 28th = 6
July 29th to August 4th = 7	July 29th to August 4th = 7
August 5th to 11th = 7	August 5th to 11th = 7
August 12th to 18th = 9	August 12th to 18th = 7
August 19th to 25th = 7	August 19th to 25th = 14
Aug 26th – September 1st = 20	Aug 26th – September 1st = 28

Fastball theme, promoting the Pirates games or Championship games

Big Country Instagram posts or stories = 10

Q99 Instagram posts or stories = 16

Big Country Twitter = 15

Q99 Twitter = 16

Social Media:

Committee Promotion on the Event Page:

- Championship Logo is the main image for the event Facebook Page
- **5 direct mentions** of the MD of Greenview on Facebook Posts
- **41** Digital "Thank you" Assets using the championship logo
- **1** Digital "Thank you" Assets using the MD's logo
- **160 posts** added to the Facebook event page utilizing the event title in each one

Event Page Analytics:

- Number of Facebook Users that liked the event page: **6,731**
- Weekly Page Engaged Users (*The number of people who engaged with your Page. Engagement includes any click or story created.*): On average **1,805 people engaged with the page per week**, equalling a total of 23,470 page engagement over the course of 13 weeks.
- **Total Organic Reach** (*The number of people who had any content from your Page or about your Page enter their screen through unpaid distribution. This includes posts, stories, check-ins, social information from people who interact with your Page and more.*): **230,734**
- **Total Viral Reach** (*The number of people who had any content from your Page or about your Page enter their screen through with social information attached. As a form of organic distribution, social information displays when a person's friend interacted with your Page, post or story. This includes when someone's friend likes or follows your Page, engages with a post, shares a photo of your Page and checks into your Page.*): **225,616**
- **Total Impression** (*The number of times any content from your Page or about your Page entered a person's screen. This includes posts, stories, check-ins, ads, social information from people who interact with your Page and more.*): **711,858**
- Logged-in Page Views (*Page Views from users logged into Facebook*): **2,871**

Top Posts for Reach and Engagement:

Post Details

Grande Prairie Regional Sport Connection
Published by Paige Grasby (P) 3 hrs

We would like to thank all the wonderful sponsors that helped make MD of Greenview Men's & Master Men's Canadian Fast Pitch Championship a success! This event wouldn't have happened and have been as successful as it was without your generous contribution and support!

Municipal District of Greenview No. 16
The Jim Pattison Broadcast Group (Big Country 93.1 FM Grande Prairie)
C99- Grande Prairie Everything GP
Elix Voo & Steam... See More



Performance for Your Post

456 People Reached

22 Likes, Comments & Shares

16 Likes	10 On Post	6 On Shares
3 Comments	2 On Post	1 On Shares
3 Shares	3 On Post	0 On Shares

34 Post Clicks

1 Photo Views 0 Link Clicks 33 Other Clicks

NEGATIVE FEEDBACK

0 Hide Post 0 Hide All Posts
0 Report as Spam 0 Unlike Page

Reported stats may be delayed from what appears on posts

Get More Likes, Comments and Shares
Boost this post for CA\$40 to reach up to 7,200 people.

456 People Reached 56 Engagements **Boost Post**

10 2 Comments 3 Shares


Like Comment Share

Reached: 456	Shares: 3
Likes: 16	Post Clicks: 3
Comments: 3	Engagement: 56

Post Details

Grande Prairie Regional Sport Connection
Published by Paige Grasby (P) August 29 at 11:11 AM

It's a perfect day to play ball! Come out to South Bear Creek Diamonds and support the 2019 Municipal District of Greenview No. 16 Men's and Master Men's Canadian Fast Pitch Championships. You can also grab a FREE shuttle from the diamonds to the Dino Museum starting this afternoon!
@mbrukphoto
MD of Greenview Men's & Master Men's Canadian Fast Pitch Championship



Performance for Your Post

661 People Reached

14 Likes, Comments & Shares

12 Likes	4 On Post	8 On Shares
0 Comments	0 On Post	0 On Shares
2 Shares	2 On Post	0 On Shares

14 Post Clicks

1 Photo Views 0 Link Clicks 13 Other Clicks

NEGATIVE FEEDBACK

0 Hide Post 0 Hide All Posts
0 Report as Spam 0 Unlike Page

Reported stats may be delayed from what appears on posts

Get More Likes, Comments and Shares
Boost this post for CA\$40 to reach up to 7,200 people.

661 People Reached 28 Engagements **Boost Post**

2 Shares

Like Comment Share


Reached: 661	Shares: 2
Likes: 12	Post Clicks: 14
Comments: 0	Engagement: 28

Post Details

Grande Prairie Regional Sport Connection
Published by Hootsuite (H) August 19 at 9:15 AM

Closed Congratulations to Aaron Carver!

We have two weekend passes to the upcoming 2019 MD of Greenview Men's & Master Men's Canadian Fast Pitch Championship August 28 - September 1, 2019 HERE in GP! These passes will get you into everyday of the event and any diamond during the event.
Municipal District of Greenview No. 16
To win... See More



Performance for Your Post

1,905 People Reached

86 Likes, Comments & Shares

35 Likes	29 On Post	6 On Shares
38 Comments	27 On Post	11 On Shares
13 Shares	12 On Post	1 On Shares

178 Post Clicks

10 Photo Views 0 Link Clicks 168 Other Clicks

NEGATIVE FEEDBACK

1 Hide Post 0 Hide All Posts
0 Report as Spam 0 Unlike Page

Reported stats may be delayed from what appears on posts

Get More Likes, Comments and Shares
Boost this post for CA\$40 to reach up to 7,200 people.

1,905 People Reached 264 Engagements **Boost Post**

23 Comments 12 Shares


Like Comment Share

Reached: 1,905	Shares: 13
Likes: 35	Post Clicks: 178
Comments: 38	Engagement: 264

Post Details

MD of Greenview Men's & Master Men's Canadian Fast Pitch Championship
Published by Paige Grasby (P) August 27 at 5:14 PM

Come down to South Bear Creek Park to watch some amazing ball and the official Opening Ceremonies! Talent from across Canada! First game is Aug 28 at 9 am. Opening Ceremonies at 6 pm.
Municipal District of Greenview No. 16



Performance for Your Post

1,840 People Reached

68 Reactions, Comments & Shares

51 Like	14 On Post	37 On Shares
1 Low	0 On Post	1 On Shares
4 Comments	0 On Post	4 On Shares
12 Shares	12 On Post	0 On Shares

116 Post Clicks

27 Photo Views 0 Link Clicks 89 Other Clicks

NEGATIVE FEEDBACK

2 Hide Post 0 Hide All Posts
0 Report as Spam 0 Unlike Page

Reported stats may be delayed from what appears on posts

Get More Likes, Comments and Shares
Boost this post for CA\$40 to reach up to 7,200 people.

1,840 People Reached 184 Engagements **Boost Post**

12 Shares

Like Comment Share

Reached: 1,840	Shares: 12
Likes: 52	Post Clicks: 116
Comments: 4	Engagement: 184

Community Outreach:

Grande Prairie Regional Tourism Association

<https://gptourism.ca/regional-events/2019-canadian-championship-mens-master-mens/>

GPRTA, posted an event calendar listing and made 3 individual posts about the event on their social media

Chamber of Commerce

Mid August - <https://myemail.constantcontact.com/Chamber-Member-Connections.html?soid=1104263747274&aid=5dZpRfcj4Y>

August - <https://myemail.constantcontact.com/Chamber-Member-Connections.html?soid=1104263747274&aid=dvPiV2jkuFA>

Big Country

<https://www.bigcountryxx.com/events/222173/>

Big Country XX, posted an event calendar listing and made 23 individual posts about the event on their Facebook page, 8 tweets on Twitter, and 6 Instagram posts.

All Events

<https://allevents.in/grande%20prairie/md-of-greenview-2019-canadian-mens-and-masters-mens-fast-pitch-championship/1000064609502762>

My Grande Prairie Now

<https://www.mygrandeprairienow.com/event/2019-mens-and-master-mens-canadian-fast-pitch-championship/>

Q99

<https://www.q99live.com/events/214437/>

Q99, posted an event calendar listing and made 23 individual posts about the event on their Facebook page, 12 tweets on Twitter, and 6 Instagram posts.

2DayFM

2DayFM, posted an event calendar listing and made 3 individual posts about the event on their Facebook page, 1 tweet on Twitter, and 3 Instagram posts.

Everything GP

<https://everythinggp.com/sports-local/>

<https://everythinggp.com/2019/09/06/attendance-totals-exceed-expectations-for-canadian-fast-pitch-championships/>

Posted 6 blog posts about the event to their webpage, 10 Facebook posts, and 6 tweets on Twitter

Grande Prairie Regional Sport Connection

Posted 29 Facebook posts, 23 tweets on Twitter, and 23 Instagram posts

Daily Herald Tribune

<https://www.dailyheraldtribune.com/sports/local-sports/canadian-fast-pitch-championships-at-south-bear-creek-diamonds-draw-solid-attendance-numbers>

Weekend Passes

- 20 passes were given to the MD of Greenview

Thank you, Advertisement.

- 41 Digital "Thank you" Assets using the championship logo
- 1 Digital "Thank you" Assets using the MD's logo



Testimonials:

**Some names are not included as we have yet to receive permission to publish this comment*

"Your team helped organize one of the best Canadian Championships I have been to in 25 yrs! I was truly impressive to see the way your team pulled together".

"Thank you so much for an incredible week in beautiful Grande Prairie. You ran an amazing tourney! The facilities were amazing, the volunteers were amazing, and the people were the finest you'll meet. Can't thank you enough for everything!"

"A special shout out to a few if I may.

The Burns family, Gary (your efforts made everything incredibly easy for Larry and myself), Erin (keeping us fed and laughing), and Allison (liquid refreshments) and mom (emergency basis). Darren and Paul, was there ever a moment these 2 were not running around? Earl and son or Frick and frack as I called them. Thanks for always looking after us (the stew and bannock was awesome)! Debbie, thanks for putting up with my always being in your way! Finally, Paul your undying efforts throughout the week were truly impressive to experience. Your leadership qualities were constantly on display throughout and were truly reflected in all of those that worked with you! The Championship committee along with Grande Prairie can be very proud of the overwhelming effort and success of this past week! I hope that everyone now gets a chance to relax and reflect on what a great team effort that this truly was.

I wish you all nothing, but the best of luck and I look forward to getting back there for another Softball Canada event very soon”!

- Scott Neiles, Assistant Supervisor Softball Canada

“I just wanted to thank everyone, it was one of the best run tournaments I have been involved in either as a coach or organizer. You’re an amazing bunch of volunteers/ fastball enthusiasts”.

“This was the best diamonds we played on all season and the best support from a host committee. Hope to be a part of a tournament here again soon”.

“Just a quick note to let you know how much I truly appreciated the incredible effort that the people of Grande Prairie put into the Softball Canada Mens/masters Championships over the past week.

As I had mentioned in conversation, the sheer number of volunteers was impressive enough but to experience how tirelessly they all worked was truly a joy to watch”.

C

BENEFITS OF THE RECOMMENDED ACTION:

1. The benefit of Committee of the Whole accepting the recommended motion is that information will be provided regarding the Grande Cache 50th Anniversary Legacy Community Mural within the Hamlet of Grande Cache as it relates to Greenview property.

DISADVANTAGES OF THE RECOMMENDED ACTION:

1. There are no perceived disadvantages to the recommended motion.

ALTERNATIVES CONSIDERED:

Alternative #1: Committee of the Whole has the alternative to not accept the presentation for information.

FINANCIAL IMPLICATION:

There is no financial implication to the recommended motion.

STAFFING IMPLICATION:

There is no staffing implications to the recommended motion.

PUBLIC ENGAGEMENT LEVEL:

Greenview has adopted the IAP2 Framework for public consultation.

INCREASING LEVEL OF PUBLIC IMPACT

Inform

PUBLIC PARTICIPATION GOAL

Inform - To provide the public with balanced and objective information to assist them in understanding the problem, alternatives, opportunities and/or solutions.

PROMISE TO THE PUBLIC

Inform - We will keep you informed.

FOLLOW UP ACTIONS:

Upon Council deliberation, a letter will be sent out and if needed, a bylaw may be drafted.

ATTACHMENT(S):

- Grande Cache 50th Anniversary Legacy Community Mural Proposal
- Grande Cache 50th Anniversary Legacy Community Mural Pictures
- Grande Cache 50th Anniversary Legacy Community Mural Proposal Recommendation



Grande Cache 50th Anniversary
Legacy Community Mural Proposal

Submitted on September 1, 2019

1. ORGANIZATION INFORMATION

Grande Cache 50th Anniversary Committee
Yvonne Rempel, Chairperson
Katie Wong, Event Coordinator
PO Box 1266, Grande Cache, AB, T0E 0Y0
(604) 842-5376
gc50thanniversary@gmail.com

2. DESCRIPTION OF PROPOSED MURAL PROJECT

The Grande Cache 50th Anniversary Committee worked together for nearly a year to put together a memorable celebration weekend for the Grande Cache community. With the majority of activities taking place the weekend of June 28th to June 30th, 2019, the Committee felt strongly about including legacy projects that will continue to celebrate Grande Cache beyond the 2-day event.

The theme of the 50th Anniversary year is ‘Decades & Diversity’, chosen because it represents the many years of different histories, cultures, industries, and families that have built this community. Because there are so many facets to Grande Cache’s story, a mural was discussed as one of the best ways to inclusively capture all the symbols of the area.

3. MURAL DESIGN AND ARTIST

Valerie Bernard, a Grande Cache business owner and artist, designed and executed the painting of the mural. The below is Valerie’s mock-up of the proposed mural. Valerie was asked to include symbols of Grande Cache, notably nature, industry, recreational pursuits, and the Indigenous community.





4. MURAL SPECIFICATIONS

The mural panels are marine plywood which has high resistance to water, moisture, fungus, and harsh weather. For paint, Valerie used airbrush paint and an automotive-grade clear coat as a seal.

The mural is made up of four panels measuring 4' x 8'. When assembled, the mural measures 8' x 16'. The panels are made to fit into a steel frame welded by Jonathan Evans at Grande Cache Institution. Altogether, the mural and frame weigh a few hundred pounds.

5. MURAL COSTS

The design and creation of the 50th Anniversary mural was funded with a generous donation from Foothills Forest Products. The Foothills Forest Products logo is featured on the bottom right corner of the mural crediting the sponsor. The frame for the mural was constructed by Jonathan Evans, a welding instructor at Grande Cache Institution. Jonathan donated both his time and materials for the frame. Valerie Bernard has offered her services to maintain future upkeep of the mural at no additional cost.

Installation costs are pending approval from the Municipal District of Greenview council.

6. PROPOSED MURAL LOCATION

The 50th Anniversary Committee envisions the mural to be installed on the wall adjacent to the Recreation Centre entrance. The Recreation Centre is a central location visited by locals and tourists alike. It also served as the main hub of activity for the 50th Anniversary. This location would also provide semi-protection from natural elements while allowing for people to see the mural both from the entrance and traveling westbound on Hoppe.





8. MAINTENANCE PLAN

Valerie Bernard has agreed to be responsible for the regular upkeep and maintenance of the mural for as long as it remains at the proposed location. \$1500 will be reserved for future maintenance costs such as paint or hardware. In the unfortunate event of unsalvageable damage from vandalism or extreme weather, the Grande Cache 50th Anniversary Committee will consult with Valerie Bernard, Foothills Forest Management, the Grande Cache Recreation Centre, and Municipal District of Greenview, to find an agreeable solution.



50th Anniversary Mural by Valerie Bernard, sponsored by Foothills Forest Products



50th Anniversary Mural - top left panel



50th Anniversary Mural - top right panel



50th Anniversary Mural - bottom left panel



50th Anniversary Mural - bottom right panel

PROPOSALS SUMMARY
GRANDE CACHE 50th ANNIVERSARY
LEGACY COMMUNITY MURAL RECOMMENDATION

MD of Greenview, Grande Cache– Department of Community Services
Grande Cache 50TH Anniversary Legacy Community Mural
Recommendation

Prepared by:

Kevin Gramm

Manager, Facilities, Maintenance & Recreation

MD of Greenview

September 9, 2019



MUNICIPAL DISTRICT OF GREENVIEW No. 16

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September 9, 2019

Municipal District of Greenview
Box 1079
Valleyview, AB. T0H 3N0

Attention: Stacey Wabick, General Manager, Community Services

Re: Grande Cache 50th Anniversary Legacy Community Mural Proposal

Greetings Stacey,

Attached you will find an assessment of the previously submitted Grande Cache 50th Anniversary Legacy Community Mural Proposal, who submitted their proposals on September 1, 2019.

After reviewing the information presented, our recommendation that Greenview does not approve the Grande Cache 50th Anniversary Legacy Community Mural at this time. Within this document you will find breakdowns and analysis of the proposal, and weighting of each respective proponents.

There is a possibility that the mural may be better suited for one of our other existing properties. Included in the report are a number of options for potential future mural locations listed for recommendation purposes.

Please contact me further if you require additional information or have questions about specific proposals.

Sincerely,

Kevin Gramm

Kevin Gramm,
Manager, Recreation Services
MD of Greenview, Grande Cache

CC. Teresa Marin, Community Services Executive Assistant

1.0 INTRODUCTION

The Grande Cache 50th Anniversary Committee commissioned a mural by local artist, Valerie Bernard, to capture elements and symbols representing five decades of Grande Cache. The mural was financed by a donation from Foothills Forest Products and was completed in July 2019. A metal frame for the mural was constructed and donated by the welding shop at the Grande Cache Institution.

The Grande Cache 50th Anniversary Committee proposed the installation of this mural on the external, east-facing wall of the Grande Cache Recreation Centre. This location was suggested because of the volume of regular foot-traffic in and out of the Recreation Centre, a place that is frequented by both local residents and out-of-town guests. The objective behind the mural, was to have legacy projects that would continue to celebrate Grande Cache's 50 years of incorporation, throughout the year.

2.0 PROPOSAL

The proposal provided outlined the one location that the Committee requested for the permanent home for the Legacy Community Mural. Overall, there were a couple of items stood out to me with regards to the information provided. The below is a list of items that stood out either about the proposal, as it relates to the proposed mural.

The mural is comprised of four panels, which are 4' by 8', which when assembled will be 8' by 16' and will have a steel frame, welded by Jonathan Evens at the Grande Cache Institution.

2.1 Location:

- I appreciated the pictures of the proposed location for the Mural, as it gave an excellent representation of the size and dimensions of the structure proposed.
- One of the concerns I have is with regards to future development of the proposed space, should Council decide to complete the previous pool, the wall in which the proposed mural would sit on may be compromised. This may not ensure that it will remain or be put up, depending on a number of variables, including structural design, building materials utilized and finishing tie ins to the previously renovated adjacent building.
- The other concern with the proposed wall, would be asbestos containment upon drilling in to the wall to secure the mural.
- I would like to propose the Tourism & Interpretive Centre as an alternate site for the mural. This would be visible from Highway 40, and may attract people to view the Art display. There has also been conversation regarding other murals being displayed at the Tourism Centre, which may be a great complement to further mural onsite displays.

2.2 Mural:

- The mural is quite spectacular in nature and appreciate the Committees attention to details and effort to incorporate the many amazing things that Grande Cache has to offer.
- One concern I have is that, while it encapsulates the various occurrences taking place within Grande Cache and surrounding area for the past 50 years, it does not correspond to the activities exclusive to the Grande Cache Recreation Centre.

- The 50th Anniversary has taken on the amazing, yet daunting task of showcasing all of the many diverse components, services and opportunities that Grande Cache has to offer, over the past 50 years. There, however, are two components that have been excluded in the mural. These include the Logging Industry and Grande Cache Correctional Facility. While I recognize that the mural has already been completed, there may be an opportunity to provide a secondary mural or representation to all of the emergency services with the Hamlet of Grande Cache.
- The detailed photos give a comprehensive look into the final product.

2.3 Size:

- As previously noted, the mural will be 8' by 16' and will weigh a few hundred pounds. The noteworthy item to mention would be the scope and magnitude of mounting the mural, and reinforcement.

2.4 Cost:

- I appreciate the inclusion allocation for future maintenance costs.
- Costs associated with mounting the mural are not included.
- There is also no indication of who is responsible for mounting the mural.
- If the group decides to take it down after a year/ 10 years, who will be responsible for the remediation?

3.0 IMPACT TO GREENVIEW

It is hard to determine at this point what the impact would be of approving the Grande Cache 50th Anniversary Legacy Mural. There may be a precedence set with regards to future groups, community groups or individuals looking to continue to have their legacy and may approach the MD for future mural space.

BENEFITS OF THE RECOMMENDED ACTION:

1. The benefit of accepting the presentation is to confirm receipt of the Council update from Evergreens Foundation.

DISADVANTAGES OF THE RECOMMENDED ACTION:

1. There are no perceived disadvantages to the recommended motion.

ALTERNATIVES CONSIDERED:

Alternative #1: N/A

FINANCIAL IMPLICATION:

There are no financial implications to the recommended motion.

STAFFING IMPLICATION:

There are no staffing implications to the recommended motion.

PUBLIC ENGAGEMENT LEVEL:

Greenview has adopted the IAP2 Framework for public consultation.

INCREASING LEVEL OF PUBLIC IMPACT

Empower

PUBLIC PARTICIPATION GOAL

Empower - To place final decision-making in the hands of the public.

PROMISE TO THE PUBLIC

Empower - We will implement what you decide.

FOLLOW UP ACTIONS:

There are no follow up actions to the recommended motion.

ATTACHMENT(S):

- Evergreens Foundation Independent and Supportive Living Short-Term Development and Long-Term Planning
- Evergreens Foundation Business Plan 2020 - 2022



Evergreens Foundation

Independent and Supportive Living
Short-Term Development and Long-Term Planning

February 1, 2019



Colliers
Project Leaders



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1. Executive Summary

1.1 Background

To ensure serviced housing demand is met for Seniors in a manner that best addresses this population, a development plan is required, through which the right product and right services are available at right time. The Evergreens foundation (Evergreens) is the majority provider of Seniors Housing for Yellowhead County, Parkland County - west of Wabamun Lake, MD Greenview and the municipalities of Hinton, Jasper and Edson. Evergreens has a responsibility to the municipal and district governing bodies to manage existing Seniors' housing operations and capital development to meet future requirements.

Evergreens responsibility for Seniors Housing includes:

- a. Supportive Living Lodges (SL): One bedroom and studio units with various level of care ranging from housekeeping and meals to higher need individual support. (L1 – L3 levels of care)
- b. Independent Living Seniors Apartments (IL): Rent Geared to Income (RGI) one and two bedroom apartment style living.

Both IL and SL housing services are operated on a not-for-profit basis. IL housing is further intended to address low income issues existing within the service area.

1.2 Objective

This report is to provide context for the Evergreens Foundation Board (the Board); where demand will occur (**Geography and Population Distribution**); what demand looks like (**Demographics & Demand**); how to manage demand (**Development Strategy**); and the investment required (**Capital Planning**).

1.3 Evergreens Board Retreat

The Board met October 18th – 19th, 2018, to discuss how to meet the future requirements of housing. As a result of the meeting, the following conclusions and directions were drawn:

Vision

Provide regional housing solutions for Seniors in a responsive, sustainable and quality-driven manner.

Mandate

- Leverage our expertise to lead and manage the development of supportive living
- Lead, partner, facilitate, promote and assist in the development of independent living
- Be the advocate for communities, conduit for funding and liaison to all levels of government
- Ensure access to available community supports
- Represent housing interests in a fair, balanced and equitable manner

1.4 Current Supply and Future Requirements

The supply of housing dedicated for seniors supportive living, and low-income independent living has not kept pace with the population age shift. In addition, some product is considered end of life, or unsuitable relative to current expectations.

Future supply recommendations are based on current supply ratios.

- Projected IL housing demands are based on Evergreens Foundations client age profile
- Projected SL housing demands are based on Evergreens foundation client age profile and prevalence of over 65 and of low-income Seniors

Long Term Projections

Long term projections¹ were understood and recognized by the Board. The Board concluded each planned project should try to exceed future targeted requirements in the future as it was deemed that the current supply and demand ratio have not addressed needs in their community.

IL Supply Projections

SL Supply Projections

	60+ Population	5 year Growth	Total Growth	Projected IL Housing Needs (Current Supply)		75+ Population	5 year Growth	Total Growth	Projected SL Housing needs (Current Supply)
2016	8,793			189	2016	2,323			197
2021	11,471	30%	30%	245	2021	2,948	27%	27%	250
2026	13,730	20%	56%	308	2026	3,909	33%	68%	316
2031	15,030	9%	71%	364	2031	5,151	32%	122%	415
2036	15,776	5%	79%	403	2036	6,768	31%	191%	538
2041	16,334	4%	86%	418	2041	7,813	15%	236%	646
2046	16,628	2%	89%	408	2046	7,872	1%	239%	701

Figure 1 Population Growth, Independent Living and Supportive Living projected supply requirements²

Short Term Planning

The Board concluded that focus remain on short term planning. Short term planning is defined as a capital development plan executed over the next 7 to 10 years (2019 – 2029) that:

- Align with current supply and demand ratios
- Geographically balances supply and new development
- Projects have scale to ensure reasonable operational efficiency

Additionally, the Board agreed that considerations for capital development projects planned for Grand Cache consider cultural opportunities associated with the local indigenous population in its development.

Recommended development and location is based on meeting the current regional levels for supply, future regional requirements based on maintaining current supply levels and addressing geographical discrepancies relative to supply.

Priorities and Resources

The direct development of future SL requirements should be prioritized over future IL requirements.

¹ Projected housing needs are directly calculated by 5-year population age brackets, demand within each bracket, and mortality rates.

² Current Supply and Demand based on 2016 Census Data.

- SL requirements are the direct responsibility of the Board ensuring both financial and non-financial resources are in place.
- IL requirements are also a Board responsibility, however as Evergreen has only the responsibility to manage such housing funded and developed by others, alternate methods are necessary as the Board may not be able to directly address the resource requirements, unless they are able to develop a net zero project and secure grants or receive Ministerial approval for private mortgaging.

The Board recognized there are other channels to develop and operating housing, particularly for IL. Such channels include:

- Supporting other non-profit associations on the development of IL Seniors housing
- Supporting other non-profit associations on the operations of IL Seniors housing
- Attracting private market suppliers to develop IL Seniors housing

Individual members of the board then must work with their municipalities for alternate approaches for IL housing development.

1.5 Capital Planning

Proposed additional supply for Supportive Living over the short term include:

- 60 Units – Hinton (Zone 4)
- 70 Units - Wildwood / Evansburg / Parkland area (Zone 1)

Proposed additional supply for Independent Living (RGI) include:

- 15 Units - Grand Cache (Zone 3)
- 60 Units - Wildwood / Evansburg area³ (Zone 1)
- 70 Units – Edson / Peers (Zone 2)

See section 2.0 for more information on Zones

The Board is currently undergoing planning and budgeting workshops for the expansion of Pine Valley Lodge in Hinton Alberta (Zone 4). The resulting budgeting exercise has been utilized to project future capital costs for both SL and IL demand projections.

The current planning for Pine Valley includes 60 SL units (SL1 – SL3). Current planning is therefore not in alignment with the targeted supply levels. The suggested targets are minimums only, units serve the Region as a whole, and as previously stated, the board agreed to exceed the minimum targets if feasible.

Resource Assessment – Supportive Living

Based on the current capital requisition assessment rate of \$5,000,000⁴, Evergreens will be able to meet the short-term financial requirements for SL Projects defined above. Evergreens will not be able to meet the long-term requirements for SL projects defined further in this report.

³ Inclusive of replacement of units through closure of Legion Lodge, Evansburg.

⁴ All funds are directed to new projects only and are not reserve funding for repairs and upgrades of existing facilities. Based on 60 new beds (SL1 – 20, SL2 and SL3 – 40), \$3M reserve contributions for upcoming lifecycle repairs, not including replacement of existing 30 units.

If current capital requisitions increased by 20%, to 6,000,000 beginning in 2020 and receive inflation adjustments going forward, Evergreens should be able to build sufficient reserves to fund new facility requirements for Supportive living.⁵

Other future projects for the region's communities are at risk when pursuing a deferral of the capital assessment. Concurrently, operational requisition assessments must adjust in parallel. Such an approach is not recommended.

Resource Assessment – Independent Living

Current capital requisitions are designated for SL projects only, Evergreens foundation operates the IL component of the portfolio on behalf of others. Currently, the financial responsibility for IL housing in the region remains within the individual municipalities and the province.

1.6 Board Considerations

The Board expressed the following:

- Do not compromise on quality
- Evergreens remains responsible to meet long term SL housing requirements
- Champion the need for IL housing, however such demand may be fulfilled by a variety of means
- Resources are difficult to obtain
- The plan is to be sustainable ensuring over the long-term geographical balance between communities

Considerations for the Board:

Supportive Living

1. Based on the current program, increase the annual capital contribution from \$5.0M to \$6.0M beginning in 2020.
2. Adjust future contributions with annual inflation to allow reserves to build in alignment with projected SL development requirements.
3. Recognize the required operating budget increases are in step with additional development and agree operational increases are part of acceptance as part of the long-term strategy.
4. Review additional requirements for aging/existing structures and adjust long term budget/reserve planning accordingly.
5. Consider impact of Pine Valley programming requirements; capital costs associated with the project are used as a basis for all future projects and are reflected in the required reserves.
6. Begin land review in Wildwood/Evansburg area for a 70-unit development.

Independent Living

1. Ensure respective communities understand that the capital requirements for IL living is not reflected in the current capital requisition. Capital requisitions are only for SL housing.

⁵ All other sources of revenue remain constant and adjust for inflation period of study.

2. Develop specific Evergreens offering & expertise for individual communities, organizations and the outside market looking to independently develop housing aimed at Seniors.
3. Where applicable, Evergreens should consider identifying available lands for IL, or with new SL projects, set land aside for IL development either directly or by others.

Other Observations

1. New housing proposals lack clarity of purpose relative to Evergreen's mandate. It has been positioned by management that both programs, IL and SL, is geared for rent geared to income (RGI); there is also discussion at the board level to develop tiered products/rents to reduce the operating burden. The purpose of new developments must be clear for whom (within the senior community) they are providing housing.

The subsequent risk to Evergreens includes inconsistency of delivery, long term sustainability, inability to fund projects, miss-allocation of funds relative to their mandate, and/or inability to fulfill their mandate.

2. Where projects are outside Evergreens mandate, individual communities should be advised and engage other means to pursue and develop such projects.

1.7 Methodology and Limitations

The demand projections this report utilizes are based on demographic data analysis to project the region's demand for housing, and location of housing for balanced planning.

Data analysis⁶ includes:

- Regional Geography
- Population location and density within the Region
- Current and projected age of population (by 5-year age groups)
- Mortality rates

Key assumptions include:

- No net migration addition or loss relative to projection of age categories
- The current age distribution of those served by served by Evergreens for SL is representative of future age distribution
- Future requirements for IL and SL housing are to obtain and maintain a geographical balanced distribution within the region
- The current supply of designated Supportive Living units relative to the Seniors population age groups utilizing such services is the minimum baseline for future projections
- The current supply of designated Independent Living units is relative to Seniors population over 65 is the minimum service baseline for future projections

No considerations are given for:

- Cultural characteristics within the Region that may influence demand
- Impact other providers may have on demand in the future

⁶ Basis: Statistics Canada, <https://www12.statcan.gc.ca/census-recensement/2016/dp-pd/prof/index.cfm?Lang=E>

- Locational preferences with the Region, only the distribution of population is representative of the relative distribution of housing need
- Economic impacts that may influence future demand
- Current or future quality of IL or SL housing and impact on demand

2. Geography and Distribution

2.1 Use of Zones

Throughout the report, five Districts or 'Zones' will be utilized to define short and long-term strategies.

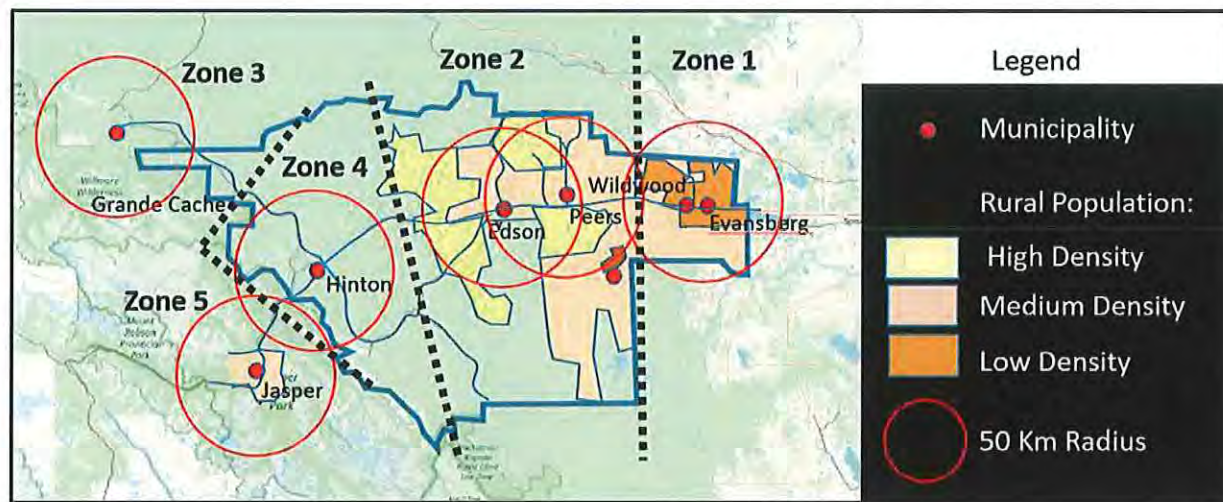


Figure 2 Zone Mapping

2.2 Geography

To determine reasonable geographic limitations a distance assessment was utilized to determine distribution of IL and SL units. As the placement of IL and SL services are contained within municipalities, the municipalities represent the center of a catchment area or 'Zone'. A radius distance of 50 km between municipalities is then used to determine the Zones.

When formulating a balanced plan to manage development, there may be 'back-and-forth' between Zones. Such planning can take in consideration secondary relationships of 50 – 100 km.

Zones by geographical distance allows distribution between zones to be determined.

2.3 Population and Housing Distribution

Population distribution is determined by the 65+ population⁷ within a Zone. The distribution of IL and SL units utilize this percentage as a target to proportionally represent supply required and balance required

⁷ 65+ population utilized as category information by Census Canada. Determining Demand for IL product utilizes current information by Evergreens on 60+ resident utilization.

between zones. Additional considerations are taken for IL product for the prevalence of low income within each zone as it is heavily subsidized by the stakeholder communities.

Determination of Allocation of Supply between Zones

		65 plus Prevalence of low income based on the Low-income measure after tax	
Zone 1	Zone Population	65 plus Population within zone	
Evansburg	795	240	48
Wildwood	273	79	15
Rural allocation	4,915	767	113
Parkland County*	8,978	1,212	97
Total	14,961	2,298	273
*west of Wabamum Lake			
% of Evergreens Total Catchment		39%	56%
Zone % of IL requirements for balanced distribution		47% (average of above)	
Zone % of SL requirements for balanced distribution		39%	
Zone 2			
Edson	8,410	942	96
Peers	98	25	5
Rural allocation	4,423	690	102
Total	12,931	1,656	203
% of Evergreens Total Catchment		28%	41%
Zone % of IL requirements for balanced distribution		35% (average of above)	
Zone % of SL requirements for balanced distribution		28%	
Zone 3			
Grande Cache	3,750	394	23
Rural allocation	0	-	-
Total	3,750	394	23
% of Evergreens Total Catchment		7%	5%
Zone % of IL requirements for balanced distribution		6% (average of above)	
Zone % of SL requirements for balanced distribution		7%	
Zone 4			
Hinton	9,882	1,067	64
Rural allocation	491	77	11
Total	10,373	1,144	75
% of Evergreens Total Catchment		19%	15%
Zone % of IL requirements for balanced distribution		17% (average of above)	
Zone % of SL requirements for balanced distribution		19%	
Zone 5			
Jasper	4,590	459	12
Rural allocation	0	-	-
Total	4,590	459	12
% of Evergreens Total Catchment		8%	3%
Zone % of IL requirements for balanced distribution		5% (average of above)	
Zone % of SL requirements for balanced distribution		8%	

Figure 3 Allocation of Demand between Zones

3. Demographics and Demand

The primary underlying assumption is that supply levels are maintained. Supply levels (i.e. The number of IL and SL units available) are based relative to the typical age profile of Evergreens residents and population of each zone relative to the age profile.

With each progressive year the housing requirements shift due to general increase in Seniors population (the baby boom effect), the age profile of those require use of IL and SL housing, and mortality rate.

Future supply is defined so that supply remains constant with changes in demand.

3.1 Demographics

	0 to 4 years	5 to 9 years	10 to 14 years	15 to 19 years	20 to 24 years	25 to 29 years	30 to 34 years	35 to 39 years	40 to 44 years	45 to 49 years	50 to 54 years	55 to 59 years	60 to 64 years	65 to 69 years	70 to 74 years	75 to 79 years	80 to 84 years	85 to 89 years	90 years and Over			
Current Mortality Rate (5 yr)										0.3%	0.4%	0.6%	0.9%	1.5%	2.4%	3.7%	5.7%	9.1%	14.8%	26.0%	45.6%	94.5%
30 year projection +65 Population* (2016 county baseline, with age of living trend adjustment)																					60+ total (IL)	75+ total (SL)
2021	2,461	2,527	2,421	2,394	2,254	2,487	2,879	2,720	2,487	2,640	3,145	3,185	2,407	1,796	1,204	818	632	352	140		7348	1942
2026								2869	2708	2472	2616	3099	3110	2318	1695	1097	700	472	196		9587	2464
2031									2857	2692	2449	2577	3026	2995	2188	1544	939	522	262		11475	3267
2036										2839	2667	2413	2516	2913	2826	1993	1322	701	290		12561	4305
2041											2813	2627	2356	2423	2750	2575	1706	986	389		13185	5656
2046												2772	2566	2268	2287	2505	2204	1273	547		13651	6530
													2706	2470	2141	2084	2144	1645	706		13897	6579

*2016 Yellowhead CD14 Census Division
 *adjusted to include Jasper & Grande Cashe

Figure 4 IL and SL Population Projection, Study Area (total)

	60 to 64	65 to 69	70 to 74	75 to 79	80 to 84	85 to 89	90+
% of age bracket population	0.2%	0.2%	0.8%	3.9%	8.3%	14.9%	8%
% of Evergreens tenancy ⁸	2%	2%	6%	19%	32%	32%	7%

Figure 5 Evergreens SL Age Distribution Profile of population utilizing IL Housing

	60 to 64	65 to 69	70 to 74	75 to 79	80 to 84	85 to 89	90+
% of age bracket population	1.2%	1.8%	2.6%	3.9%	4.3%	1.8%	1.1%
% of Evergreens tenancy ⁹	18%	20%	20%	20%	17%	4%	1%

Figure 6 Evergreens IL Age Distribution Profile of population utilizing IL Housing

It is key to understand the unique timing of the demand signature for each product type.

- The use of SL housing starts later in age and remains in use for a shorter duration
- The use of IL housing product starts earlier in age and remains in use for longer durations

⁸ Evergreens sampling adjusted for sampling anomalies

⁹ Evergreens sampling adjusted for sampling anomalies

3.2 Demand

There are various benchmarks that can be used as supply indicators creating targets to meet demand. As the Board is tasked with responsible development of SL and IL housing services, comparison to other regions and possible impacts is warranted.

Quickstats 2017 Residential Care*		75+		
		Units	Population	
	Canada**	207,424	2,580,863	80:1000
	Alberta	21,886	216,363	101:1000
	Evergreens	197	2323	85:1000

*(Residential care homes, nursing homes or LTC homes)

**excluding NB or PEI)

Including Long Term Care (LTC) as part of SL, supply is as follows:

Alberta Council on Aging (2014)		75+		
		Units	Population	
	Alberta	28635	216,363	132:1000
	Evergreens	115	2323	134:1000

Note that 58% of SL units within the province are not publicly supported, and with respect to the district managed by Evergreens, SL units are all publicly supported.

Targeted SL Supply Ratio to meet future Demand (this report): 85:1000 (units: 75+ population)

Long Term Projections of Region

IL Supply Projections

	60+ Population	5 year Growth	Total Growth	Projected IL Housing Needs (Current Supply)
2016	8,793			189
2021	11,471	30%	30%	245
2026	13,730	20%	56%	308
2031	15,030	9%	71%	364
2036	15,776	5%	79%	403
2041	16,334	4%	86%	418
2046	16,628	2%	89%	408

SL Supply Projections

	75+ Population	5 year Growth	Total Growth	Projected SL Housing needs (Current Supply)
2016	2,323			197
2021	2,948	27%	27%	250
2026	3,909	33%	68%	316
2031	5,151	32%	122%	415
2036	6,768	31%	191%	538
2041	7,813	15%	236%	646
2046	7,872	1%	239%	701

Figure 7 Targeted Housing Requirements for Evergreens to maintain current state

4. Development Strategy

The intent of the Development Strategy is to provide a stable plan with clear construction targets for the short term (next 7-10 years) and long term (next 30 years). Based on outlined assumptions, the following elements are presented within the strategy:

1. *Where to build:*
 - Balancing the distribution of supply relative to Zones
 - Municipal land requirements, both short and long-term growth within each Zone
2. *What to build:*
 - Forecast IL housing requirements (based on current supply and age-based use)
 - Forecast SL housing requirements (based on current supply and age-based use)
 - Projects of scale that reduce construction cycles and minimize operating costs
3. *When to build:*
 - Recognize the different supply and demand curves of SL and housing requirements
 - Continuous balancing of supply and demand through incremental development projects

4.1 Supportive Living - Planning

SL Unit Requirement Projections

SL unit requirement projections are based upon:

- 75+ population profile (5-year age category increments) utilizing Evergreens SL housing
- Population and demographic changes of the 75+ age profile (by Zone)
- Future supply Alignment: current supply and demand ratios to anticipated future demand

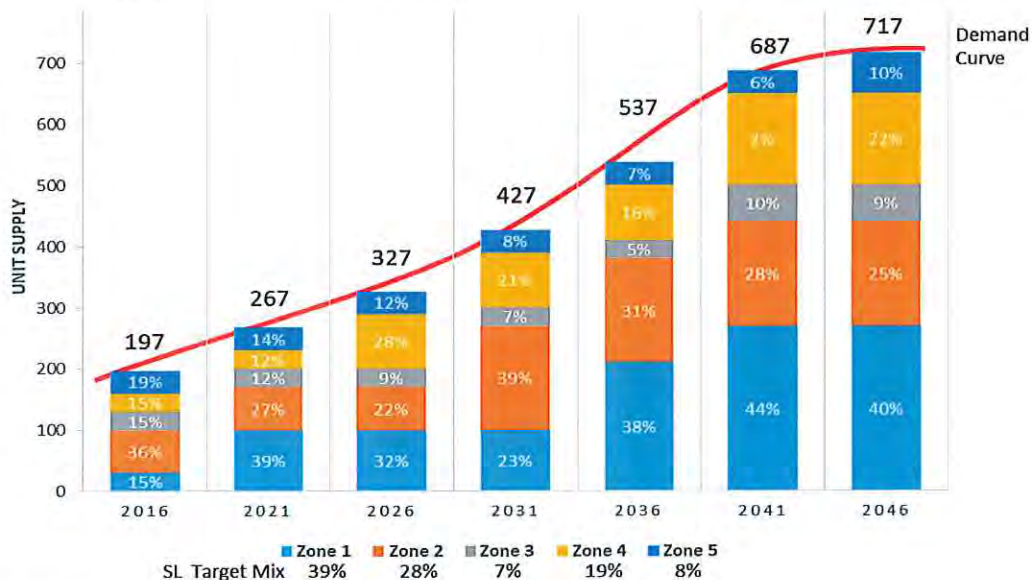


Figure 8 Meeting Overall Demand and Zone Distribution

As overall SL housing demand targets are met over time, new SL housing supply must be proportionately adjusted relative to the SL user populations (the 'target mix') between Zones.

SL Unit Requirement Planning

Recognizing there will always be incremental demand in each Zone, it remains Evergreens responsibility to balance incremental demand and consolidate overall demand pressures into a balanced plan.

In addition to the factors described in *SL Unit Requirement Projections*, SL Unit Requirement Planning considers the balance of units required by a Zone and consolidating the demand (in 5-year increments) to provide reasonable scale for capital projects and associated operations.

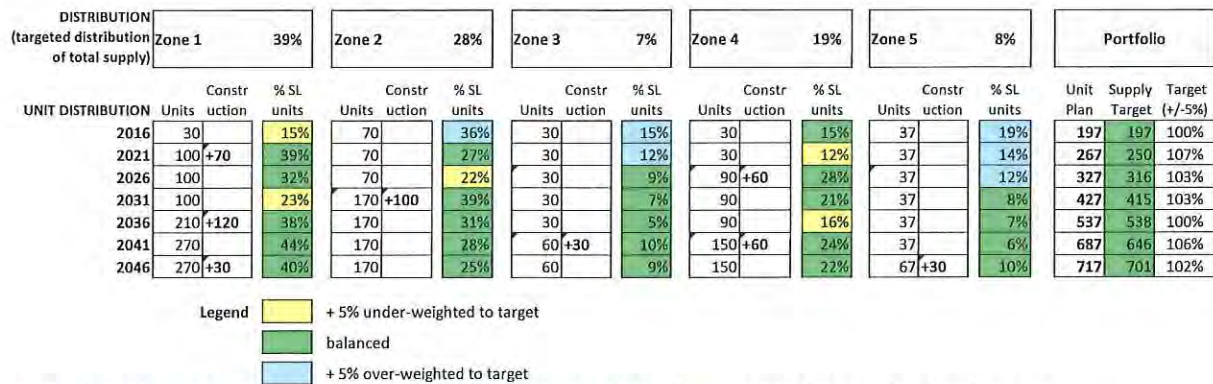


Figure 9 Long term Stabilized Development Plan for Supportive Living: Alignment to Zone and Portfolio Targets

4.2 Supportive Living - Short Term Requirements

Using the long-term objective to meet demand and balance supply within the zones, short term planning recommendations are as follows:

	Project	Location		Completion Date* (or earlier)	Sq. Ft.
1.	60 Units - SL	Zone 4	Hinton	2026	60,000
2.	70 Units - SL	Zone 1	Wildwood / Evansburg	2021	80,000

*Completion date based on last year of 5-year planning cycle only.

Pre-existing demand is recognized, and project may be advanced as soon as funding is in place.

**Adjusted for inflation.

While based on population, Zone 1 should proceed in advance of Zone 4, however Evergreens foundation has noted they have not experienced increased pressure from Parkland County.¹⁰ Both Zone 1 and Zone 4 are under pressure in the short term, and the Pine Valley project will provide additional supply to the region as a whole. Zone 1 and Zone 2 are within reasonable proximity of each other, and when supply and demand of these two are combined, the result is less overall pressure than Zone 4 currently experiences.

SL Short Term Project Considerations

60 Housing Units – Zone 4, Hinton

Project Considerations:

Evergreens is currently in the planning stages to expand Pine Valley.

- Development requirements are currently under review

¹⁰ Outside parameters of variables used in assessment

- Considerations for IL housing associated with this project should be assessed further relative to other demands on resources over the short term

Location:

- Hinton

Site:

- Utilization of the current Pine Valley Site

70 Housing Units – Zone 1, Wildwood / Evansburg

Project Considerations:

- A shortfall of IL housing units is also identified within Zone 1. Consideration for co-locating the SL project and IL project or provisioning of Land at the same time for IL should be reviewed

Location:

- This project could be located within Wildwood or Evansburg as both are centrally located relative to the catchment area
- Neither Wildwood or Evansburg are of size that materially influence location from an employee perspective. Travel distance between the two communities is considered reasonable
- As Wildwood is not currently SL serviced, it is logical that the proposed project be located on available lands in Wildwood

Site:

- 4 locations have been identified by Evergreens (see appendix 1). Consideration of site scale should consider long term requirements of SL and IL housing for an integrated approach
- To determine final location, land availability, off-site planning requirements (access, utilities, drainage) and any on-site costs should be reviewed

4.3 Independent Living - Planning

IL Unit Requirement Projections

IL Unit Requirements are based upon:

- 60+ population profile (5-year age category increments) utilizing Evergreens IL housing
- Population and Demographic changes of the 60+ age profile (by Zone)
- Influence of low-income on the demand (by Zone)
- Alignment of future supply: current supply and demand ratios to anticipated future demand

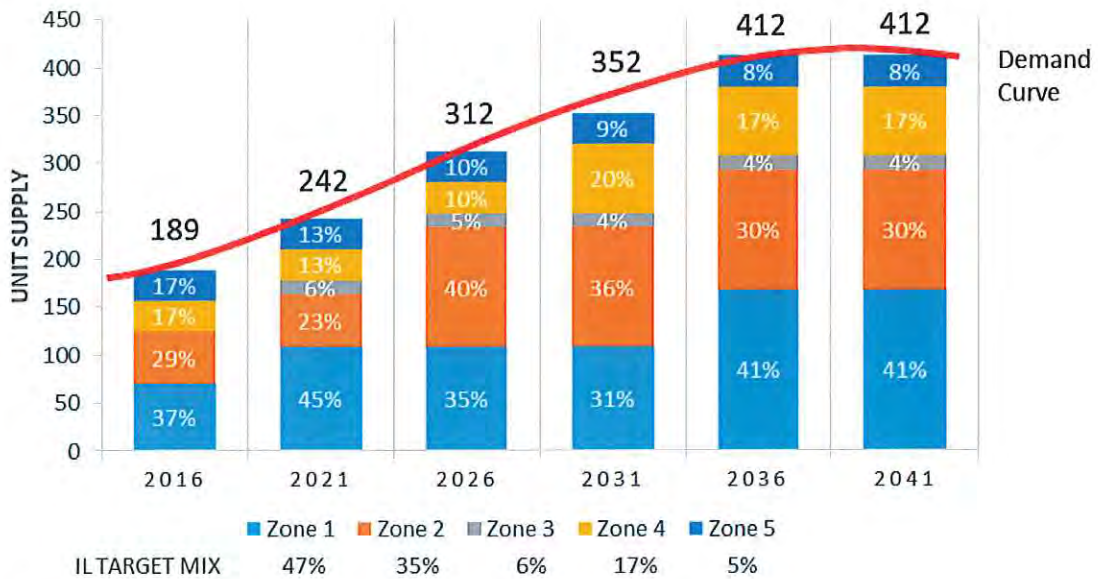


Figure 10 Meeting Overall Demand and Zone Distribution

While the overall IL housing demand targets are met, new IL housing supply must be proportionately adjusted relative to the IL user populations (the 'target mix') of each zone.

IL Unit Requirement Planning

Utilizing the same approach as SL, IL Unit Requirement Planning considers the balance of units required by each zone and consolidating the demand (in 5-year increments) to provide reasonable scale for capital projects and future operations.

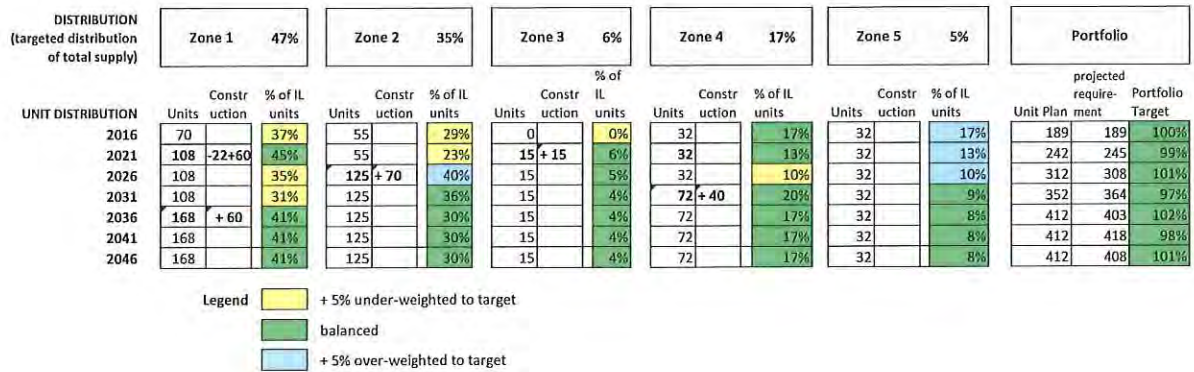


Figure 11 Long term Stabilized Development Plan for Independent Living: Alignment to Zone and Portfolio Targets

4.4 Independent Living - Short Term Requirements

Based on the long-term objective to meet demand and balance supply within the zones, short term planning recommendations are as follows:

	Project	Location		Completion Date* (or earlier)	Sq Ft
1.	15 Units - IL	Zone 3	Grande Cache	2021	11250
2a.	60 Units - IL	Zone 1	Wildwood / Evansburg	2021	45000
2b.	Demo of Legion Lodge			2021	
3.	70 Units - IL	Zone 2	Edson / Peers	2026	52500

*Completion date based on last year of 5-year planning cycle only.

Recognizing that capital is not available for Evergreens foundation to fund IL housing, Evergreens should consider other means discussed to help support municipalities develop IL.

IL Short Term Project Considerations

15 Housing Units – Zone 3, Grand Cache

Project Considerations:

- Evergreens currently provides no IL service in Grande Cache other than through the rent supplemental program

- The Aseniwuche Winewak Nation of Canada ('the Nation') are intrinsic to the fabric of the Grande Cache area, and further, are a contributor to Evergreens. The Nation do not have constitutional status, have not signed a treaty and do not receive Metis script. There is a unique opportunity with proposed projects to further link the Nation, the MD of Greenview and the mission of Evergreens
- Individual community assessment is also recommended on local market conditions and if alternate methods are available.

Location:

- Access to services should be a primary consideration for those residing in IL housing. Land relationship and access to primary retail, health, and community services is highly desirable

Site:

- No potential sites have been identified at the time of this report. It is recommended that potential sites consider both IL and SL housing requirements, short and long term.

70 Housing Units - Zone 1, Evansburg/Wildwood

Project Considerations:

- Given the reported condition of the Legion Lodge in Evansburg, closure is recommended. The new development would incorporate replacement of these units at the same time
- Individual community assessment is also recommended on local market conditions and if alternate methods are available such as rental subsidy

Location:

- Access to services should be a primary consideration. Land relationship and access to primary retail, health, and community services is highly desirable
- This project could be located within Wildwood or Evansburg as both are reasonably located relative to the catchment area
- Wildwood nor Evansburg are of size that materially influence employee housing considerations. Travel distance between the two communities is considered reasonable
- 60 units are currently located within Evansburg are the Legion Lodge, Pembina Pioneer Haven, and Riverview Manor (Entwistle). 10 units are currently located within Wildwood are the Rosewood Manor and Wildrose Villa. Even with the demolition of the Legion Lodge, Evansburg has far greater percentage of available IL space. Consistent with the Zoning approach, balancing localized supply with the proposed project would suggest that a new project should be located in Wildwood if appropriate property is made available

Site:

- 4 sites will be reviewed for viability by Evergreens foundation. Consideration of site scale should consider long term requirements of SL and IL housing for an integrated delivery.
- To determine final location, land availability, off-site planning requirements (access, utilities, drainage) and any on-site costs should be reviewed

70 Housing Units - Zone 2, Edson/Peers

Project Considerations:

- Individual community assessment is also recommended on local market conditions and if alternate methods are available such as rental subsidy

Location:

- Access to services should be a primary consideration. Land relationship and access to primary retail, health, and community services is highly desirable
- While land has been identified in Peers, considerations should be given to the concentration of services in Edson. Geographically, Peers is more central relative to the Zone, however access to housing for employees and services is more attractive in Edson

Site:

- Scale should be reviewed relative to requirements of SL housing for integrated or staged delivery

5. Capital Planning

5.1 Long Term Capital Planning

Based on Pine Valley¹¹, the long-term capital requirements are projected as follows:

Figure 2 Long Term Supportive Living Capital Projections

Contributions for Supportive Living

For Evergreens to maintain sufficient capital reserves over the next 30 years to materialize the projected need for SL housing, the current annual contribution rate of 5M should be adjusted 20% to 6M in 2020 and adjusted every year after for inflation.

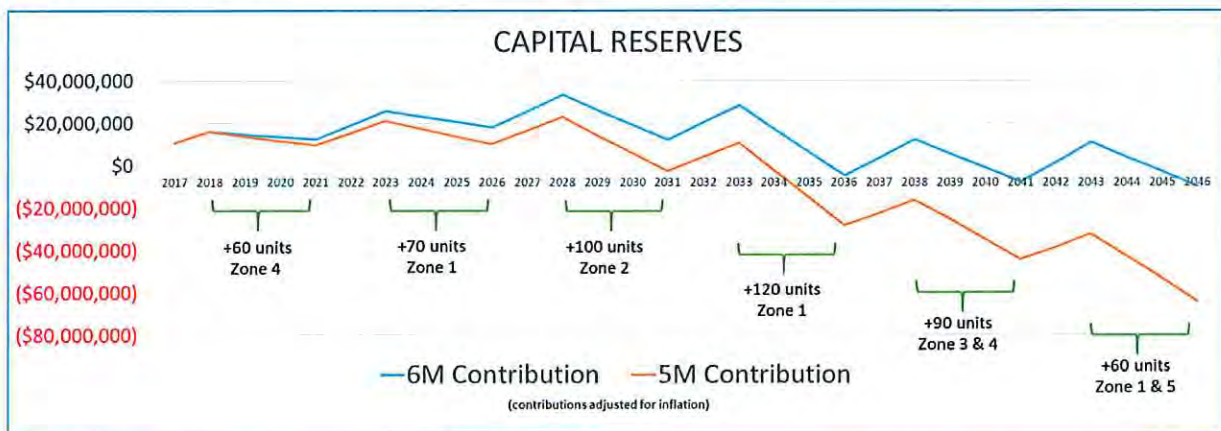


Figure 12 Capital Reserve Requirements, Current and Projected required

¹¹ All funds are directed to new projects only and are not reserve funding for repairs and upgrades of existing facilities. Based on 60 new beds (IL1 – 20, IL 2&3 40), 3M reserve contributions for upcoming lifecycle repairs, not including replacement of existing 30 units.

Contributions for Independent Living

IL housing capital is not managed by The Evergreens Foundation for Independent Living as it is not part of their mandate.

5.3 Other Considerations

Capital Planning and Sustainability SL

Considering both capital investment requirements and ongoing operating expenditures, adjustments are required to ensure the long-term sustainability of SL housing. The impact of such adjustments on the various municipalities are much easier to manage if planned for today, allowing reserves to be built up at a constant pace to meet upcoming capital expenditures.

Capital Planning and Sustainability IL

Considering both capital investment requirements and Regions must be prepared to directly contribute, support or promote opportunity for new IL housing to be built in their respective communities.

Examples include:

- A balance of product mix offered, and rental tiers may be considered
- Promotion of the market area and under-served market segments
- Subsidies, i.e. land, taxes, operating
- Life-lease models to capitalize projects
- Support and leverage community based not for profit organizations interested in investing in Seniors housing
- P3 models: Design-Build-Finance-Maintain (DBFM) or Design-Build-Finance-Maintain-Operate (DBFMO)

Current funding Programs

Beyond annual provincial submissions, there are funding programs through the Canada Mortgage and Housing Corporation (CMHC) offering opportunity to receive loans and grants of up to 15% of capital cost based on balancing project sustainability and how the project serves housing needs. Current programs are highly applicable for low cost Independent Living projects (new construction and renovations).

CMHC have developed tools that create high level pro-forma's that allow organizations to understand their capital requirements, debt tolerance, and possible levels of grants or loans available.

Provincial and National Comparisons

Long Term Care

Currently Evergreens does not provide Long Term Care (LTC) or 24-hour care (SL4 – SL5). Such services are currently provided by the Government of Alberta and considered outside Evergreens mandate. Evergreens foundation is a key advocate of such services and, due to their position in the continuum of Seniors care, act as a lobbyist and if opportunity arises incorporate such programs where additionally supported by the Government of Alberta.



THE EVERGREENS FOUNDATION

BUSINESS PLAN

2020-2022



June 2019

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EXECUTIVE SUMMARY

Background

The Evergreens Foundation (EGF) was first created as a Corporate Body on April 11, 1960, by order of the Lieutenant Governor and was recognized as a Management Body under the Alberta Housing Act on January 1, 1995. Over these past 60 years, the Foundation has continued to grow and evolve in response to our society's changing needs and demands.

In accordance with our mission statement, ***“The Evergreens Foundation will provide, in a respectful and supportive manner, a continuum of housing options that promote quality of life and independence,”*** we provide housing to a broad spectrum of the population. Services are offered through the Lodge Program which encompasses Supportive Living Level 2 (SL2) up to SL4. Independent seniors of modest income also have access to self-contained apartments. Low-income families, singles and AISH clients are supported through provincially or municipally owned housing units, or by the Provincial Rent Supplement Programs that EGF administers.

The focus of The Evergreens Foundation Board is supportive living; however when applicable affordable housing programs have been utilized in the past. Our exception was the Whispering Pines Lodge in Grande Cache, which was constructed with the assistance of an Affordable Housing Grant. This lodge is a meld of Affordable Housing and the more typical Lodge Program. Private developers have built Affordable Housing units in Hinton, Edson and Jasper, presently relieving EGF of the responsibility to build and maintain such units themselves. As noted in this year's Strategic Plan, we will be reaching out to the Municipalities and revisiting the Affordable Housing existing in our communities. Many of the private Affordable Housing grants are half way through their 20 year grant terms. At the end of these agreements we could be left with the potential of no Affordable Housing in these communities.

In keeping with our Vision, ***“A community-based Foundation providing great places to live,”*** EGF has broadened its scope by partnering with Alberta Health Services (AHS) at three of our five lodges. This partnership allows our Foundation to continue to offer high quality housing, while permitting AHS to supply the necessary health supports to our residents. Currently, EGF manages 16 Designated Assisted Living (SL4) units at Alpine Summit Seniors Lodge, Jasper. Further, AHS contracts 15 Designated Access Spaces (SL3-4) at Whispering Pines Lodge, Grande Cache, and 10 SL3 Designated Access Spaces at Parkland Lodge, Edson. We also wish to explore the opportunity for memory care spaces or SL4D, which would be a new capacity for the Foundation.

Current work

The Board of Directors has been actively participating in the Parkland Lodge construction project. Parkland Lodge obtained approval for a Lodge Renewal Fund grant in the amount of approximately \$12.2M. We were then awarded an additional 5.4 M in December 2016 and in December 2018, the province announced 100% funding for this 105 unit project. The project was awarded to Scott Builders. We have two Board members that sit on the building committee as well as the CAO. Our targeted construction completion date is January 2020 with resident move-in tentatively scheduled for April 2020.

The Board has approved the expansion of Pine Valley Lodge in Hinton in order to meet the growing demand of seniors in the community. We are actively working with Colliers Project Leaders on advancing the Pine Valley Lodge construction plans. Currently, the Pine Valley Lodge project is being funded 100% by municipal capital requisition. Collaborative meetings are currently being held with the teams who were the successful proponents from our Expression of Interest. In August, EGF will decide on one team to proceed with the build.

After the 2018 Strategic Planning sessions, the Board of Directors developed a Board Vision and Mandate separate from our Operational Mandate. They felt with the large number of projects we have and the increasing housing demands it would be beneficial to show a unified direction on what their Vision and Mandate are.

The key terms of reference defining who and actions of the Board and Management are:

Our Vision

Provide regional housing solutions for seniors in a responsive, sustainable and quality-driven manner.

Mission

The Evergreens Foundation will provide, in a respectful and supportive manner, a continuum of housing options that promote quality of life and independence

Our Mandate

- Leverage our expertise to lead and manage the development of supportive living.
- Lead, partner, facilitate, promote and assist in the development of independent living.
- Be the advocate for communities, conduit for funding and liaison to all levels of government.
- Actively pursue and exploit Municipal, Provincial and Federal Government funding.
- Ensure access to available community supports.
- Represent housing interests in a fair, balanced and equitable manner.

Our Plan

A comprehensive plan has been developed that addresses geography, quantity and timing of need for Supportive Living Housing.

Projected requirements for the Region:

Seniors Self-Contained					Supportive Living				
	60+ Population	5 year Growth	Total Growth	Projected IL Housing Needs (Current Supply)		75+ Population	5 year Growth	Total Growth	Projected SL Housing needs (Current Supply)
2016	8,793			189	2016	2,323			197
2021	11,471	30%	30%	245	2021	2,948	27%	27%	250
2026	13,730	20%	56%	308	2026	3,909	33%	68%	316
2031	15,030	9%	71%	364	2031	5,151	32%	122%	415
2036	15,776	5%	79%	403	2036	6,768	31%	191%	538
2041	16,334	4%	86%	418	2041	7,813	15%	236%	646
2046	16,628	2%	89%	408	2046	7,872	1%	239%	701

Figure 1 Population Growth, Self-Contained and Supportive Living projected supply requirements¹

With the objective to maintain 2016 levels for supportive living, the EGF development strategy provides a stable plan with clear housing targets for the short term and long term. The following elements are presented within the strategy:

1. Where to build:
 - Balancing the distribution of supply relative to Zones.
 - Municipal land requirements, both short and long term growth within each Zone.
2. What to build:
 - Forecast Independent Living (IL) housing requirements (based on current supply and age based use).
 - Forecast Supportive Living (SL) housing requirements (based on current supply and age based use).
 - Projects of scale that reduce construction cycles and provide operating efficiencies.
3. When to build:
 - Recognize the different supply and demand curves of SL and housing requirements.
 - Continuous balancing of supply and demand through incremental development projects.

¹ Projected housing needs are directly calculated by 5 year population age brackets, demand within each bracket, and mortality rates.

EGF commissioned a study in 2018² that examined these specific questions.

The resulting report has been endorsed by our Board of Directors and communicated to the municipal and regional organizations they represent. The Municipalities now contribute over \$5,000,000 annually into a capital reserve to help EGF directly address SL requirements of the Region, and for IL requirements, inform and support for IL initiatives within the Region.

For more information please see Appendix G - Reports

² EGF, Independent and Supportive Living, Short Term Development and Long Term Planning, Colliers Project Leaders, Feb 1, 2019, Final Report V3.

ACCOUNTABILITY STATEMENT

“The business plan was prepared under the Board’s direction in accordance with legislation and associated ministerial guidelines, and in consideration of all policy decisions and material, economic, or fiscal implications of which the Board is aware”. Approved by the Board, June 28, 2019, Motion #043-19.

PORTFOLIO PROFILE

The Evergreens Foundation manages housing throughout Yellowhead County, the Town and Improvement District of Jasper, a section of the M.D. of Greenview #16, and the towns of Hinton and Edson. In recent years, we have expanded into Parkland County, from Highway 759 to the eastern border of Yellowhead County. Residents in that area of Parkland County primarily access our Sunshine Place Lodge in Evansburg.

On January 1, 2019, The Evergreens Foundation took over operations of Pembina Housing Authority. The consolidation was formalized on December 18, 2018 when the Honourable Lori Sigurdson, Minister of Seniors and Housing, issued the Ministerial Order dissolving Pembina Housing Authority and naming The Evergreens Foundation as the management body responsible for all former Pembina Housing Authority Schedule A Properties. The consolidation adds Rural & Native family housing in Evansburg (4 units) Entwistle (3 units) Wildwood (11 units) and Seniors Self Contained units in Evansburg (Pembina Pioneer Haven 1, and 2, 8 & 6 units respectively), Wildwood (Rosewood Manor, 6 units & Wildrose Villa, 4 units) and Entwistle (Riverview Manor, 8 units) to The Evergreens Foundation operations.

The Town of Jasper lays claim to Alpine Summit (37 units), which opened in 2008, and Pine Grove Manor, (33-unit seniors self-contained apartments). Moving 90 km east, Hinton's housing is composed of Pine Valley Lodge (30 units), Lion's Sunset Manor (32 units, seniors' self-contained apartments), a special needs house and 12 low-income family dwellings. Grande Cache offers the beautiful Whispering Pines Lodge, a 30 unit facility which is conveniently attached to the Healthcare Centre. The Town of Edson, where expansion construction is currently taking place, has the oldest and largest of our lodges, Parkland Lodge, which had 55 units prior to construction, increasing to 105 when complete. This property is beautifully enhanced by gardens and gazebos developed by the Parkland Lodge Auxiliary with the support of many charitable donations and volunteer workers. We are currently temporarily housed in the former Edson Healthcare Centre. This facility has enabled us to house up to 64 residents while awaiting our new facility. Edson also accommodates low-income seniors in Heritage Court and Heatherwood Manor. An additional 7 townhouse units are located here for the benefit of families in need of assistance. Finally, Evansburg houses over 30 seniors in Sunshine Place Lodge, which is attached to Pembina Village, a long-term care/dementia cottages facility. The entire building, including our lodge, is staffed by The Good Samaritan Society.

In addition to the foregoing, EGF administers Rent Supplement Programs throughout its entire jurisdiction on behalf of the Government of Alberta.

Please see Appendix B for a full listing of The Evergreens Foundation's housing portfolio.

Geography

The area of service provided by EGF is over 50,000 KM with facility services are largely provided along the Yellowhead corridor. For purposes of planning, EGF utilizes 5 distinct Geographical Zones.

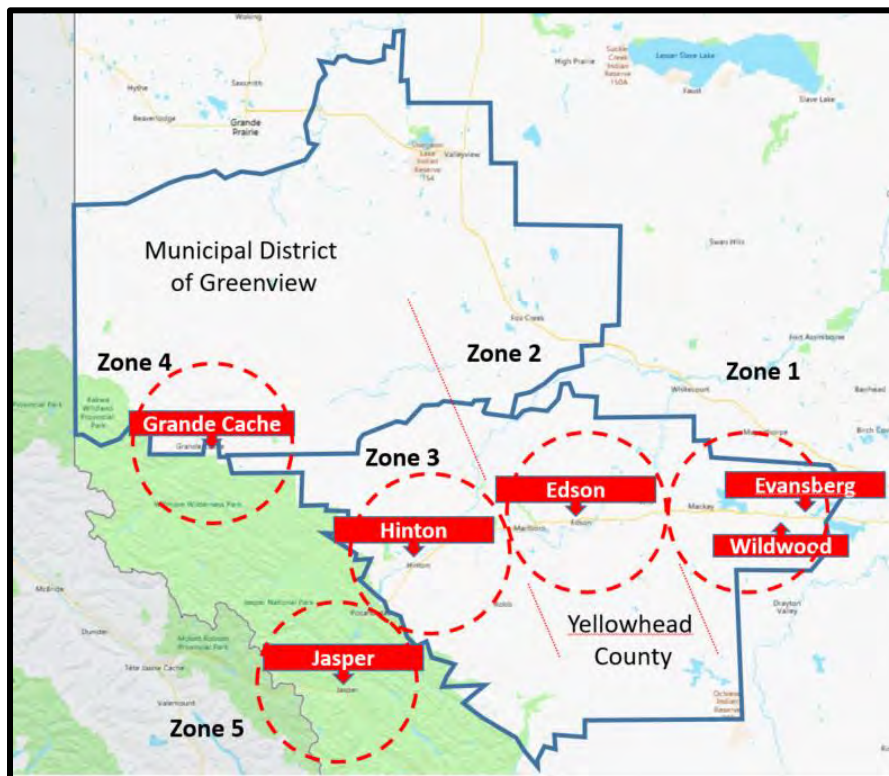


Figure 2 Area of Coverage of Evergreens Foundation

While the majority of the population is within 25 KM of each side of Highway 16, the travel distance is taken into account between municipal areas.

On average a one hour drive time exists between zones (with exception of Grande Cache).

Services or Products

Rating criteria for all prospective residents is established in accordance with the Alberta Housing Act. Seniors within our Lodge program may avail themselves of many supportive services, such as meals, housekeeping and activities. Our lodges have 24 hour staffing to provide necessary supports and security to our residents. Home Care provides services, including the Medication Assistance Program (MAP), to their clients living within the lodges. Access to transportation, regular exercise programs and personal care services are also available at our Lodges. Families, singles and seniors who live in our Manors, townhouses or houses are provided with safe and affordable housing. Any other

necessary supports must be obtained through other government agencies, such as Social Assistance.

Ever mindful of the needs of our senior citizens, EGF continues to offer more and more healthcare services in partnership with Alberta Health Services.

In an effort to make the public aware of the services we provide to families and individuals, EGF maintains a website: www.evergreensfoundation.com. We can also be accessed through Facebook, Twitter and Instagram.

Clients

Presently, EGF serves more than 200 seniors through the lodge program, with over 120 currently on the waitlist (68% of waitlist is in Hinton and Edson.) Based on demand trajectory, this is expected to increase by 30% from 2018 to 2021.

Waitlist averages in Edson have grown consecutively from 15 in 2011, to 53 in 2019. The site has 64 rooms. The current housing situation at the interim housing site made it possible to provide 9 extra rooms while awaiting construction completion.

Hinton waitlist averages are 23 in 2011 and up to 30 in 2019. The current lodge has 30 bachelor style suites.

Jasper's waitlist increases annually, with over 24 waitlist applicants in 2019.

There is an average of 155 seniors living in the self-contained apartments, with a modest, lightly-fluctuating waitlist. 39 families are dwelling in our housing units and nearly 160 are assisted through the Rent Supplement programs (waitlist averages 30-50).

Lodge Accommodation Waitlist

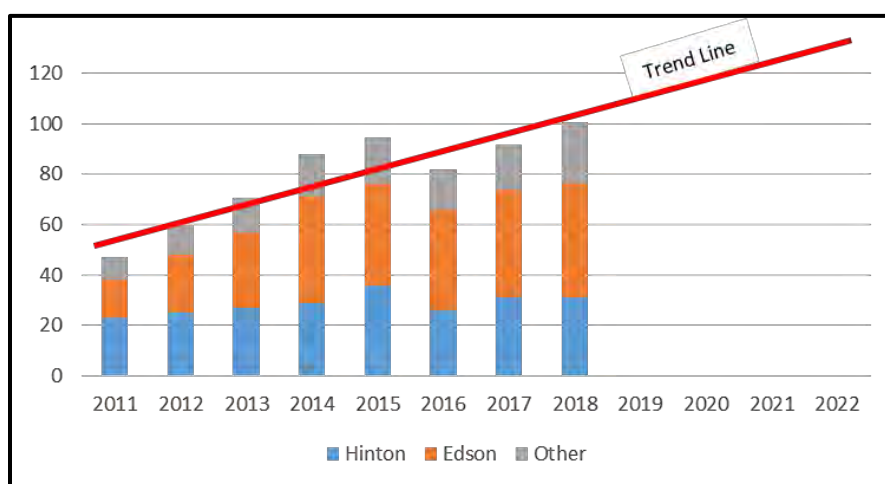


Figure 3 Short Term Trend Line – 2011 - 2022

Please see section, “Environmental Scan” for further details

INSTITUTIONAL CONTEXT

Key Stakeholders within the Region

Key stakeholders of the six municipalities within the region are represented by the EGF Board of Directors. Municipal stakeholders include:

- Town of Edson
- Town of Hinton
- Municipality of Jasper
- Municipal District of Greenview
- Yellowhead County
- Parkland County

The Board is kept apprised of EGF operations and capital development initiatives through the Chief Administrative Officer. The Board additionally has the responsibility of communicating to each of the Municipalities they represent.

The Board is governed by a Ministerial Order, the Alberta Housing Act & Regulations, The Evergreens Foundation Vision and Mission Statements and their Constitution & By-Laws.

Key Stakeholders and Resources supporting EGF

The Evergreens Foundation has critical relationships for programming, operations, social services, finance, performance standards, safety and security. These Key Stakeholders and resources include, but are not limited to:

Alberta Seniors and Housing

- Affordable housing Programs
- Elder Abuse Awareness
- Alberta Seniors Benefit
- Seniors Financial Assistance Programs
- Special Needs Assistance for Seniors
- Dental and Optical Assistance for Seniors

Community and Social Services

- Alberta Supports
- FCSS

Alberta Health Services

- Home Care
- Continuing care
- Contract DSL spaces
- Adult Day Programming

Associations

- Alberta Senior Citizens Housing Association (ASCHA)
- Alberta Public Housing Administrators Association (APHA)
- Lodge Activity Coordinators Association of Alberta (LACAA).
- Alberta Managers Society (AMS)

Community Resources

- Hinton Resident Care Foundation
- Yellowhead Emergency Shelter for Women
- Local Volunteer Auxiliaries or resident based groups

Other

- The Good Samaritans Society
- Fundraising Groups for Special Projects

In recent years, we have seen the rising need for housing on the east end of Yellowhead County. This area has a large ageing demographic and very little to no housing options in the hamlets and County area. EGF is presently conducting a land review for the construction of a 70 unit lodge in the east end of Yellowhead County. This land review will help the Board make the decision on the scope and location of this identified priority.

A new focus in this years' strategic planning is addressing the needs for an Indigenous Seniors Lodge facility in the MD of Greenview area. There are currently many barriers for the Indigenous elders to successfully transition from their land into appropriate seniors care. In early 2019 meetings were initiated with several Indigenous groups to further pursue this initiative. The Evergreens Foundation CAO, Operations Manager and a Board Member recently met with the Victor Lake Board to further pursue plans for this project.

We will be exploring design and programming options, as well as any funding available for Indigenous specific housing through the Provincial and Federal Governments or CMHC.

PLAN DEVELOPMENT

The plan development is based on a detailed environmental scan. With this detailed scan we are able to plan to address key issues of the board and align with the objectives of the Government of Alberta.

Capital Planning

In 2017 EGF engaged Berry Architecture and Associates to undertake a “gaps analysis” to supplement the data supplied by the supporting communities. Leveraging this information, in 2018 EGF engaged Colliers Advisory Services to conduct a development study based on the service demand profile and graphically based demographics to define the requirements for a long term development strategy. The study further looked at current resources and resource requirements to meet the requirements of the strategy. Participation in the development study included both Management and Board input.

As a result of this engagement, the Management and Board focus for capital development is specific to supportive living housing only. The Evergreens Foundation will support other initiatives of the individual Municipalities or other Developers for self-contained and affordable housing, however funding requirements will remain the responsibility of the Municipality or Developer.

EGF Management and Board have endorsed the development study produced by Colliers, and has further resulted in increased requisition levels from the Municipalities to help fund the plan.

See Appendix G: Reports

Operational Planning

The Management and Board meet annually to update our Strategic Plan and to provide direction on any needed revisions to the Business Plan. Input from all Board representatives is considered. Further, the frontline management team meet quarterly, including one annual meeting with the Board and Administration team, to discuss any issues, voids and successes. We have recently added meeting requirements to our Activity Coordinators and Maintenance Supervisors who now meet twice a year. Resident surveys and related action plans are developed and reviewed by the Operations Manager, then presented to the Board prior to implementation by the managers.

Regular consultations have continued between the AHS Capacity Planning Department and the CAO regarding any healthcare-related deficiencies in our area. Conversations are encouraged between AHS and EGF team members, at all levels. Our mutual goal is to house our residents with the most appropriate levels of care and supports. The Board is in full support of our contracts with AHS and any partnerships we can develop.

The Evergreens Foundation's CAO has made council presentations when requested, and has been interacting with community groups to raise awareness of the Foundation and its role in the community. She has been in contact with the Seniors & Housing Ministry and Alberta Health Services for the Hinton expansion project, and the work required in the east end of Yellowhead County.

ALL preceding methods of communication and reports provide valuable input into the strategies and overall Business Plan of the Foundation.

ENVIRONMENTAL SCAN

Market Supply

There are many business challenges associated with the Region. These include geographic distances, staffing challenges, broad range of income levels, and difficulties operating small facilities efficiently. Private operators that could offer an alternate to services provided by EGF which could include higher income seniors have not set up in the region. In short, private industry is not stepping in.

The Alberta Council on Aging reports that 58% of SL units in Alberta are non-public funded³. This market supply gap places material pressure on the supply managed by EGF relative to other regions in the province.

Regional Planning

With respect to Lodge accommodation (SL2), EGF is responsible for the planning requirements of the region. The Municipality of Jasper is independently reviewing its options to support two housing projects. One for transient worker housing, the other for non-profit independent seniors housing. In Hinton the sale of four Rural and Native housing units by the Province in 2013 enabled the funding of nine additional Affordable Housing units announced in February 2019. With the exception of these communities, no additional projects are in review related to affordable or independent housing initiatives anywhere else in our region.

Comparative Statistics

Utilizing available comparative data from 2014, SL spaces are undersupplied in the Region. Current reports from Alberta Health confirm the 2014 data. While some supply has been added to the province, The Region has not seen new supply since 2008 for supportive living.

	Units**	75+ Population***	Ratio
Alberta Supportive Living Residents (total)*	28635	216363	132 : 1000
EGF Region Supportive Living (total)	197	2323	85 : 1000
Alberta LTC Residents (total)*	14500	216363	67 : 1000
EFG Region LTC Beds	115	2323	49 : 1000

*Alberta Council on Aging (2014)⁴

**Alberta Health currently reports there are 28000+ units (public and private)

***Statistics Canada 2014

³ <https://acaging.ca/statistics-on-albertan-seniors-2015/>

⁴ <https://acaging.ca/statistics-on-albertan-seniors-2015/>

Demographics

As part of the plan development produced by Colliers Advisory team, the demographics specific to the Region were produced to understand the age bracket shift impacting the region. This information, coupled with the average age of tenancy in EGF has produced a projected forecast of requirements.

YRS	0 to 4	5 to 9	10 to 14	15 to 19	20 to 24	25 to 29	30 to 34	35 to 39	40 to 44	45 to 49	50 to 54	55 to 59	60 to 64	65 to 69	70 to 74	75 to 79	80 to 84	85 to 89	90 +		
Current Mortality Rate (5 yr)							0.3%	0.4%	0.6%	0.9%	1.5%	2.4%	3.7%	5.7%	9.1%	14.8%	26.0%	45.6%	94.5%		
30 year projection +65 Population* (2016 county baseline, with age of living trend adjustment)																				60+ total	75+ total
	2,944	3,024	2,896	2,865	2,697	2,976	3,445	3,254	2,976	3,159	3,764	3,811	2,880	2,148	1,440	979	756	422	167	8793	2323
2021								3433	3241	2958	3130	3708	3722	2773	2028	1312	838	564	234	11471	2948
2026								3418	3221	2931	3084	3621	3583	2618	1848	1123	625	313		13730	3909
2031								3397	3191	2887	3011	3486	3382	2385	1581	838	347			15030	5151
2036									3366	3144	2819	2899	3290	3082	2041	1180	465			15776	6768
2041										3316	3070	2714	2736	2998	2637	1523	655			16334	7813
2046													3238	2956	2562	2493	2566	1968	845	16628	7872

*2016 Yellowhead CD14 Census Division

Figure 4 IL and SL Population Projection, Study Area (total)

	60 to 64	65 to 69	70 to 74	75 to 79	80 to 84	85 to 89	90+
% of Age bracket population	0.2%	0.2%	0.8%	3.9%	8.3%	14.9%	8%
% of EGF tenancy ⁵	2%	2%	6%	19%	32%	32%	7%

Figure 5 Evergreens SL Age Distribution Profile of population utilizing SL Housing

¹ EGF sampling adjusted to for sampling anomalies

Projected SL Housing Requirements

Projected SL Housing Requirements are projected to maintain current state (2016). Projected SL housing needs are considered minimums. Meeting these requirements are not expected to reduce waiting lists, but keep pace to increased demand.

	75+ Population	5 year Growth	Total Growth	Projected SL Housing needs (Current Supply)
2016	2,323			197
2021	2,948	27%	27%	250
2026	3,909	33%	68%	316
2031	5,151	32%	122%	415
2036	6,768	31%	191%	538
2041	7,813	15%	236%	646
2046	7,872	1%	239%	701

Figure Error! Main Document Only. Targeted Housing Requirements for Evergreens to maintain current state

SWOT Analysis

To assess and address high level risks to The Evergreens Foundation and of the Business Plan the following SWOT (strengths, weaknesses, opportunities and threats) has been developed.

	Strengths	Weaknesses
	Highly developed long term plan	Reserve funds may be required to replace or upgrade aging facilities
	Financially supported: Municipal requisitions support lodge program operations	Operational costs will increase at a rate far beyond inflation, accounting for both age of facilities and new costs associated with additional facilities
	The Board recognizes the short term capital plan and long term strategy.	Lack of predictable provincial and federal funding and collaboration
INTERNAL	Board of Directors <ul style="list-style-type: none"> • Cohesive, engaged and adaptable • Supportive of the EGF long term objectives and EGF communities as a whole • Empower their Administrative team to successfully lead the Foundation towards its goals 	Independent housing requirements are not being addressed by the provincial and federal governments
	Well maintained facilities	Cost burdens related to operating in a large geographical area
	Volunteers/Auxiliary groups working in each community for the benefit of EGF and the residents	Aging population resulting in a growing waitlist
	Lodge staff meets all supportive housing needs of residents	Remote communities have higher cost of living
	Strong administrative team	Limited Community housing units, and those we have are designed for families not singles

EXTERNAL	Planning methodology provides checks and balances over long term	Limited Rent Supplement funding
	Opportunities	Threats
	Training and education programs for administration and staff.	Attracting and retaining lodge staff.
	National Housing Strategy loan and Grant programs may provide ability to meet short term capital targets.	Current funding levels may not keep pace with inflation.
	Additional business community support may contribute, directly or indirectly for new housing supply.	Seniors' incomes don't increase at the same rate as our operational costs
	Could expand Designated Access Space contracts with AHS	Change in governments and staffing create uncertainty
	Be the conduit on behalf of the municipalities for funding and liaison to the Provincial and Federal governments	Ability to build long term sustainable and adaptable housing to take us through the baby boomer generation, but also for decades to come.
	Indigenous partnerships in development of appropriate housing	Stagnant funding in the Rent Supplement Program fails to meet the required needs of our growing waitlist
		Growing administrative pressures originating from a variety of duplicated Provincial reporting requests takes up valuable staff time
		Deteriorating facilities in need of capital repair
	Operational policy differences between AHS and EGF	

GOALS, STRATEGIC PRIORITY INITIATIVES, EXPECTED OUTCOMES AND PERFORMANCE MEASURES

Alignment to Seniors and Housing Business Plan 2020 – 2020

Outcome 1

Seniors and Housing Ministry Business Plan

Seniors have access to programs, services and supports that help them live safely and independently in their chosen communities

EGF Business Plan

EGF business plan has specifically modelled their requirements for programs, services and supports based on geography, population and age distribution. The plan balances regional supply in a localized manner, and further does so in a manner providing economic benefit through service zones and development timing when additional services are necessary to meet the population shift.

Specifics

	Goal	Measurement
Objective #1	Clients: Programs, services and supports will align to the geographical zones of the region	Annual Measurement: The same services will be available by each zone as defined in the development plan ⁶
Objective #2	Clients: All services available to Seniors managed by other agencies, stakeholders and partners of Evergreens will be made visible and supported by EGF	Annual Measurement: The majority of clients served by Evergreens recognize the services available to them, and first recognize EGF as the source of that information.

Outcome 2

Seniors and Housing Ministry Business Plan

Albertans have access to appropriate housing and integrated housing supports.

⁶ Evergreens Foundation, Independent and Supportive Living, Short Term Development and Long Term Planning, Colliers Project Leaders, Feb 1, 2019, Final Report V3

The Evergreens Foundation Business Plan

In October of 2018 EGF reviewed its Mandate to ensure what it defined as achievable by the organization. With respect to 2020 – 2022, the Board of EGF is focused upon ensuring access to SL Housing and short and long term capital development to maintain current service levels to 2016 supply and demand ratios.

Specifics

	Goal	Measurement
Objective #1	Clients: The wait-list for SL housing will not increase beyond current levels	Each housing project plan will re-set the wait-list to 2016 levels
Objective #2	Facilities: New SL housing will be delivered in Hinton AB	(A) 2020 The project will meet or exceed the minimum targets set in the planning document ⁷ (B) 2022 The project will be near completion of construction
Objective #3	Facilities: A project will be developed for SL housing in the Wildwood / Evansburg area	(A) 2020 Land will be secured (B) 2021 Planning will be completed and the project will be tender ready.
Objective #4	Financial requirements for additional development support will be set and requested through current federal and provincial funding programs.	Business cases will be supported for funding through current federal and provincial funding programs

- See Appendix F Operational Strategic Plan

⁷ Evergreens Foundation, Independent and Supportive Living, Short Term Development and Long Term Planning, Colliers Project Leaders, Feb 1, 2019, Final Report V3

FINANCIAL PLAN AND FORECASTS

Per the Business Plan Guidelines provided by the Housing Division, Alberta Seniors and Housing, please note the following assumptions made in the preparation of these financial plans.

We have assumed that our current funding levels are maintained for Social Housing. Our Capital Renewal and Maintenance budget reflects all current capital needs. We have also assumed there will be minimal changes to the Lodge Accommodation Program (LAP) funding. Any increases shown are due to additional spaces being opened after construction, not on an increase in “per eligible resident” funding. However, Administration costs, Human Resources budgets, contractor fees and utility prices will continue to rise according to the cost of living and market fluctuations and our new union contract. Therefore, all shortfalls can only be (1) added to our residents’ rents, (2) be offset by reducing our maintenance budgets, and/or (3) be added to the Municipal Requisitions.

- **See Appendix C Financial Budget and Forecasts**

CAPITAL PLANNING STRATEGY

We need the provincial and federal governments to see the growing demand in our area which is clearly demonstrated in our report data. Unfortunately, neither has not come to the table to support our upcoming projects. The Request for Proposal is currently underway for the Hinton Pine Valley Lodge Project. In our spring Strategic Planning session, we will further develop plans appropriate for the project in the east end of Yellowhead County and our Indigenous Lodge Project in the M.D. of Greenview. Capital Planning will always be an annual discussion and our Board is very engaged in having appropriate housing available.

Based on the proposed Pine Valley project in Hinton, the long term capital requirements for supportive living ⁸ are projected as follows:

Supportive Living - Capital Planning

*Total Demand and Geographical Balanced Targeting****

Zone / Community		Supportive Living Facilities, Timeline Targets and Room Count					
		2021	2026	2031	2036	2041	2046
Zone 4	Hinton*	60					
Zone 1	Wildwood/Evansburg		70				
Zone 2	Edson/Peers			100			
Zone 1	Wildwood/Evansburg				120		
Zone 3	Grande Cache					30	
Zone 4	Hinton					60	
Zone 1	Wildwood/Evansburg						30
Zone 5	Jasper						30
Capital Requirement**		\$ 23,161,650	\$ 29,913,460	\$ 46,165,218	\$ 59,830,591	\$ 47,597,191	\$ 51,071,438

(Current reserve: \$10,745,195 - source: Dec 31, 2017 Consolidated financial statements)

*Planning in Progress

**adjusted for inflation

**DOES NOT INCLUDE ANY LIFECYCLE REQUIREMENTS
REQUIREMENTS TO EXISTING LODGES

Current Annual Requisition **\$ 5,000,000**

2020 recommended Requisition **\$ 6,000,000**

(Future requisitions inflation adjusted)

Figure 6 Long Term Supportive Living Capital Projections

See Appendix E for 2020 – 2022 Capital Priorities

Contributions for Supportive Living Capital Reserves

To maintain sufficient capital reserves over the next 30 years, the 2018 annual contribution rate of 5M requires a 20% adjustment to 6M, and adjusted every year after for inflation.

This forecast requirement has been communicated to the board and municipalities, and 2019 Evergreens requisitions to the municipalities reflected an inflation adjustment.

⁸ New Projects only not operational funding for repairs and upgrades of existing facilities.

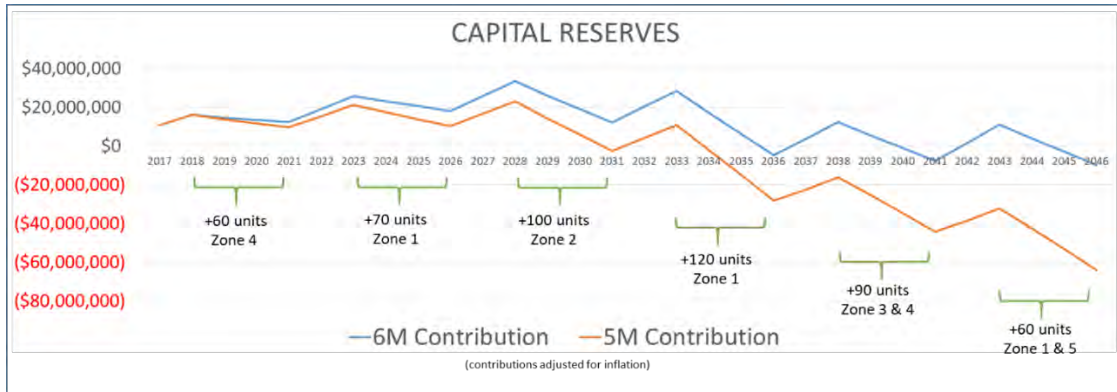


Figure 7 Capital Reserve Requirements, Current and Projected required

APPENDICES

APPENDIX A - HMB CORPORATE PROFILE

APPENDIX B - PROPERTY PROFILE

APPENDIX C - FINANCIAL BUDGET AND FORECASTS

APPENDIX D - CAPITAL MAINTENANCE AND RENEWAL

APPENDIX E - CAPITAL PRIORITIES

APPENDIX F - OPERATIONAL STRATEGIC PLAN

APPENDIX G- REPORTS

FINANCIAL IMPLICATION:

There are no financial implications to the recommended motion.

STAFFING IMPLICATION:

There are no staffing implications to the recommended motion.

PUBLIC ENGAGEMENT LEVEL:

Greenview has adopted the IAP2 Framework for public consultation.

INCREASING LEVEL OF PUBLIC IMPACT

Inform

PUBLIC PARTICIPATION GOAL

Inform - To provide the public with balanced and objective information to assist them in understanding the problem, alternatives, opportunities and/or solutions.

PROMISE TO THE PUBLIC

Inform - We will keep you informed.

FOLLOW UP ACTIONS:

There are no follow up actions to the recommended motion.

ATTACHMENT(S):

- PowerPoint Presentation

Date	Chief Administrative Officer Action Log	Responsible Party	NOTES/STATUS	Assigned To	Completion Date
19 09 09 RC Meeting					
September 9, 2019	<p>MOTION: 19.09.619. Moved by: COUNCILLOR TOM BURTON That Council schedule a Public Hearing for Bylaw No. 19-832, to be held on October 15, 2019, at 10:00 a.m. for the re-designation of a 3.72 hectare ± area from Agricultural One (A-1) District to Country Residential One (CR-1) District within SE-10-71-23-W5. CARRIED</p>				
September 9, 2019	<p>MOTION: 19.09.620. Moved by: COUNCILLOR TOM BURTON That Council accept Administrations update on the DeBolt RV Sani-dump for information, as presented. CARRIED</p>				
September 9, 2019	<p>MOTION: 19.09.621. Moved by: COUNCILLOR DUANE DIDOW That Council direct Administration to provide a letter of support to Mr. Kulwant Seehra, supporting his application to the Beverage Container Management Board (BCMB) to open and operate a beverage container recycling facility in the Hamlet of Grande Cache. CARRIED</p>				
September 9, 2019	<p>MOTION: 19.09.622. Moved by: COUNCILLOR BILL SMITH That Council direct Administration to continue the Road Closure process for the Sturgeon Heights Community Club on the south side of SE 25-70-25 W5 with the \$1,500 application fee waived. CARRIED</p>				
September 9, 2019	<p>MOTION: 19.09.623. Moved by: COUNCILLOR TOM BURTON That Council direct administration to allow a variance on portion SE 25-70-25 W5M for the purpose of fencing adjacent to Sturgeon Heights Cemetery. CARRIED</p>				
September 9, 2019	<p>MOTION: 19.09.625. Moved by: COUNCILLOR TOM BURTON That Council authorize Administration to host Level one Violence Threat Risk Assessment (VTRA) Training on October 1 and 2, 2019 in Valleyview, Alberta at a cost of upset limit of \$20,000.00, with funds to come from Community Services Miscellaneous Grants. CARRIED</p>				
September 9, 2019	<p>MOTION: 19.09.626. Moved by: COUNCILLOR TOM BURTON That Council approve sponsorship in the amount of \$550.00 to the Grande Spirit Foundation for the Annual Harvest Dine and Dance to be held October 5, 2019 in Grande Prairie, AB., with funds to come from Community Services Miscellaneous Grants. CARRIED</p>				
September 9, 2019	<p>MOTION: 19.09.627. Moved by: COUNCILLOR DALE GERVAIS That Council approve sponsorship in the amount of \$500.00 to the Fox Creek Chamber of Commerce for the 2019 Small Business Awards Gala to be held October 18th, 2019 at the Fox Creek Community Hall, with funds to come from Community Services Miscellaneous Grants. CARRIED</p>				
19 08 26 RC Meeting					
August 26, 2019	<p>MOTION: 19.08.587. Moved by: COUNCILLOR TOM BURTON That Council approve Policy 4022 "Commercial Waste Bins" as presented. CARRIED</p>	Corp Serv		Karen	

August 26, 2019	MOTION: 19.08.589. Moved by: COUNCILLOR DALE GERVAIS That Council authorize Administration to work with interested internet providers to develop a report outlining the options available for potential internet service delivery to the MD of Greenview. CARRIED	Com Serv	In Progress	Kevin K	
August 26, 2019	MOTION: 19.08.591. Moved by: COUNCILLOR DALE GERVAIS That Council direct Administration to investigate the feasibility and cost of upgrading the existing facility at NE 33 70 24 W5M. CARRIED	Com Serv	In Progress	Matthew	
August 26, 2019	MOTION: 19.08.592. Moved by: REEVE DALE SMITH That Council direct Administration to investigate the feasibility of all recreation potential on Greenview lands within the Narrows. CARRIED	Com Serv	In Progress	Matthew	
August 26, 2019	MOTION: 19.08.593. Moved by: DEPUTY REEVE WINSTON DELORME That Council direct Administration to propose a settlement of \$200,000.00 as recommended by legal for roll numbers 309690, 309619, 316532 and 309622. CARRIED	Corp Serv	Complete		
August 26, 2019	MOTION: 19.08.594. Moved by: DEPUTY REEVE WINSTON DELORME That Council authorize waiving the remaining \$57,435.03 in outstanding penalties and interest for roll numbers 309690, 309619, 316532 and 309622. CARRIED	Corp Serv	Complete		
August 26, 2019	MOTION: 19.08.596. Moved by: COUNCILLOR TOM BURTON That Council rescind Motion 19.07.581 with regard to paying \$10,682.00 for insurance premiums to Foster Park Brokers Inc. CARRIED	CAO Serv	Complete		
August 26, 2019	MOTION: 19.08.598. Moved by: COUNCILLOR SHAWN ACTON That Council approve Administration to award BF71667 to Boss Bridgeworks Inc. in the amount of \$144,450.00, with funding to come from the 2019 Capital Budget. CARRIED	I & P	Complete		
August 26, 2019	MOTION: 19.08.599. Moved by: COUNCILLOR DALE GERVAIS That Council sponsor three tables of eight of \$3,500 per table, with funds to come from the 2019 Community Services Miscellaneous Grants. CARRIED	CAO Serv	Complete	Lianne	
August 26, 2019	MOTION: 19.08.600. Moved by: DEPUTY REEVE WINSTON DELORME That Council provide a donation of \$5,000.00 to the Louie Delorme Memorial Committee, with funds to come from the 2019 Community Services Miscellaneous Grants. CARRIED	Com Serv	In Progress	Lissa	
August 26, 2019	Councillor Shawn Acton declared a Notice of Motion: That the MD of Greenview exits out of the partnership with the City of Grande Prairie with regard to the Tri Municipal Industrial Partnership.		Complete	Kevin K/Denise/Councillor Acton	
August 26, 2019	MOTION: 19.08.601. Moved by: COUNCILLOR TOM BURTON That Council direct Administration to investigate, with Alberta Transportation, the conditions of three digit provincial roads in Greenview and possible solutions. CARRIED	CAO/I & P	In Progress	Denise/Roger	

August 26, 2019	MOTION: 19.08.606. Moved by: COUNCILLOR DALE GERVAIS That Council take no action with regard to purchasing Hide-A-Way Camp. Deputy Reeve Winston Delorme requested a recorded vote. For: Councillor Bill Smith, Councillor Tom Burton, Councillor Dale Gervais, Councillor Roxie Rutt, Reeve Dale Smith, Councillor Shawn Acton, Councillor Tyler Olsen, Councillor Les Urness Opposed: Deputy Reeve Winston Delorme, Councillor Duane Didow	Com Serv	Complete		
19 07 22 RC Meeting					
July 22, 2019	MOTION: 19.07.553. Moved by: COUNCILLOR DALE GERVAIS That Council give First Reading to Bylaw 19-824 "M.D of Smoky River/M.D of Greenview Intermunicipal Development Plan", as amended; <ul style="list-style-type: none"> • Add definitions • Section B change "bordered by four" to "bordered by 6" • Section F 2) add "one of" after "as" • Section G 8) a add "one of" preceding the "primary use" • Section G 19 c add "conservation reserve" • Remove Section J 2 • Section K 3 change "development or broadband" to "development of broadband" CARRIED	CAO Services	In Progress, anticipated second reading Sept. 9, 2019	Danie	
July 22, 2019	MOTION: 19.07.554. Moved by: COUNCILLOR TOM BURTON That a Public Hearing for Bylaw 19-824 "M.D of Smoky River/M.D of Greenview Intermunicipal Development Plan" for September 9, 2019 at 10:00 a.m. CARRIED	CAO Services	In Progress	Danie	
July 22, 2019	MOTION: 19.07.555. Moved by: COUNCILLOR DALE GERVAIS That Council give First Reading to Bylaw 19-825 "Big Lakes County/M.D of Greenview Intermunicipal Collaborative Framework" as amended; <ul style="list-style-type: none"> • Section C 1) add "Greenview" • "references to Intermunicipal negotiating committee consistent throughout" • Request same format as the County of Grande Prairie CARRIED	CAO Services	Complete	Danie	
July 22, 2019	MOTION: 19.07.556. Moved by: COUNCILLOR ROXIE RUTT That Council give First Reading to Bylaw 19-827 "County of Grande Prairie/ M.D of Greenview Intermunicipal Collaborative Framework" as amended; <ul style="list-style-type: none"> • Section 8 clarify decision making power of Council • Add clause "that neither municipality can commit the other municipality to action without the approval of Council" • Correct address of Greenview CARRIED	CAO Services	In Progress, anticipated second reading Sept. 9, 2019	Danie	
July 22, 2019	MOTION: 19.07.557. Moved by: COUNCILLOR TYLER OLSEN That Council approve the 2019 Grande Cache Facility Maintenance Operation Budget of \$85,000.00, with funds to come from Operating Contingency Reserve. CARRIED		Complete		
July 22, 2019	MOTION: 19.07.558. Moved by: DEPUTY REEVE WINSTON DELORME That Council approve the transfer of \$85,000.00 from Operating Contingency Reserves to the Facilities Operating Budget. CARRIED		Complete		

July 22, 2019	MOTION: 19.07.559. Moved by: COUNCILLOR ROXIE RUTT That Council award the 2019 tender for crushing, stockpiling, and other work at the Pinto South Pit to Hopkins Construction (Lacombe) Ltd. in the amount of \$567,450.00 with 5% contingency of \$28,372.50, with funding to come from the Operational Road Maintenance Budget. CARRIED	I & P	Complete		
July 22, 2019	MOTION: 19.07.560. Moved by: DEPUTY REEVE WINSTON DELORME That Council direct Administration to engage Brownlee LLP for joint legal representation for the development of the Tri-Municipal Industrial Partnership (TMIP) legal entity. CARRIED	Ec. Dev.	Complete		
July 22, 2019	MOTION: 19.07.561. Moved by: COUNCILLOR ROXIE RUTT That Council accept the recommendation to award Range Road 262, Township Road 713 and Ridgevalley Arena to Knelson Sand & Gravel Ltd. for the Ridgevalley Overlay project in the amount of \$915,352.10, funds to come from the 2019 Capital Budget. CARRIED	I & P	Complete		
July 22, 2019	MOTION: 19.07.562. Moved by: DEPUTY REEVE WINSTON DELORME That Council take no action on proposed payment schedule from AlphaBow Energy Ltd., for their 2019 property taxes and the waiver of fees, interest, penalties and other cost that may be incurred. CARRIED	Corp. Serv.	Complete		
July 22, 2019	MOTION: 19.07.563. Moved by: COUNCILLOR TYLER OLSEN That Council approve development permit application D19-204 for an equipment rental business to operate in the Direct Control DC District located at Lot 12; Block 38; Plan 042 5086; 9807 Hoppe Avenue, Grande Cache, subject to the conditions listed in Appendix A. CARRIED	Planning & Dev	Complete		
July 22, 2019	MOTION: 19.07.566. Moved by: DEPUTY REEVE WINSTON DELORME That Council provide a \$1,000.00 sponsorship to the Valleyview and Districts Agricultural Society to host the RCMP Musical Ride in Valleyview Alberta in 2019, with funds to come from the Community Services Miscellaneous Grants. CARRIED	Com. Serv.	Complete		
July 22, 2019	MOTION: 19.07.567. Moved by: COUNCILLOR TOM BURTON That Council direct Administration to bring forward to the Policy Review Committee Policy 4002 Farmland Access Roads and Policy 4010 Road Access Approaches. CARRIED	I & P	In Progress	Roger/Danie	
July 22, 2019	MOTION: 19.07.564. Moved by: COUNCILLOR SHAWN ACTON That Council direct Administration to add an additional \$9,921,115.00 to the 2019 Consolidated Budget with funds to come from the Infrastructure Reserves. MOTION: 19.07.569. Moved by: COUNCILLOR TOM BURTON That Council defer motion 19.07.564. until the August 26, 2019 Regular Council meeting to bring back requested information on reserves. CARRIED	Corp Serv	In Progress		
July 22, 2019	MOTION: 19.07.570. Moved by: COUNCILLOR DALE GERVAIS That Council direct Administration to add Councillor Expense Claims to future Council Meeting agendas. CARRIED	CAO Services	Complete		

July 22, 2019	MOTION: 19.07.571. Moved by: COUNCILLOR TYLER OLSEN That Council direct Administration to inform Nitehawk that their road and hill maintenance costs will not be funded by Greenview unless it is included in Nighthawk's Operating Budget. CARRIED	Com. Service	Complete		
July 22, 2019	MOTION: 19.07.572. Moved by: COUNCILLOR ROXIE RUTT That Council approve a grant in the amount of \$468,000.00 to Grande Spirit Foundation for the development of infrastructure services on NW12-72-1 W6M to establish seniors housing in the hamlet of DeBolt, with funds to come from Community Service Budget. CARRIED	Com Serv	Complete		
July 22, 2019	MOTION: 19.07.573. Moved by: COUNCILLOR DALE GERVAIS That Council authorize Administration to transfer \$468,000.00 from contingency reserves to Community Services Budget for the development of infrastructure services on NW12-72-1 W6M. CARRIED	Corp Serv	In Progress		
July 22, 2019	MOTION: 19.07.575. Moved by: COUNCILLOR DALE GERVAIS That Council direct Administration and Reeve Dale Smith, Councillor Tom Burton and Councillor Shawn Acton to develop a submission to Alberta Energy Regulator Directive XXX Input Submission on behalf of the MD of Greenview. CARRIED	CAO Services/Council	Complete		
July 22, 2019	MOTION: 19.07.576. Moved by: COUNCILLOR TYLER OLSEN That Council direct Administration to sponsor three (3) runners, for a total of \$1,500.00, for the Philip J Currie Dinosaur Race with funds to come from the Community Services Miscellaneous Grants. CARRIED	Com. Serv.	Complete		
July 22, 2019	MOTION: 19.07.581. Moved by: COUNCILLOR SHAWN ACTON That Council direct Administration to pay Foster Park Brokers Inc. \$10,682.00 for insurance premiums, funds to come from Professional and Special Services. CARRIED	CAO Services/Corp. Services	Complete		
19 07 08 RC Meeting					
July 8, 2019	MOTION: 19.07.522. Moved by: COUNCILLOR DALE GERVAIS That Council approve the donation of the used digital communications tools to non-profit organizations until August 26, 2019; followed by an opportunity for Council Members and Greenview staff to purchase any remaining digital communications tools until September 23rd, 2019; after which any remaining items may be disposed of by Administration. CARRIED	Corp. Serv.	End Sept.	Shane G.	
July 8, 2019	MOTION: 19.07.523. Moved by: COUNCILLOR TYLER OLSEN That Council approve \$3,200 + G.S.T. to complete an appraisal on Camp Hide A Way, with funds to come from Economic Development. CARRIED	Com. Serv.	Complete	Kevin K.	
July 8, 2019	MOTION: 19.07.525. Moved by: COUNCILLOR SHAWN ACTON That Council approve Administration to increase the HDPE water pipe line from 100 mm to 150 mm on the Valleyview Rural Waterline extension down Twp. 700 road to ensure adequate supply for future connections, \$41,000.00 for the Valleyview Rural Waterline Extension. CARRIED	I & P	Complete	Gary	

July 8, 2019	MOTION: 19.07.527. Moved by: REEVE DALE SMITH That Council approve an operating grant in the amount of \$4,000.00 to the Alberta Stock Dog Association, to be used to host the 2019 Western Canadian Stock Dog Championship in Valleyview Alberta, with funds to come from the 2019 Community Services Miscellaneous Grant. CARRIED	Com. Serv.	Complete	Lissa	
July 8, 2019	MOTION: 19.07.528. Moved by: COUNCILLOR ROXIE RUTT That Council accept the request for sponsorship from the Aseniwuche Winewak Nation for the 3rd Annual Memorial Round Dance to be held in Grande Cache Alberta, for information, as presented. CARRIED	Com. Serv.	Complete	Lissa	
July 8, 2019	MOTION: 19.07.529. Moved by: COUNCILLOR DALE GERVAIS That Council sponsor the Aseniwuche Winewak Nation for the 3rd Annual Memorial Round Dance to be held in Grande Cache Alberta for \$5,225.00 and \$125.00 of Greenview Merchandise with funds to come from Community Services Miscellaneous Grants. CARRIED	Com. Serv.	Complete	Lissa	
July 8, 2019	MOTION: 19.07.530. Moved by: Choose an item. That Council take no action on the request from Total Oilfield Ltd. to reverse finance charges on AR Account# 186203 in the amount of \$1,167.84 CARRIED	Corp. Serv.	Complete	Greta	July 15, 2019
July 8, 2019	MOTION: 19.07.531. Moved by: COUNCILLOR SHAWN ACTON That Council take no action on the request from Seven Generations Energy Ltd to reverse finance charges on their A/R Account for \$120,178.27. CARRIED	Corp. Serv.	Complete	Greta	July 15, 2019
July 8, 2019	MOTION: 19.07.534. Moved by: DEPUTY REEVE WINSTON DELORME That Council approve Policy 4022 "Commercial Waste Bins" as presented.	I & P	Complete	Gary	
July 8, 2019	MOTION: 19.07.525. Moved by: COUNCILLOR TOM BURTON That Council refer motion19.07.534. Commercial Waste Bins until a future Regular Council Meeting. CARRIED	I & P	Complete	Gary	
July 8, 2019	MOTION: 19.07.540. Moved by: COUNCILLOR DALE GERVAIS That Council approve a new position in the Infrastructure and Planning Department for a Fleet and Procurement Coordinator. CARRIED	I & P	In Progress	Roger	
July 8, 2019	MOTION: 19.07.541. Moved by: DEPUTY REEVE WINSTON DELORME That Council authorize funding to the scholarship recipients in the amounts indicated on the 2019 Scholarship Recommendation Listing, with funds to come from the Community Service Budget. CARRIED	Com. Serv.	In Progress		
July 8, 2019	Councillor Dale Gervais declared a Notice of Motion. That Council direct Administration to add Councillors Expense Claims to future Council Meeting agendas.	CAO	Complete		
July 8, 2019	MOTION: 19.07.549. Moved by: COUNCILLOR DALE GERVAIS That a public hearing for Bylaw 19-815, the Tri-Municipal Industrial Partnership ASP, be scheduled for August 26, 2019 at 10:00 am. CARRIED	Com. Serv.	Complete	Kevin K.	
19 06 24 RC Meeting					

June 24, 2019	MOTION: 19.06.479. Moved by: COUNCILLOR DALE GERVAIS That Council award SMS Equipment, Grande Prairie, AB the 2019 Wheel Loader Tender in the amount of \$306,227.00, with funds to come from the approved Grande Cache Capital budget. CARRIED	I & P	Complete	Doug	
June 24, 2019	MOTION: 19.06.481. Moved by: COUNCILLOR DALE GERVAIS That Council award Dematco of Acheson, AB the Service Truck Body purchase for the amount of \$69,990.00. Funds to come from the Equipment and Fleet Reserve. CARRIED	I & P	Complete	Doug	
June 24, 2019	MOTION: 19.06.484. Moved by: COUNCILLOR TYLER OLSEN That Council award CALCO Equipment Inc. of Edmonton, AB the 2019 Telescopic Articulating Bucket Truck Tender for the amount of \$158,675.00, with funds to come from the approved 2019 Capital budget for Grande Cache. CARRIED	I & P	Complete	Doug	
June 24, 2019	MOTION: 19.06.485. Moved by: COUNCILLOR SHAWN ACTON That Council authorize Administration to evenly distribute to the Valleyview, Fox Creek, Grande Cache and Grande Prairie Food Banks the funds raised from the 2019 Clay Shoot Tournament. CARRIED	I & P	In Progress	Josh	
June 24, 2019	MOTION: 19.06.495. Moved by: COUNCILLOR ROXIE RUTT That Council direct Administration to reallocate \$650,000.00 from the Unrestricted Reserve to Salaries and Employer Contributions to fund the approved compensation increases retroactive to Jan 1st, 2019. CARRIED	Corp. Serv.	Complete		
June 24, 2019	MOTION: 19.06.496. Moved by: COUNCILLOR SHAWN ACTON That Council endorse the proposed RMA Resolution: "Utility Distribution Rates in Rural and Northern Communities and Commercial Rates for Public Facilities" CARRIED	CAO Services	Complete		
June 24, 2019	MOTION: 19.06.497. Moved by: COUNCILLOR ROXIE RUTT That Council endorse the proposed RMA Resolution "AER Setback Referrals for Development near Sour Gas Facilities" to be presented at the RMA Zone 4 Meeting. CARRIED	I & P	Complete	Sally	
June 24, 2019	MOTION: 19.06.508. Moved by: COUNCILLOR TYLER OLSEN That Council set the terms and conditions that apply to the public sale of land as per the attached advertisement and adopt the "Opinion of Value" prepared by Powers & Associates with reserve bid prices as follows: Roll #520001 Plan 0925042 Unit 1 Opinion \$30,000.00 Roll #520002 Plan 0925042 Unit 2 Opinion \$40,000.00 Roll #520003 Plan 0925042 Unit 3 Opinion \$55,000.00 Roll #520005 Plan 0925042 Unit 5 Opinion \$40,000.00 Roll #520006 Plan 0925042 Unit 6 Opinion \$40,000.00 Roll #520008 Plan 0925042 Unit 8 Opinion \$50,000.00 Roll #520009 Plan 0925042 Unit 9 Opinion \$50,000.00 Roll #520010 Plan 0925042 Unit 10 Opinion \$80,000.00 Roll #392111 Plan 0425096 Block 38 Lot 12 Opinion \$245,000.00 Roll #26163012 Plan 0728033 Unit 12 Opinion \$5,000.00 CARRIED	Corp Serv	Ongoing	Marilyn	

June 24, 2019	<p>MOTION: 19.06.509. Moved by: COUNCILLOR DUANE DIDOW That Council set September 18, 2019 at 1:15 p.m. Mountain Standard Time as the Public Auction Date for the sale of the following properties:</p> <p>Roll #520001 Plan 0925042 Unit 1 Opinion \$30,000.00 Roll #520002 Plan 0925042 Unit 2 Opinion \$40,000.00 Roll #520003 Plan 0925042 Unit 3 Opinion \$55,000.00 Roll #520005 Plan 0925042 Unit 5 Opinion \$40,000.00 Roll #520006 Plan 0925042 Unit 6 Opinion \$40,000.00 Roll #520008 Plan 0925042 Unit 8 Opinion \$50,000.00 Roll #520009 Plan 0925042 Unit 9 Opinion \$50,000.00 Roll #520010 Plan 0925042 Unit 10 Opinion \$80,000.00 Roll #392111 Plan 0425096 Block 38 Lot 12 Opinion \$245,000.00 Roll #26163012 Plan 0728033 Unit 12 Opinion \$5,000.00</p> <p>CARRIED</p>	Corp Serv	In Progress	Marilyn	
June 24, 2019	<p>MOTION: 19.06.510. Moved by: COUNCILLOR DALE GERVAIS That Council set the terms and conditions that apply to the public sale of land as per the attached advertisement and adopt the "Opinion of Value" prepared by Accurate Assessment Group with reserve bid prices as follows:</p> <p>Roll #178997 NW-16-71-22-W5 Opinion \$165,000 Roll #178998 SW-16-71-22-W5 Opinion \$120,000 Roll #309426 SW-6-69-6-W6, Plan 0322694, Block 1, Lot 2 Opinion \$315,000 Roll #309587 SW-3-69-7-W6, Plan 0525878 Block 1, Lot 1 Opinion \$435,000 Roll #311066 SW-26-65-21-W5, Plan 9820795, Lot 1 Opinion \$60,000 Roll #311097 SE-14-69-8-W6, Plan 9825458, Lot 1 Opinion \$325,000 Roll #317447 SW-5-70-6-W6, Plan 1124095, Block 1, Lot 5 Opinion \$495,000 Roll #37908 NE-16-71-22-W5 Opinion \$120,000</p> <p>CARRIED</p>	Corp Serv	In Progress	Marilyn	
June 24, 2019	<p>MOTION: 19.06.511. Moved by: REEVE DALE SMITH That Council set September 18, 2019 at 1:15 p.m. Mountain Standard Time as the Public Auction Date for the sale of the following properties:</p> <p>Roll #178997 NW-16-71-22-W5 Opinion \$165,000 Roll #178998 SW-16-71-22-W5 Opinion \$120,000 Roll #309426 SW-6-69-6-W6, Plan 0322694, Block 1, Lot 2 Opinion \$315,000 Roll #309587 SW-3-69-7-W6, Plan 0525878 Block 1, Lot 1 Opinion \$435,000 Roll #311066 SW-26-65-21-W5, Plan 9820795, Lot 1 Opinion \$60,000 Roll #311097 SE-14-69-8-W6, Plan 9825458, Lot 1 Opinion \$325,000 Roll #317447 SW-5-70-6-W6, Plan 1124095, Block 1, Lot 5 Opinion \$495,000 Roll #37908 NE-16-71-22-W5 Opinion \$120,000</p> <p>CARRIED</p>	Corp Serv	In Progress	Marilyn	
June 24, 2019	<p>MOTION: 19.06.513. Moved by: COUNCILLOR DUANE DIDOW That Council award the Grande Cache Fitness Centre – Project Manager Contract to Colliers International in the amount of \$77,500.00, with funds to come from the 2019 Recreation Capital Budget.</p> <p>CARRIED</p>	Com. Serv.	Complete	Kevin G.	
19 06 10 RC Meeting					

June 10, 2019	MOTION: 19.06.439. Moved by: COUNCILLOR DALE GERVAIS That Council award the Johnson Park expansion contract to A.B. Hollingworth & Son Construction in the amount of \$453,640.03, with funding to come from Recreation Capital Budget. CARRIED	Com. Serv.	Complete	Matthew/Debbie	
June 10, 2019	MOTION: 19.06.440. Moved by: COUNCILLOR DUANE DIDOW That Council approve the revised Joint Family and Community Support Services Agreement between the Municipal District of Greenview and the Town of Valleyview. Councillor Dale Gervais requested a recorded vote. For: Councillor Roxie Rutt, Reeve Dale Smith, Councillor Tyler Olsen, Councillor Duane Didow, Councillor Les Urness Opposed: Deputy Reeve Winston Delorme, Councillor Bill Smith, Councillor Dale Gervais, Councillor Shawn Acton CARRIED	Com. Serv.	Complete	Lisa H.	
June 10, 2019	MOTION: 19.06.445. Moved by: COUNCILLOR BILL SMITH That Council directs Administration to seek a panel to do a Council Compensation review prior to October 2021. CARRIED	CAO	In Progress		
June 10, 2019	MOTION: 19.06.450. Moved by: COUNCILLOR LES URNESS That Council approve Administration to Tender BF71667, funds to come from 2019 Capital Budget. CARRIED	I & P	Complete	Roger	
June 10, 2019	MOTION: 19.06.452. Moved by: COUNCILLOR DALE GERVAIS That Council direct Administration to replace BF71666 with Day Labour, with funds to come from the 2019 Capital Budget. CARRIED	I & P	Complete	Roger	
June 10, 2019	MOTION: 19.06.453. Moved by: DEPUTY REEVE WINSTON DELORME That Council direct Administration to replace BF78679 with Day Labour, funds to come from the 2019 Capital Budget. CARRIED	I & P	Complete	Roger	
June 10, 2019	MOTION: 19.06.454. Moved by: Reeve Dale Smith That Council direct Administration to replace BF79561 with Day Labour funds to come from the 2019 Capital Budget. CARRIED	I & P	Complete	Roger	
June 10, 2019	MOTION: 19.06.455. Moved by: DEPUTY REEVE WINSTON DELORME That Council approve the naming of the Public Service Buildings to Grande Cache Public Service Building and Fire Station, DeBolt Public Service Building and Fire Station, and Grovedale Public Service Building and Fire Station, numbers to be determined by the date of inception. CARRIED	Com. Serv.	Complete	Stacey	
June 10, 2019	MOTION: 19.06.456. Moved by: COUNCILLOR BILL SMITH That Council authorize Administration to purchase new self-contained breathing apparatus cylinders, masks and hardware in the amount of \$25,000.00 for the Grovedale Fire Department, with funds to come from the Protective Services Budget. CARRIED	Com. Serv.	Complete	Teresa	
June 10, 2019	MOTION: 19.06.471. Moved by: COUNCILLOR BILL SMITH That Council direct Administration to proceed with the purchase of Lots 29&30, Block 6, Plan 052 5278. CARRIED	Corp Serv	In Progress	Rosemary	

19 05 27 RC Meeting					
May 27, 2019	MOTION: 19.05.407. Moved by: DEPUTY REEVE WINSTON DELORME That Council approve Administration to proceed with the farmland access application to SE 17-67-22 W5 by extending Range Road 224 with funds to come from Block Funding. CARRIED	I&P	In Progress	Omar	
May 27, 2019	MOTION: 19.05.414. Moved by: COUNCILLOR DALE GERVAIS That Council direct Administration to re-negotiate the Valleyview Cemetery Agreement. CARRIED	Com. Serv.	In progress	Stacey/Teresa	
May 27, 2019	MOTION: 19.05.415. Moved by: COUNCILLOR SHAWN ACTON That Council authorize Administration to enter into a funding agreement with the Town of Valleyview for the operation of the Memorial Hall, located in Valleyview, Alberta. CARRIED	Com. Serv.	In progress	Stacey/Teresa	
May 27, 2019	MOTION: 19.05.417. Moved by: COUNCILLOR DALE GERVAIS That Council direct Administration to arrange the Strategic Planning Session for September 5 & 6, 2019 in Grande Prairie, AB. CARRIED	CAO	Complete	Denise/Lianne	
19 05 13 RC Meeting					
May 13, 2019	MOTION: 19.05.359. Moved by: COUNCILLOR BILL SMITH That Council direct Administration to acquire a lease at Shuttler Flats and to operate the site and work towards divestment of the site. CARRIED	Com. Serv.	In progress	Matthew/Debbie	
May 13, 2019	MOTION: 19.05.361. Moved by: COUNCILLOR BILL SMITH That Council approve a grant in the amount of \$5,600.00 to Alberta Parks for the development of an emergency access boat launch to the Simonette River located within the Simonette Provincial Recreation Area, with funds to come from Protective Services Budget. CARRIED	Com. Serv.	Complete	Matthew/Debbie	
18 04 23 RC Meeting					
April 23, 2019	MOTION: 19.04.328. Moved by: COUNCILLOR ROXIE RUTT That Council host the 2019 Greenview Stakeholder Outreach Event at the Shot Shell Sporting Clay Range in Valleyview on Thursday, September 12, 2019. CARRIED	CAO	Complete		
19 04 08 RC Meeting					
April 8, 2019	MOTION: 19.04.290. Moved by: COUNCILLOR BILL SMITH That Council defer motion 19.04.287. Grovedale Public Service Building Site Dugout until more detailed information can be brought forward on options 2 and 3. CARRIED	Community Service	In progress	Stacey	May 13, 2019
April 8, 2019	MOTION: 19.04.302. Moved by: COUNCILLOR DUANE DIDOW Council directs Administration bring back comparable information from similarly structured municipalities as Greenview on how the urban and rural residential tax rates are delineated. CARRIED	Corp Serv	In Progress	Rosemary/Donna D.	

April 8, 2019	MOTION: 19.04.303. Moved by: COUNCILLOR DUANE DIDOW Council direct Administration provide a service level matrix of the municipal supplied services to all residents within the MD. CARRIED	CAO Services / Corp Serv	In Progress	Danie/Lianne Rosemary/Donna D.	
April 8, 2019	MOTION: 19.04.304. Moved by: COUNCILLOR BILL SMITH That Council direct Administration to add the Grovedale South Wapiti Recreation Board to the Additional Named Insurer (ANI). CARRIED	Corp. Serv.	Complete	Donna D.	
April 8, 2019	MOTION: 19.04.309. Moved by: COUNCILLOR BILL SMITH That Council approve the MD of Greenview Library Board as an Additional Named Insurer (ANI). CARRIED	Corp Sevices	Complete	Donna D.	
19 03 25 RC Meeting					
March 25, 2019	MOTION: 19.03.225. Moved by: COUNCILLOR TYLER OLSEN That Council direct Administration to conduct the Hamlet of Grande Cache Census in September 2019. CARRIED	CAO Serv	To be conducted fall 2019	Danie	
March 25, 2019	MOTION: 19.03.226. Moved by: DEPUTY REEVE WINSTON DELORME That the Grande Cache Census questions include: the number of usual residents in the dwelling, as well as the age and gender of each resident, consistent with the census conducted by the M.D of Greenview in 2018. CARRIED	CAO Serv	To be conducted fall 2019	Danie	
March 25, 2019	MOTION: 19.03.228. Moved by: COUNCILLOR ROXIE RUTT That Council direct Administration to proceed with negotiation on land acquisition for the construction of TWP Road 701. CARRIED	I & P	In progress	Denise	
March 25, 2019	MOTION: 19.03.249. Moved by: DEPUTY REEVE WINSTON DELORME Council directs Administration to develop a job description for a geothermal project coordinator. CARRIED	Ec. Dev. / CAO Services	Not Applicable	Kevin Keller /Denise	
March 25, 2019	MOTION: 19.03.250. Moved by: COUNCILLOR ROXIE RUTT Council directs Administration to engage an external human resources recruiter to identify individuals with the skills and experience to advance this geothermal project. CARRIED	Ec. Dev.	Not Applicable	Denise Thompson	
March 25, 2019	MOTION: 19.03.253. Moved by: COUNCILLOR TYLER OLSEN That Council direct Administration to notify property owners located on Plan 772 2953, Block 29, Lots 27 & 25 and Plan 772 2953, Block 26, Lot 124 of their existing encroachment onto adjacent municipal properties, and proceed with necessary enforcement actions in accordance with the Land Use Bylaw. CARRIED	Planning & Dev	Complete	Sally	
March 25, 2019	MOTION: 19.03.255. Moved by: COUNCILLOR BILL SMITH That Council approve three fulltime position for a Deputy Fire Chiefs for Grovedale, Grande Cache and DeBolt locations. CARRIED	Comm. Serv.	Complete	Stacey	
19 02 25 RC Meeting					

February 25, 2019	MOTION: 19.02.190. Moved by: COUNCILLOR DALE SMITH That Council agrees to apply the exemption from Section 631 of the Municipal Government Act, as per Ministerial Order MSL: 047/18, due to the boundary between Woodlands County and the M.D of Greenview No. 16 being comprised of Provincial Crown Land. CARRIED	CAO Services	Waiting for GOA Response	Danie	
19 02 21 COW Meeting					
February 21, 2019	MOTION: 19.02.16. Moved by: REEVE DALE GERVAIS That Committee of the Whole recommend to Council to draft a letter to Minister Environment & Parks with regards of Greenview being a participating stakeholder with PLUZ. CARRIED	Comm. Serv	Complete	Stacey	
19 02 11 RC Meeting					
February 11, 2019	MOTION: 19.02.157. Moved by: DEPUTY REEVE WINSTON DELORME That Council direct Administration to proceed with the Recreation (REC) Lease application process to Alberta Environment and Parks (AEP) for the Jason Delorme Memorial site. CARRIED	Community Services / I & P	In progress	Debbie/Sally	
19 01 28 RC Meeting					
January 28, 2019	MOTION: 19.01.116. Moved by: COUNCILLOR TYLER OLSEN That Council direct Administration to proceed to acquire ownership of the thirty-two (32) residential units currently held by Deloitte Restructuring, commonly known as Mainstreet Lofts in the Hamlet of Grande Cache. CARRIED	CAO	Complete	Denise	
January 28, 2019	MOTION: 19.01.130. Moved by: COUNCILLOR DALE SMITH That Council authorize Administration to proceed with the Solicitor General of Alberta application process to become an authorized employer of a Peace Officer Program within Greenview, with funds to come from the Protective Services Budget. CARRIED	Com. Serv.	Complete	Derian/Brian	
January 28, 2019	MOTION: 19.01.140. Moved by: COUNCILLOR DALE SMITH That Council authorize Administration to enter into a Valleyview Library Agreement with the Town of Valleyview for the purpose of maintaining joint provision of library services. MOTION: 19.01.141. Moved by: COUNCILLOR TOM BURTON That Council defer motion 19.01.140. until a later Regular Council Meeting. CARRIED	Com. Serv.	Now the responsibility of MD of Greenview Library Board.	Teresa/Stacey	Apr. 30/19
19 01 21 COTW Meeting					
January 21, 2019	MOTION: 19.01.05. Moved by: COUNCILLOR ROXIE RUTT That Committee of the Whole recommend to Council to bring forward a delegation from the Safety Codes Council. CARRIED	I&P	In Progress	Sally/Susanne	
19 01 14 RC Meeting					
Janauary 14, 2019	MOTION: 19.01.91. Moved by: COUNCILLOR DALE SMITH That Council approve the replacement of BF76768 on Twp. 670 in 2019 in the amount of \$795,000 with funds to come from Capital Infrastructure Reserve. CARRIED	I & P/Corp Serv	In Progress Corp. Serv. Has updated the dollar amount.	Roger/Rosemary	
18 12 10 RC Meeting					

December 10, 2018	MOTION: 18.12.719. Moved by: REEVE DALE GERVAIS That Council as a whole engage a third party to conduct the annual Council Self-Appraisal to occur in early 2019. CARRIED	Council			
18 11 26 RC Meeting					
Nov. 26, 2018	MOTION: 18.11.642. Moved by: COUNCILLOR LES URNESS That Council authorize the Reeve and Chief Administrative Officer to execute the proposed Community Development Initiative Agreement with the Town of Fox Creek and Town of Valleyview. CARRIED	CAO Services	In Progress	Denise	
18 10 09 RC Meeting					
Oct. 9, 2018	MOTION: 18.10.559. Moved by: COUNCILLOR BILL SMITH That Council direct Administration to pursue the purchase of public land in the Grovedale area for industrial development, once Alberta Environment and Parks has reviewed their application to purchase process. CARRIED MOTION: 18.10.560. Moved by: REEVE DALE GERVAIS That Council rescind motion 18.10.559., in regard to the Grovedale Public Land Purchase. CARRIED MOTION: 18.10.561. Moved by: COUNCILLOR BILL SMITH That Council direct Administration to pursue the purchase of public land, NE 35-68-6 W6M and the NW 36-68-6 W6M, in the Grovedale area for industrial development. CARRIED	I & P	In Progress- Application submitted to Public Lands through Bearisto. Anticipated completion date 2020+	Sally	
Oct. 9, 2018	MOTION: 18.10.571. Moved by: COUNCILLOR SHAWN ACTON That Council agrees to apply the exemption from MGA Section 631, as per Ministerial Order MSL:047/18 #1, as both Yellowhead County and the M.D of Greenview have a common boundary comprised entirely of provincial crown land. CARRIED				
18 09 24 RC Meeting					
September 24, 2018	MOTION: 18.09.532. Moved by: COUNCILLOR WINSTON DELORME That Council authorize Administration to develop a plan for the purchase of land located at NW34 -70-19 W5M for the purpose of building a parking lot to accommodate parking for an adjacent boat launch located on Snipe Lake, subject to an approved development plan with Big Lakes County. CARRIED	Comm. Serv.	In Progress	Matthew	Apr. 23/19
September 24, 2018	MOTION: 18.09.533. Moved by: COUNCILLOR SHAWN ACTON That Council authorize Administration to develop a plan for a partnership with Big Lakes County to make improvements to a boat launch located on SW34-3-71-19 W5M. CARRIED	Comm. Serv.	In Progress	Matthew	Apr. 23/19
September 24, 2018	MOTION: 18.09.536. Moved by: COUNCILLOR ROXIE RUTT That Council direct Administration to complete the Intermunicipal Collaboration Frameworks with Yellowhead County, Woodlands County, and Birch Hills County Administratively. CARRIED	CAO Serv	In Progress	Danie	

September 24, 2018	MOTION: 18.09.537. Moved by: COUNCILLOR DALE SMITH That Council authorize the Reeve and CAO to complete the Intermunicipal Collaboration Framework with the County of Grande Prairie. CARRIED	CAO Serv	Complete	Denise	
16 06 28 RC Meeting					
June 28, 2016	MOTION: 16.06.227. Moved by: COUNCILLOR GEORGE DELORME That Council direct administration to investigate the creation of a bylaw to support the Grande Cache Source Water Protection Plan around the air strip, Victor Lake and the Town of Grande Cache. CARRIED	CAO Serv	Waiting to hear back from TSI.	CAO Serv	June 25, 2018